

Republic of Namibia



GOVERNMENT'S ACCOUNTABILITY REPORT FOR THE FINANCIAL YEAR 2020/21





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FOREWORD

On 27 May 2020, I presented the budget for 2020/2021 financial year in this August House,

in the midst of an unprecedented event in modern times, namely the outbreak of COVID-

19 pandemic. I chose the theme of the budget "Together Defeating COVID-19, Together

Thriving Again" to reflect this reality. The main objective of the budget was to enable

Namibia to better fight the spread of the COVID-19 pandemic, support businesses and

livelihoods and to plant seeds for the future economic recovery.

The implementation of the budget was a balancing act between preventing the loss of life

while managing the extreme economic fallout caused by the containment measures in the

wake of the declaration of the state of emergency by His Excellency the President of the

Republic of Namibia, Dr. Hage Gottfried Geingob on the 17th March 2020.

As a responsible Government that ascribes to the principles of transparency and

accountability, the Accountability Report has been prepared to accord Parliament and the

public at large an opportunity to assess how the allocated public funds were utilized against

the planned targets of each Office, Ministry and Agency, for the period under review. The

ultimate objective is to ensure that Namibia achieves its vision of being a prosperous,

equitable and industrialized country by the year 2030.

Hence, it is my honor and privilege to present the 2020/21 financial year's Accountability

Report, which provides the achievements and milestones accomplished by each Office,

Ministry and Agency (mainly referred to as Votes), for your information. I further invite

the public to familiarize itself with this Report and provide feedback for future

improvements.

IPUMBU SHIIMI, (MP)

MINISTER OF FINANCE

INTRODUCTION

The objective of the Government Accountability Report is to provide the achievements made during the reporting period, in terms of the set targets and expected outputs at programme level. The report is in essence, an account by the Offices/Ministries/Agencies (O/M/As) on the developmental outcomes realized through the utilization of national resources previously allocated and approved by Parliament, in this case, the 2020/2021 financial year budget.

The 2020/2021 financial year outturn on fiscal indicators recorded a rate of 112 percent on total revenue collection and an execution rate of 101 percent of total budget expenditure, excluding statutory payments. The recorded budget execution rate was achieved through the collaborative efforts of government to ensure the attainment of major programme objectives and outcomes by the various O/M/As as reported under each Vote, in this document.

This Accountability Report is structured as follows:

- Revenue outturn for 2020/2021 FY
- Operational Expenditure for 2020/2021 FY
- Development Expenditure for 2020/2021 FY
- Total Expenditure Outturn for 2020/2021 FY
- Budget deficit funding and debt outturn for 2020/2021 FY
- Mid-Term Budget adjustment for 2020/2021 FY
- Preliminary Budget outturn for 2021/2022 FY
- Detailed Expenditure outturn for 2020/2021 FY per Vote

1. BUDGET OUTTURN 2020/2021 FY

1.1 Revenue Outturn for 2020/2021 FY

The actual tax and non-tax revenue outturn for the 2020/2021 financial year amounts to N\$57.6 billion, representing a 12 percent over-collection from the estimated budget of N\$51.4 billion. The revenue collection decreased by 1.3 percent from N\$58.3 billion in the 2019/2020 financial year.

Entrepreneurial and Property Income decreased from N\$1.2 billion in the 2019/2020 financial year to N\$617.7 million in the 2020/2021 financial year, representing a 50.4 percent reduction.

Table 1: Total Revenue Outturn for 2020/2021 FY

SOURCE	ESTIMATE 2020/2021 FY (N\$)	ACTUAL 2020/2021 FY N\$	COLLECTION RATE %
Taxes on Income and Profit	15,349,281,556.17	22,287,967,857.00	145%
Taxes on Property	197,340,115.34	172,993,887.51	88%
Domestic Taxes on Good and Services	10,505,863,996.81	9,488,525,204.84	90%
Taxes on International Trade and Transactions	22,251,886,451.00	22,251,886,451.00	100%
Other Taxes	104,078,826.54	97,106,775.26	93%
Tax Revenue	48,408,450,945.86	54,298,480,175.61	112%
Entrepreneurial and Property Income	294,093,158.71	617,675,353.88	210%
Fines and Forfeitures	62,499,284.26	98,863,599.49	158%
Administrative Revenue	2,632,084,071.00	2,545,219,901.16	97%
Non-Tax Revenue	2,988,676,513.97	3,261,758,854.53	109%
Total Tax and Non-Tax Revenue	51,397,127,459.83	57,560,239,030.14	112%

1.2 Operational Expenditure Outturn for 2020/2021 FY

Operational expenditure outturn amounts to N\$58 billion against a budget of N\$57.3 billion. The expenditure represents an execution rate of 101 percent compared to 99.9 percent recorded in the 2019/2020 financial year. The number of votes that overspent beyond the allowable margin of 2 percent has decreased from 4 in the 2019/2020 financial year to 3 in the 2020/2021 financial year, while 8 votes underspent compared to 15 votes that underspent in the 2019/2020 financial year. Overall, the execution rate on the operational expenditure was within the allowable margin of 2 percent.

Table 2: Operational Budget Expenditure Outturn for 2020/2021 FY (excluding Interest Payments)

VOTE NO.	VOTE DESCRIPTION	TOTAL REVISED	TOTAL EXPENDITURE	EXPENDITURE
NO.		BUDGET N\$	N\$	RATE
1	President	444,629,000.00	443,634,388.71	100%
2	Prime Minister	406,368,000.00	400,571,963.92	99%
3	National Assembly	121,084,000.00	119,262,022.04	98%
4	Auditor General	107,167,000.00	105,410,165.38	98%
5	Home Affairs and Immigration	417,082,000.00	408,149,069.94	98%
6	Safety and Security	5,106,759,000.00	5,106,893,332.30	100%
7	International Relations and Cooperation	862,355,000.00	881,592,542.58	102%
8	Defence	5,904,103,000.00	5,804,476,743.11	98%
9	Finance	5,975,723,000.00	5,857,436,548.47	98%
10	Education, Arts and Culture	13,417,175,000.00	14,056,429,335.32	105%
11	National Council	89,367,000.00	87,586,084.56	98%
13	Health and Social Services	7,813,446,000.00	8,175,412,645.06	105%
14	Labour, Industrial Relations and Employment Creation	166,053,000.00	155,363,922.13	94%
15	Mines and Energy	136,433,000.00	139,168,561.13	102%
16	Justice	415,746,000.00	411,704,737.28	99%
17	Urban and Rural Development	1,106,463,000.00	1,094,351,070.97	99%
18	Environment and Tourism	473,527,600.00	470,405,011.27	99%
19	Industrialisation, Trade and SME Development	133,486,000.00	127,961,941.74	96%
21	Judiciary	371,152,000.00	369,146,726.98	99%
22	Fisheries and Marine Resources	199,383,000.00	190,663,145.09	96%
23	Works	525,578,000.00	524,088,258.23	100%
24	Transport	341,248,000.00	323,734,079.91	95%
26	National Planning Commission	161,094,000.00	156,658,047.14	97%
27	Sport, Youth and National Service	253,436,097.00	255,479,843.55	101%
28	Electoral Commission of Namibia	332,182,000.00	331,651,468.82	100%
29	Information and Communication Technology	488,732,000.00	486,872,457.38	100%
30	Anti-Corruption Commission	61,612,000.00	58,564,273.72	95%
31	Veterans Affairs	864,000,434.00	863,620,545.71	100%
32	Higher Education, Training and Innovation	3,146,228,000.00	3,141,669,620.14	100%
34	Public Enterprises	808,888,000.00	900,877,000.85	111%
36	Gender Equality, Poverty Eradication and Social Welfare	5,387,163,000.00	5,358,380,107.10	99%
37	Agriculture and Land Reform	979,532,991.00	936,017,482.55	96%
38	Water	285,158,631.00	273,200,032.53	96%
	TOTAL	57,302,354,753.00	58,016,433,175.61	101%

1.3 Development Expenditure Outturn for 2020/2021 FY

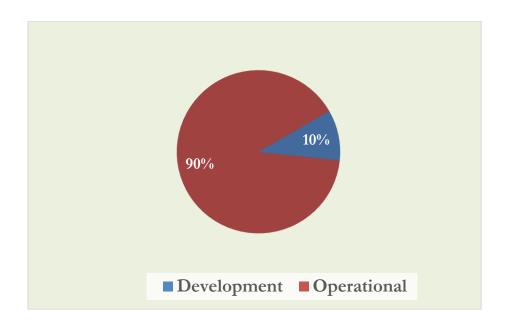
Development expenditure outturn stood at N\$6.1 billion against the budget of N\$6.4 billion. Overall, the development execution rate increased from 93 percent in the 2019/2020 financial year to 96 percent in the 2020/2021 financial year.

Table 3: Development Budget Expenditure Outturn for 2020/2021 FY

VOTE NO.	VOTE DESCRIPTION	TOTAL REVISED BUDGET N\$	TOTAL EXPENDITURE N\$	EXPENDITURE RATE
1	President	45,900,000.00	47,900,000.00	104%
2	Prime Minister	2,576,000.00	667,385.25	26%
3	National Assembly	7,000,000.00	6,999,961.51	100%
5	Home Affairs and Immigration	90,020,000.00	86,278,357.24	96%
6	Safety and Security	335,000,000.00	333,351,540.22	100%
7	International Relations and Cooperation	109,326,000.00	106,791,044.43	98%
8	Defence	320,000,000.00	296,287,025.87	93%
9	Finance	4,200,000.00	1,771,717.95	42%
10	Education, Arts and Culture	1,095,000,000.00	1,079,058,933.32	99%
13	Health and Social Services	238,430,000.00	243,009,663.32	102%
14	Labour, Industrial Relations and Employment Creation	1,122,339.00	378,275.75	34%
15	Mines and Energy	70,000,000.00	67,269,757.59	96%
16	Justice	63,000,000.00	57,379,411.88	91%
17	Urban and Rural Development	539,500,000.00	406,953,739.23	75%
18	Environment and Tourism	93,649,400.00	67,343,717.15	72%
19	Industrialisation, Trade and SME Development	42,000,000.00	40,702,233.49	97%
22	Fisheries and Marine Resources	9,000,000.00	1,018,464.58	11%
23	Works	26,160,000.00	16,996,231.90	65%
24	Transport	1,977,546,000.00	1,961,759,970.30	99%
26	National Planning Commission	98,600,000.00	98,600,000.00	100%
27	Sport, Youth and National Service	12,941,903.00	12,873,175.10	99%
29	Information and Communication Technology	22,100,000.00	22,097,462.19	100%
31	Veterans Affairs	5,951,566.00	5,951,564.67	100%
32	Higher Education, Training and Innovation	80,400,000.00	80,400,000.00	100%
36	Gender Equality, Poverty Eradication and Social Welfare	25,674,000.00	2,592,214.70	10%
37	Agriculture and Land Reform	357,881,009.00	356,587,505.39	100%
38	Water	684,018,369.00	680,046,076.46	99%
	TOTAL	6,356,996,586.00	6,081,065,429.49	96%

As per the figure below, the development budget accounts for 10 percent of the total budget while the operational budget accounts for 90 percent of the total budget excluding statutory expenditure.

Figure 1: % Share of Operational and Development Budget 2020/2021 FY



1.4 Total Expenditure Outturn for the 2020/2021 FY

Total expenditure outturn (excluding interest payments) for the 2020/2021 financial year amounted to N\$64.1 billion, representing an execution rate of 100.7 percent. Compared to the 2019/2020 financial year, the execution rate increased by 1.5% from N\$59.6 billion. As a percentage of GDP, total Government expenditure recorded 40.4 percent. The expenditure outturn is a function of both the operational and development budget.

Table 4: Total Expenditure Outturn for 2020/2021 FY (Excluding Interest Payments)

VOTE		TOTAL	TOTAL	EXPENDITURE
NO.	VOTE DESCRIPTION	BUDGET	EXPENDITURE	RATE
	D 11	N\$	N\$	1000/
1	President	490,529,000.00	491,534,388.71	100%
2	Prime Minister	408,944,000.00	401,239,349.17	98%
3	National Assembly	128,084,000.00	126,261,983.55	99%
4	Auditor General	107,167,000.00	105,410,165.38	98%
5	Home Affairs and Immigration	507,102,000.00	494,427,427.18	98%
6	Safety and Security	5,441,759,000.00	5,440,244,872.52	100%
7	International Relations and Cooperation	971,681,000.00	988,383,587.01	102%
8	Defence	6,224,103,000.00	6,100,763,768.98	98%
9	Finance	5,979,923,000.00	5,859,208,266.42	98%
10	Education, Arts and Culture	14,512,175,000.00	15,135,488,268.64	104%
11	National Council	89,367,000.00	87,586,084.56	98%
13	Health and Social Services	8,051,876,000.00	8,418,422,308.38	105%
14	Labour, Industrial Relations and Employment Creation	167,175,339.00	155,742,197.88	93%
15	Mines and Energy	206,433,000.00	206,438,318.72	100%
16	Justice	478,746,000.00	469,084,149.16	98%
17	Urban and Rural Development	1,645,963,000.00	1,501,304,810.20	91%
18	Environment and Tourism	567,177,000.00	537,748,728.42	95%
19	Industrialisation, Trade And SME Development	175,486,000.00	168,664,175.23	96%
21	Judiciary	371,152,000.00	369,146,726.98	99%
22	Fisheries and Marine Resources	208,383,000.00	191,681,609.67	92%
23	Works	551,738,000.00	541,084,490.13	98%
24	Transport	2,318,794,000.00	2,285,494,050.21	99%
26	National Planning Commission	259,694,000.00	255,258,047.14	98%
27	Sport, Youth and National Service	266,378,000.00	268,353,018.65	101%
28	Electoral Commission Namibia	332,182,000.00	331,651,468.82	100%
29	Information and Communication Technology	510,832,000.00	508,969,919.57	100%
30	Anti-Corruption Commission	61,612,000.00	58,564,273.72	95%
31	Veterans Affairs	869,952,000.00	869,572,110.38	100%
32	Higher Education, Training and Innovation	3,226,628,000.00	3,222,069,620.14	100%
34	Public Enterprises	808,888,000.00	900,877,000.85	111%
36	Gender Equality, Poverty Eradication and Social Welfare	5,412,837,000.00	5,360,972,321.80	99%
37	Agriculture and Land Reform	1,337,414,000.00	1,292,604,987.94	97%
38	Water	969,177,000.00	953,246,108.99	98%
	TOTAL	63,659,351,339.00	64,097,498,605.10	101%

1.5 Budget Deficit Funding and Debt Outturn for 2020/2021 FY

Total revenue outturn for the 2020/2021 financial year amounted to N\$57.8 billion or 32.50 percent of GDP while the expenditure outturn including statutory stood at N\$72.0 billion or 40.40 percent of GDP. As a result, the budget deficit amounted to N\$14.20 billion or 8.0 percent of GDP. The funding requirement was however elevated by other debt obligations consisting of foreign debt repayment of N\$330 million, cash requirement of N\$2.90 billion, provision for bond redemption of N\$1.62 billion and projects financing worth N\$1.53 billion, bringing the total funding requirement for the 2020/2021 financial year to N\$24.30 billion.

Budget Deficit Financing Strategy

Despite the COVID -19 pandemic, the borrowing strategy to fund N\$24.30 billion was implemented successfully. This was achieved by raising funds from the domestic market through the issuance of Treasury Bills and Bonds worth N\$13.71 billion, cash reserves amounting to N\$4.0 billion, projects funding through Africa Development Bank loans to the tune of N\$1.70 billion, a budget support loan from Africa Development Bank amounting to N\$2 billion and the negative cash position with central bank of N\$2.89.

<u>Domestic Debt:</u> With a purpose of building a strong domestic market, and in line with the Namibian Financial Sector Strategy, 65 percent of the total funding requirement was raised from the domestic market. Thus, domestic debt increased to N\$76.9 billion or 70 percent of total debt, from N\$63.7 billion or 63.5 percent of total debt recorded at the end of the preceding fiscal year.

External Debt: Borrowing from external sources amounted to N\$3.53 billion or 17 percent of the total funding requirement. As a result, external debt accounted for N\$33.3 billion or 30 percent of total debt, a drop from N\$36.6 billion recorded at the end of the preceding fiscal year. Despite the new external loans undertaken, the overall external debt portfolio declined significantly. The decline was influenced by the appreciation of the Namibia Dollar against major currencies.

<u>Total Debt Stock:</u> Given the above stated development, the overall central government debt stock increased to N\$110.3 billion or 62.1 percent of GDP.

<u>Debt-Servicing Costs</u>: The debt servicing costs increased to N\$7.3 billion during the 2020/2021 financial year from N\$6.9 billion during the preceding year. The debt service increased to 12.8

percent of total revenue from 11.9 percent recorded in 2019/2020 financial year, breaching the stipulated benchmark of 10.0 percent of revenue.

<u>Contingent Liabilities:</u> In nominal terms, guarantees rose from N\$11.1 billion in the 2019/2020 financial year to N\$12.7 billion in the 2020/2021 financial year or 7.1 percent of GDP. The increase was mainly due to the issuance of new guarantees to Development Bank of Namibia, Agribank, Namibia Wildife Resorts, Meatco, and RFA. Though an increase, the level of guarantees is within the ratio of 10 percent prescribed in the 2019-2025 Sovereign Debt Management Strategy.

1.6 Mid-Term Budget Adjustments for 2020/2021 FY

The mid-term budget review is an additional component to enhance transparency, as it provides advanced information of the medium-term policy interventions and spending priorities for the next MTEF. The forward looking perspective provides the legislature and the Namibia public an opportunity to make inputs into the budget preparation process for the next financial year, well in advance of the tabling of the annual budget.

The aim of the 2020/2021 mid-year review was to identify excess funds in some Votes' budget ceilings for re-allocation to priority programs of Government that were projected to experience shortfalls. The review considered the downward revision for most of the Votes on the activities that were not carried out as planned during the first six months of the 2020/2021 financial year, mainly because of the declared State of Emergency and accompanying Regulations that were put in place to contain the spread of Covid-19 pandemic.

The reductions and re-allocations of funds within the Votes under operational budget amounted to N\$702 million consisting of N\$602 as a re-allocation within the operational budget and N\$100 million re-allocated from the operational budget to the development budget. Overall, the net result of the operational budget for the 2020/2021 financial year was a downward revision from the original amount of N\$57.9 billion to N\$57.2 billion.

The overall ceiling of the development budget for 2020/2021 financial year was revised downward from the original N\$6.4 billion to the revised ceiling of N\$6.35 billion. Taking into account the reductions and re-allocations within the Votes, the total Appropriated ceiling, excluding statutory expenditure for the 2020/2021 financial year was revised from N\$64.3 billion to N\$63.7 billion

2. PRELIMINARY BUDGET OUTTURN 2021/2022 FY

2.1 Preliminary Revenue Outturn 2021/2022 FY

The total mid-term preliminary revenue outturn (Tax and Non-Tax) for six months (01 April 2021 - 30 September 2021) amounted to N\$27.7 billion against the total budget of N\$52.0 billion, representing a collection rate of 53 percent.

Table 5: Preliminary Revenue Outturn 2021/2022 FY (April 2021– September 2021)

SOURCE	ESTIMATE 2021/2022 FY N\$	ACTUAL APR-SEP 2021/2022 FY N\$	COLLECTION RATE
Taxes on Income and Profit	21,960,390,659.29	14,493,874,018.89	66%
Taxes on Property	154,716,484.75	105,205,721.22	68%
Domestic Taxes on Good and Services	11,536,221,565.34	7,837,067,140.30	68%
Taxes on International Trade and Transactions	14,750,000,000.00	4,037,614,171.26	27%
Other Taxes	111,020,676.96	58,112,469.22	52%
Tax Revenue	48,512,349,386.34	26,531,873,520.89	55%
Entrepreneurial and Property Income	613,012,905.37	299,992,253.66	49%
Fines and Forfeitures	90,289,464.12	14,926,184.99	17%
Administrative Revenue	2,775,860,934.32	874,363,971.40	31%
Non-Tax Revenue	3,479,163,303.81	1,189,282,410.05	34%
Total Tax and Non-Tax Revenue	51,991,512,690.15	27,721,155,930.94	53%

2.2 Preliminary Operational Budget Outturn 2021/2022 FY

The total mid-term operational budget preliminary outturn for six months (01 April 2021 – 30 September 2021) amounted to N\$27.0 billion against the total budget of N\$53.9 billion, representing an execution rate of 50 percent.

Table 6: Preliminary Operational Expenditure Outturn Excluding Interest Payments (April 2021 - September 2021)

VOTE		TOTAL	TOTAL	
NO.	VOTE DESCRIPTION	BUDGET N\$	EXPENDITURE	
	D 11		N\$	RATE
1	President Drive Minister	554,286,000.00	241,997,787.92	44%
2	Prime Minister	394,079,000.00	144,082,760.34	
3	National Assembly	112,600,000.00	53,649,724.77	
4	Auditor General	108,267,000.00	48,310,310.84	
7	International Relations and Cooperation	745,742,000.00	365,267,663.16	
8	Defence	5,127,695,000.00		
9	Finance	4,693,984,000.00	2,068,293,299.59	
10	Education, Arts and Culture	13,374,985,000.00	6,714,135,654.37	50%
11	National Council	88,367,000.00	38,573,189.83	44%
13	Health and Social Services	7,720,526,000.00	4,120,219,524.95	53%
14	Labour, Industrial Relations and Employment Creation	153,935,000.00	74,595,573.06	48%
15	Mines and Energy	131,126,000.00	66,026,029.69	50%
16	Justice	431,774,000.00	210,574,170.18	49%
17	Urban and Rural Development	1,033,807,000.00	500,712,554.97	48%
18	Environment and Tourism	437,952,000.00	218,588,668.85	50%
19	Industrialisation, Trade and SME Development	112,203,000.00	69,659,564.71	62%
21	Judiciary	371,152,000.00	186,159,267.66	50%
22	Fisheries and Marine Resources	173,995,000.00	88,319,891.81	51%
23	Works	464,608,000.00	220,348,044.45	47%
24	Transport	306,644,000.00	132,605,728.94	43%
26	National Planning Commission	182,781,000.00	63,246,116.39	35%
27	Sport, Youth and National Service	264,921,000.00		
28	Electoral Commission of Namibia	72,419,000.00	30,929,309.67	
29	Information and Communication Technology	273,050,000.00	174,599,751.60	
30	Anti-Corruption Commission	62,771,000.00	27,252,727.64	43%
31	Veterans Affairs	851,344,000.00	431,591,143.36	51%
	Higher Education, Training and Innovation		1,909,597,715.83	
34	Public Enterprises	733,396,000.00		
36	Gender Equality, Poverty Eradication and Social Welfare	5,421,242,000.00		
37	Agriculture and Land Reform	908,168,393.00	419,944,500.82	
38	Water	200,659,000.00	94,656,405.88	
39	Home Affairs, Immigration, Safety and Security	5,348,071,000.00	2,704,973,509.06	
	TOTAL	53,938,649,393.00	27,035,378,315.01	50%

2.3 Preliminary Development Budget Outturn 2021/2022 FY

The total development preliminary expenditure outturn for six months (01 April 2021 - 30 September 2021) amounted to N\$2.1 billion against total development budget of N\$5.5 billion, representing an execution rate of 39 percent

Table 7: Preliminary Development Expenditure Outturn excluding Interest payments (April 2021 - September 2021)

VOTE NO.	VOTE DESCRIPTION	TOTAL BUDGET N\$	TOTAL EXPENDITURE N\$	EXECUTION RATE
1	President	54,866,000.00	18,000,000.00	33%
2	Prime Minister	22,919,000.00	840,931.40	4%
3	National Assembly	4,587,000.00	1,096,444.03	24%
4	Auditor General	0.00	0.00	0%
7	International Relations and Cooperation	81,956,000.00	64,039,158.80	78%
8	Defence	300,900,000.00	126,305,935.06	42%
9	Finance	2,999,000.00	0.00	0%
10	Education, Arts and Culture	402,830,000.00	162,711,918.00	40%
11	National Council	0.00	0.00	0%
13	Health and Social Services	360,490,000.00	89,483,391.18	25%
14	Labour, Industrial Relations and Employment Creation	8,757,000.00	463,812.34	5%
15	Mines and Energy	81,315,000.00	20,561,346.98	25%
16	Justice	59,631,000.00	12,969,089.42	22%
17	Urban and Rural Development	580,118,000.00	144,270,237.03	25%
18	Environment and Tourism	86,736,000.00	7,543,140.95	9%
19	Industrialisation, Trade and SME Development	47,594,000.00	16,374,651.45	34%
21	Judiciary	0.00	0.00	0%
22	Fisheries and Marine Resources	17,431,000.00	1,152,571.97	7%
23	Works	27,981,000.00	4,893,274.02	17%
24	Transports	2,200,000,000.00	1,069,918,741.65	49%
26	National Planning Commission	0.00	0.00	0%
27	Sport, Youth and National Service	13,829,000.00	0.00	0%
28	Electoral Commission of Namibia	0.00	0.00	0%
29	Information and Communication Technology	81,000,000.00	3,104,769.57	4%
30	Anti-Corruption Commission	0.00	0.00	0%
31	Veterans Affairs	10,000,000.00	1,742,006.13	17%
32	Higher Education, Training and Innovation	65,200,000.00	26,900,500.00	41%
36	Gender Equality, Poverty Eradication and Social Welfare	23,553,000.00	1,551,972.19	7%
37	Agriculture and Land Reform	347,771,607.00	58,575,700.32	17%
38	Water	264,603,000.00	120,618,975.91	46%
39	Home Affairs, Immigration, Safety and Security	364,201,000.00	192,031,625.30	53%
	TOTAL	5,511,267,607.00	2,145,150,193.70	39%

2.4 Total Expenditure Outturn 2021/2022 FY

The total mid-term preliminary expenditure outturn for six months (April 2021 – September 2021) amounted to N\$29.2 billion against the total budget of N\$59.4 billion, representing an execution rate of 49 percent.

Table 8: Preliminary Total Expenditure Outturn Excluding Interest Payments (April 2021 - September 2021)

VOTE NO.	VOTE DESCRIPTION	TOTAL BUDGET N\$	TOTAL EXPENDITURE N\$	EXECUTION RATE
1	President	609,152,000.00	259,997,787.92	43%
2	Prime Minister	416,998,000.00	144,923,691.74	35%
3	National Assembly	117,187,000.00	54,746,168.80	47%
4	Auditor General	108,267,000.00	48,310,310.84	45%
7	International Relations and Cooperation	827,698,000.00	429,306,821.96	52%
8	Defence	5,428,595,000.00	2,727,740,562.25	50%
9	Finance	4,696,983,000.00	2,068,293,299.59	44%
10	Education, Arts and Culture	13,777,815,000.00	6,876,847,572.37	50%
11	National Council	88,367,000.00	38,573,189.83	44%
13	Health and Social Services	8,081,016,000.00	4,209,702,916.13	52%
14	Labour, Industrial Relations and Employment Creation	162,692,000.00	75,059,385.40	46%
15	Mines and Energy	212,441,000.00	86,587,376.67	41%
16	Justice	491,405,000.00	223,543,259.60	45%
17	Urban and Rural Development	1,613,925,000.00	644,982,792.00	40%
18	Environment and Tourism	524,688,000.00	226,131,809.80	43%
19	Industrialisation, Trade and SME Development	159,797,000.00	86,034,216.16	54%
21	Judiciary	371,152,000.00	186,159,267.66	50%
22	Fisheries and Marine Resources	191,426,000.00	89,472,463.78	47%
23	Works	492,589,000.00	225,241,318.47	46%
24	Transport	2,506,644,000.00	1,202,524,470.59	48%
26	National Planning Commission	182,781,000.00	63,246,116.39	35%
27	Sport, Youth and National Service	278,750,000.00	127,438,614.14	46%
28	Electoral Commission of Namibia	72,419,000.00	30,929,309.67	43%
29	Information and Communication Technology	354,050,000.00	177,704,521.17	50%
30	Anti-Corruption Commission	62,771,000.00	27,252,727.64	43%
31	Veterans Affairs	861,344,000.00	433,333,149.49	50%
32	Higher Education, Training and Innovation	3,147,300,000.00	1,936,498,215.83	62%
34	Public Enterprises	733,396,000.00	419,848,182.32	57%
36	Gender Equality, Poverty Eradication and Social Welfare	5,444,795,000.00	2,469,298,273.21	45%
37	Agriculture And Land Reform	1,255,940,000.00	478,520,201.14	38%
38	Water	465,262,000.00	215,275,381.79	46%
39	Home Affairs, Immigration, Safety and Security	5,712,272,000.00	2,897,005,134.36	51%
	TOTAL	59,449,917,000.00	29,180,528,508.71	49%

VOTE 01: OFFICE OF THE PRESIDENT

1. MANDATE OF THE VOTE

The President shall be the Head of State and of Government and the Commander in Chief of the Defence Force. The executive power of the Republic of Namibia shall vest in the President and the Cabinet. Except as may be otherwise provided in the Constitution or by law, the President shall in the exercise of his or her functions be obliged to act in consultation with the Cabinet.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21		
Breakdown	Estimate	Actual	
Personnel Expenditure	102,502,761	105,106,881	
Goods and Other Services	87,627,439	84,218,518	
Subsidies and Other Current Transfers	252,211,500	252,146,438	
Acquisition of Capital Assets(Operational)	2,287,300	2,162,552	
Capital Transfers (Operational)	0	0	
Operational Budget	444,629,000	443,634,389	
Operational Capital	0	0	
Acquisition of Capital Assets (Development)	0	0	
Capital Transfers (Development)	45,900,000	47,900,000	
Development Budget	45,900,000	47,900,000	
Total State Revenue Fund Appropriation	490,529,000	491,534,389	
Development Partners			
Grand Total	490,529,000	491,534,389	

3. PROGRAMMES

*P- Code	Programme Name	*A- Code	Activity Name	*MD in	2020/21		
					Estimate	Actual	Execution rate (%)
01	Protection and Defence of National		President	MD01	88,238,541	86,486,607	102%
	Constitution		Vice President	MD04	11,517,100	11,404,137	101%
			Sub-Total		99,755,641	97,890,744	102%
02	Democracy Consolidation Promotion		Office of the Founding President	MD03	13,108,463	13,223,883	99%
			Sub-Total	•	13,108,463	13,223,883	99%
03	Investment Promotion and Facilitation		Trade Investment Board	MD 05	65,945,181	65,509,199	101%
			Sub-Total		65,945,181	65,509,199	101%
99	Policy Co-Ordination and Support services		Administration	MD02	311,719,715	314,910,563	99%
			Sub-Total		311,719,715	314,910,563	99%
			Vote-Total		490,529,000	491,534,389	100%

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Protection and Defense of National Constitution

- The Technical Committee worked on a project framework and developed a counter proposal on reparations, which was presented at the Special Political Cabinet Committee meeting held on 8th June 2020.
- The Vice President met and consulted with various traditional authorities and concerned groups to discuss issues pertaining the genocide and related matters.
- Coordination of operations of the Presidency, specifically pertaining to the activities of the President.

Programme 02: Democracy Consolidation Promotion

• The Founding President was conferred with two International Awards namely, the Annual Awards for Outstanding Achievements in the field of Diplomacy for Peaceful Conflict Resolutions and Strengthening of Cooperation and Peace between civilizations by the Kemet Boutros Boutros-Ghali Foundation for Peace and Knowledge and the Order of Francisco de Miranda First Class by the President of the Bolivarian Republic Of Venezuela, H.E. Nicolás Maduro.

Programme 03: Investment Promotion and Facilitation

- In March 2020, H.E Dr H.G Geingob announced the establishment of the Namibia Investment Promotion and Development Board (NIPDB). The Board is tasked with the responsibility of promoting Namibia with the ultimate aim of positioning Namibia as a preferred investment destination. The achievements of the NIPDB were as follows:
 - Recruitment of NIPDB executive team, management and critical eemployees.
 - ➤ Procurement of key consulting service providers to assist with office setup, recruitment and organizational services.
 - > Promotion of the mandate of NIPDB.
 - > Securing of office space.
 - > Stakeholder engagement and communication.

Programme 99: Policy co-ordination and Support Services

- Initiated and implemented the landscaping project.
- Implemented the handing over of the site for the construction of Hosea Kutako Shrine at Aminuis in Omaheke Region and monitoring of the project.
- Monitored the implementation of the Harambee Prosperity Plan.
- Supervised the improvement in office banqueting services.
- Achieved improved efficiency in the procurement process.
- Prepared and submitted the annual audit plan for the 2020/2021 financial year. The plan was endorsed by the Audit Committee and approved by the Accounting Officer.
- Timely finalization of audit reports on various aspects.
- Rendered necessary assistance to the Commission of Enquiry on Ancestral Land to execute its mandate.
- 35 staff members were appointed during the 2020/2021 financial year.
- Compliance with the provisions of the Affirmative Action (Employment) Act, 1998 (Act No. 29 of 1998).
- The Office of the President continued to be one of the Pilot offices spearheading the capturing of the Human Capital Management System personnel data as setup by the Office of the Prime Minister.
- The Office of the President is a corporate member with the Institute of People Management of Namibia.
- The risk register was implemented.
- Appropriate ICT support, maintenance, Audio Visual and System Development were carried out.

5. NON-TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
Private telephone calls	0	12,749	100			
Miscellaneous	50,000	338,056	676			
Total	50,000	350,805	702			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/2021
Approved	272
Funded	272

VOTE 02: OFFICE OF THE PRIME MINISTER

1. MANDATE OF THE VOTE

The Prime Minister is mandated to lead Government business in Parliament, coordinate the work of the Cabinet, as head of administration, and to advise and assist the President in the execution of Government functions. In support of the above, the Office Prime Minister coordinates the work of various OMAs, coordinates the work of the Cabinet and provides secretarial services to the Cabinet, the Public Service Commission and the Public Office Bearers' Commission. The Office also oversees the Public Service Management, public service reforms and coordinates and implements disaster risk management.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	202	0/21
Breakdown	Estimate	Actual
Personnel Expenditure	169,334,300	169,183,586
Goods and Other Services	93,901,829	89,534,503
Subsidies and Other Current Transfers	139,577,271	139,566,649
Acquisition of Capital Assets (Operational)	3,554,600	2,287,226
Capital Transfers (Operational)	0	0
Operational Budget	406,368,000	400,571,964
Operational Capital		
Acquisition of Capital Assets (Development)	2,576,000	667,385
Capital Transfers (Development)	0	0
Development Budget	2,576,000	667,385
Total State Revenue Fund Appropriation	408,944,000	401,239,349
Development Partners		
Grand Total	408,944,000	401,239,349

3. PROGRAMMES

					2	020/21	
*P. Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Coordination and Administration Government Leadership	01	Provide efficient administrative support to Hon Prime Minister	MD01	15,520,342	15,294,864	98.55
	Sub-Total		15,520,342	15,294,864	98.55		
02	Coordination of Disaster Management	02	Coordinate National Disaster Risk Management	MD02	124,370,131	124,268,168	99.92
	Sub-Total			124,370,131	124,268,168	99.92	
03	Champion Public Service Management	03	Drive the Public Service Innovation and Reform Initiatives	MD04	4,329,707	4,364,823	100.81
03		04	Public Service Management	MD08	47,847,660	47,795,751	99.89
	Sub-Total				52,177,367	52,160,574	99.97
1 04	Improve the Constitutional obligation of the Public Service Commission	05	Provide advice and recommendation to President and Government on Public Service Human Resources and other related matters	MD05	23,878,223	23,942,200	100.27
		Sub-	Total		23,878,223	23,942,200	100.27
05	Improve Public Service Information Technology Management	06	Coordinate and Manage Public Service E- governance and ICT Infrastructure	MD06	68,437,986	66,917,963	97.78
		Sub-	Total	1	68,437,986	66,917,963	97.78
06	Improve Cabinet Administration Support Management	07	Provide administrative support to Cabinet	MD07	12,093,510	12,048,985	99.63
	Sub-Total		12,093,510	12,048,985	99.63		
99	Improve Policy Co-ordination and Support Services		Provide efficient and effective Human, financial, IT and logistical support to OPM Departments and Directorates	MD03	112,466,441	106,606,596	94.79
			Total		112,466,441	106,606,596	94.79
		Vote-	·Total		408,944,000	401,239,349	98.12

4. PROGRAMMES ACHIEVEMENTS

Programme 01: Coordination and Administration Government Leadership

Target: % progress made in improving the support provided to the Prime Minister

- Provided administrative support to the Prime Minister to fulfil her role in the National Assembly, Cabinet and to perform national duties.
- Facilitated the Prime Minister's public engagements with various stakeholders.
- Coordinated the signing of Performance Agreements for Ministers and quarterly submission of Performance Reports from OMAs.

Programme 02: Coordination of Disaster Management

Target: % of progress made in Developing Disaster Risk Reduction Framework

- Risk profiling guidelines were developed
- Provided training to staff members of Regional Councils and piloted risk profiling in four regions.
- Annual Vulnerability Assessment was conducted countrywide to determine risk and vulnerability which informed disaster response.
- Coordinated multiple disaster responses with sectors ranging from the Drought Program,
 COVID-19 response, army warms, locust outbreak, floods and domestic fires.
- The Disaster Risk Reduction Framework was implemented.

Programme 03: Champion Public Service Management

Targets: % progress made in accelerating Public Service delivery

• Public Sector Innovation Policy Implementation:

- Innovation Champions have been appointed in all OMAs, Regional Councils, Local Authorities and Public Enterprises.
- ➤ Induction training was provided for 12 local authorities and 28 Public Enterprises.
- ➤ UNAM and UNDP, as project partners provided support through interventions on the importance of the Public Sector Innovation Policy and its implementation.
- Engaged NIPAM to coordinate the deployment of an Expert on Innovation from the Civil Service College of Singapore, through the existing NIPAM & Civil College Agreement.

• The implementation of the Remedial Action Plans (RAPs):

RAPs were developed by the surveyed institutions based on what they saw feasible and possible. Each institution is the expert in their respective functional area and mandate. The implementation of the RAPs is based on the capability and resources available to the surveyed institutions.

• Public Service Management:

- The annual payroll audit was conducted.
- > The annual payroll audit report was compiled.
- The execution of the payroll audit outcome directives was monitored and evaluated as per the PSM Circular No. 26 of 2020.
- The Daily and Subsistence Allowances and Overtime were managed as per the Prime Minister's Administrative Directive No. 1 of 2018.
- The Annual Recruitment Plan was compiled, approved and executed.
- The organizational audit was executed as per PSM Circular No. of 19 of 2019.
- In line with PSM Circular No. 2 of 2018, the number of staff members additional to the establishment was reduced from 3 327 in the 2019/2020 financial year to 2 469, representing a reduction of 32%.
- Monthly reports on the wage bill containment were produced and submitted to the Office of the Prime Minister.

Programme 04: Improve the Constitutional obligation of the Public Service Commission (PSC)

Target: % of Planned HR Audit conducted

- 2 Human Resources Audits were conducted at Ministry of Home Affairs, Immigration, Safety and Security (MHAISS), Department of Correctional Services, and Office of the Judiciary.
- 118 files were audited (92 for the Office of the Judiciary, and 26 for MHAISS, Department of Correctional Services), and 318 anomalies were detected. The number of anomalies detected per category were as follows: Leave administration (131), Remunerative work outside employment in the Public Service (86), GIPF (54), Recruitment (21), Probation (11), Filing system (8), MVA (3), PSEMAs (3) and Social Security (1).
- 95 misconduct cases from OMAs and Regional Councils were handled.

- Over 2 762 staffing cases were dealt with. These include promotions, appointments, secondments, study leave, deviation of financial assistance, remunerative work outside employment, transfers, extension of retirement age, contract appointments and employment of foreigners.
- 146 cases for Complaints, Appeals and Grievances were handled.

Programme 05: Improve Public Service Information Technology Management

Target: % of key Government Services accessible online

• To improve the operations of O/M/As and RCs, the following online systems were developed:

> Corruption Reporting Management System: 100% achieved

This is a web application system to manage corruption cases reported online by the public. The system allows the public to report corruption cases and to provide evidence of the alleged corruption that occurred. All reported cases are recorded within a management system, which provides the means to locate, review, assign and record the actions taken.

➤ Gender Based Violence System (GBVS): 100% achieved

The aim of the system is to improve the quality of GBV case management services, coordination, reporting and relationships with stakeholders. The system will allow the Namibian Police GBV officers and social workers to profile GBV cases, victims and alleged perpetrators.

Unified Social Registry System: 80% achieved

The aim of the system is to integrate and improve the management and reporting on social pensions, child and disability maintenance grants.

> E-Government Procurement System: Phase 1 100% achieved

This is a web application system for all public entities to register, manage and publish procurement plans, bid activities and debarred/suspended bidders (Suppliers). The system includes a web application that the public can use to access procurement plans, bid advertisements, bidding documents, bid opening reports, notices of award and bid evaluation summaries, which was recorded through the management system.

Programme 06: Improve Cabinet Administration Support Management

Target: % of improvement of Cabinet Governance Processes

- Enforced compliance with the provisions of the Cabinet handbook by all OMAs (e.g. Working Methodology for Cabinet Meetings, Standardized Framework for Cabinet Committee operations and other Cabinet Governance system set standards).
- Submitted the Cabinet retreat/workshop report to the Executive Director and Secretary to Cabinet for consideration and approval.
- Hosted the Induction Workshop of Cabinet Liaison Officers (CLOs).
- Submitted the feedback reports on the implementation of Cabinet decisions for the periods 1st April 2019 – 30th September 2019 and 1st October 2019 - 31st March 2020 to Cabinet.

Programme 99: Improve Policy Co-ordination and Support Services

Target: % of budget execution

- The budget execution rate was 95%.
- The Procurement Plan for 2020/2021 financial year was developed.
- The Annual Plan review for 2019/2020 financial year and the preparation of the Annual Plan for 2020/2021 were coordinated.

5. NON-TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
Miscellaneous	50,000	1,169,140	2,338			
Total	50,000	1,169,140	2,338			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	533
Funded	421

VOTE 03: NATIONAL ASSEMBLY

1. MANDATE OF THE VOTE

The mandate of the National Assembly as derived from Article 44 and 63 of the Namibian Constitution is to repeal and pass laws, examine proposed legislation; scrutinize government policies and administration and debate major issues of national concern.

2. FINNCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020	0/21		
Breakdown	Estimate	Actual		
Personnel Expenditure	97,992,354	96,095,025		
Goods and Other Services	19,478,120	19,551,934		
Subsidies and Other Current Transfers	2,413,526	2,415,076		
Acquisition of Capital Assets(Operational)	1,200,000	1,199,988		
Capital Transfers (Operational)	0	0		
Operational Budget	121,084,000	119,262,023		
Operational Capital				
Acquisition of Capital Assets (Development)	7,000,000	6,999,962		
Capital Transfers (Development)	0	0		
Development Budget	7,000,000	6,999,962		
Total State Revenue Fund Appropriation	128,084,000	126,261,985		
Development Partners				
Grand Total	128,084,000	126,261,985		

3. PROGRAMMES

*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01	Enactment of Laws	01	18,746,858	18,754,426	100.04
01	Legislative Management		Sub - Total		18,746,858	18,754,426	100.04
	Coordination and Support Services	02-02	Parliamentary Coordination and Support Services	02	27,487,256	27,022,393	98.31
		02-03	Information Services	03	9,707,765	9,532,496	98.19
02		02-04	Committee Services	04	69,674,777	68,431,815	98.22
		02-05	Legal Services	05	2,467,344	2,520,854	102.17
			Sub - Total		109,337,142	107,507,558	98.33
			Vote -Total		128,084,000	, ,	98.58

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Legislative Management

- The 47th Plenary Assembly of the SADC Parliamentary Forum was hosted virtually
- Participated in the virtual Extraordinary Session of the IPU Governing Council, to elect the new President for the organization.
- 3 Bills were tabled of which 2 were passed without amendments, 1 Bill was referred to a Parliamentary Standing Committee for further scrutiny and report back.
- 8 International Instruments were tabled of which 7 were adopted and 1 lapsed.
- 16 Motions were tabled of which 2 were adopted, 3 were rejected and 11 lapsed.
- 25 Annual Reports were tabled of which 2 were referred to a Parliamentary Standing Committee for scrutiny and report back.
- 63 questions were tabled with notice of which 53 were replied to while 10 questions lapsed.
- 88 questions were asked without Notice (verbal).
- 55 reports of the Auditor-General on OMAs were tabled.
- 4 Petitions were received and reported to the House.

Programme 02: Parliamentary Coordination and Support Services

- During 2020/2021 Financial Year, 98.58% of the Vote budget was executed of which the Development Budget was 100% spent.
- The installation of the new Chamber system was successfully completed and the Chamber has migrated to paperless system.
- Physical security infrastructure was upgraded.
- A new Baggage Scanner, a Walk-Through Metal Detector and a number of TV Screens were acquired for the safety of Parliament Building users and for effective monitoring of movements around Parliament precinct.
- Virtual platforms were introduced and enhanced to link the National Assembly to the international organisations and governments as well as local and regional engagements.

5. NON TAX REVENUE

None.

6. HUMAN RESOURCE CAPACITY

No of Staff	2020/21
Approved	144
Funded	122

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

1. MANDATE OF THE VOTE

The Auditor-General of Namibia is mandated to audit the State Revenue Funds in terms of Article 127 of the Constitution of the Republic of Namibia. Duties and Powers of the Auditor-General are provided in the State Finance Act, 1991 (Act No. 31 of 1991. The Auditor-General has the mandate to audit Offices, Ministries and Agencies, Regional Councils, Local Authorities, and Funds, as well as legally assigned Statutory Bodies and report thereon to the National Assembly.

The Office of the Auditor-General engages in the Financial Audits, Value for Money Audits, Environmental Audits, Compliance Audits, Information Systems Audits, Audit of Extractive Industries and Key Performance Indicators Audits.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	202	0/21
Breakdown	Estimate	Actual
Personnel Expenditure	89,735,000	88,958,048
Goods and Other Services	16,838,000	15,912,205
Subsidies and Other Current Transfers	230,000	223,573
Acquisition of Capital Assets(Operational)	364,000	316,340
Capital Transfers (Operational)	0	0
Operational Budget	107,167,000	105,410,165
Operational Capital	0	0
Acquisition of Capital Assets (Development)	0	0
Capital Transfers	0	0
(Development)	0	0
Development Budget	0	0
Total State Revenue	107,167,000	105,410,165
Fund Appropriation	137,137,000	132, 13,132
Development Partners		
Grand Total	107,167,000	105,410,165

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

3. PROGRAMMES

						2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)	
01	Public Expenditure Oversight	01-03	Public Expenditure & Revenue Auditing	MD03	69,317,000	68,472,724	98.78	
02	Independence and Legal Framework	02-01	Policies Supervision	MD01	1,917,000	1,894,565	98.82	
				_				
99	Policy Co-ordination and support Services	99-02	Co-ordination & Support Services	MD02	35,933,000	35,042,877	97.52	
			Sub -Total		107,167,000	, ,		
			Vote -Total		107,167,000	105,410,165	98.36	

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

4. PROGRAMME ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

- The Office finalized within the statutory due date, 39 combined audit reports for Government and 1 compliance audit report during the 2020/2021 financial year, including the consolidated summary report for the 2018/2019 financial year. The target for the combined audit reports was achieved. Being a new audit stream, the targets of compliance were not achieved due to uncertainty on the time frame of audit completion. Staff shortage in the compliance audit division also led to targets not having being achieved.
- The Office carried out 55 of the planned 33 asset inspection audits, exceeding the target by 22.
- The Office finalized 64 of the planned 25 accrual-based audits, exceeding the target by 39. The above milestone was achieved due to the splitting of the teams and reducing the audit time despite the underfunding of outsourced audit which will create future backlog. Additionally, late submission of financial statements by the Local Authorities and Statutory Bodies remains a challenge.
- The Office produced 2 performance audit reports. The performance reports assessed the effectiveness of the Ministry of Health and Social Services in the preparedness and response to the Covid-19 pandemic, as well as to assess the measures in place to reduce the delay in the finalization of court cases by the Office of the Judiciary and other key stakeholders.
- The Office produced 2 follow-up reports to assess if the recommendations that were made in the main performance reports on the overcrowding of prison facilities, as well as the lack of Police vehicles have been implemented, for the purpose of improved management and utilization of public resources.
- The Office produced 2 environmental audit reports despite the challenges posted by the Covid-19 pandemic. The reports focused on the environmental impact addressed during Hazardous Waste Management and Air Quality Control in Namibia.
- The Office conducted 4 Information Systems audits on the IT systems of Namibia Students Financial Assistance Fund, Ministry of Finance, Department of Works & Transport, and a special audit on COVID Emergency Income Grants (EIG). The Information Systems audits assess the risks or threats that may influence Confidentiality, Integrity and Availability of Information Systems and evaluate the adequacy of the

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

controls in place to mitigate these risks. The audit highlighted weaknesses on IT general controls and application controls on the following systems:

- NSFAF Awards & Payment Systems.
- GL & DSA Modules of IFMS (Integrated Financial Management System).
- Fleet Management System (IT General Controls).
- COVID EIG (Evaluating criteria of payments process).
- The Office's level of compliance with International Standards improved from 60% in the previous financial year to 68%. This level has been confirmed by the actual audit files reviewed and follow-up reviews conducted by the Quality Assurance Division on the implementation of office quality management, as well as recommendations attributed from the previous formal review.
- The Quality Assurance Division reviewed 11 individual audit files from two Directorates out of 24 planned individual audit files. The quality assurance review is performed in ensuring that the Office is conducting its audits in accordance with international standards and office set policies and procedures. The target was not achieved due to non-availability of all individual audit files because of COVID -19 pandemic.
- The Audit Bill was 95% finalized. Delays were experienced from key stakeholders in the law making process. The Audit Bill is aimed at improving the functioning of the Office of the Auditor-General in order to achieve improvements in the quality of audits and timely reporting of audit results. The Audit Bill will also enhance the independence of the Office which is aimed at improving credibility, trust and confidence of stakeholders in the Office of the Auditor-General.
- The Auditor General signed off 115 Audit Reports from the planned 80. However, there are still some institutions which do not submit the financial statements timeously and thus hampering the timely delivery of the reports.
- The budget execution rate for the 2020/2021 financial year was at 98.36%. The Office of the Auditor-General has implemented a robust budget monitoring and evaluation measures that guarantee the implementation of the budget by ensuring that adjustments to the budget are made accordingly by means of virements, as well as through the Mid-Term budget review process.

VOTE 04: OFFICE OF THE AUDITOR-GENERAL

5. NON TAX REVENUE

Year	2020/21			
Revenue Source	Estimate	Actual	Variance %	
Audit Fees	258,000	724,860	281	
Private Telephone Calls	12,000	13,006	108	
Miscellaneous	10,000	318,812	3,188	
Total	280,000	1,056,678	377	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	298
Funded	235

VOTE 05: HOME AFFAIRS AND IMMIGRATION

1. MANDATE OF THE VOTE

The mandate of the Vote is the management of the National Population Register, facilitation of lawful migration, provision of international protection and support to asylum seekers and refugees. The Vote ensures that the government has the demographic statistics it needs for planning purposes.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	266,725,100	262,357,269		
Goods and Other Services	135,117,900	130,763,813		
Subsidies and Other Current Transfers	184,000	83,597		
Acquisition of Capital Assets(Operational)	15,055,000	14,944,391		
Capital Transfers (Operational)	0	0		
Operational Budget	417,082,000	408,149,070		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	90,020,000	86,278,357		
Capital Transfers (Development)	0	0		
Development Budget	90,020,000	86,278,357		
Total State Revenue Fund Appropriation	507,102,000	494,427,427		
Development Partners				
Grand Total	507,102,000	494,427,427		

3. PROGRAMMES

	202				
*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01-03	Management of National Population Registration System	MD-03	154,694,760	150,101,460	97.03
	Sub-Total	ı	154,694,760	150,101,460	97.03
02-04	Managements of Permits, Passports and Citizenship	MD-04	27,117,700	25,898,743	95.50
03-06	Establishment and Regulation of Ports of entry and exit	MD-06	141,355,200	138,102,485	97.70
	Sub-Total		168,472,900	164,001,228	97.35
04-07	International Protection of Asylum seekers and Refugees	MD-07	9,558,000	8,567,565	89.64
	Sub-Total		9,558,000	8,567,565	
99-01	Policy Supervision	MD-01	3,893,100	3,556,475	91.35
99-02	Coordination and Support	MD-02	117,422,240	115,133,363	98.05
99-05	Information Technology Support M		53,061,000	53,067,336	100.01
	Sub-Total		174,376,340	171,757,174	98.50
	Vote-Total		507,102,000	494,427,427	97.50

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Establishment and Regulation of Population Register

Target: 80% of population issued with national documents

- Under this programme, the following amounts of national documents relating to vital life events of our citizens and foreign nationals residing in Namibia were achieved:
 - > 96,139 births were registered. The Ministry is working on ensuring that births are registered immediately via the electronic notification and registration.
 - ➤ 105,691 ID cards were issued and 1,582 SWA ID cards were converted to Namibian ID cards.
 - > 17,353 deaths were registered.
 - ➤ 4 826 marriages were registered. Of these marriages, 250 are marriages between Namibians and foreigners, predominantly from our neighbouring countries Angola, South Africa and Zimbabwe. It is possible that more marriages were solemnized but by the end of the reporting period some marriage books were not forwarded to the Ministry to ensure registration. The figure for marriages that were registered is not those that were solemnized.
- The Department continues to digitize records from hard copies to scanned and electronically filed documents that are easy to organise and retrieve. Documents such as birth registration forms, notifications of deaths and marriage registers are scanned and stored electronically. The Vote has managed to digitise 93,039 records.
- The e-birth notification system was successfully implemented at seven 7 new sites, increasing to the total of 56 sites countrywide. The death notification system was implemented at seven 7 sites, as well increasing to 75 sites countrywide.
- Two additional offices for births and deaths registrations were opened at Cheto and Otjinene in Zambezi and Omaheke Regions respectively.

Programme 02: Immigration Control and Citizenship

Target: 123 791 of Visas, Permits, Passports and Citizenship issued

• During the 2020/21 financial period, the Vote continued to experience high demand for various services that it renders to both Namibians and Foreign nationals. For example, a

total of 60 782 applications for visas and permits were processed which can be broken down in the following categories:

Approvals of Visas and Permits

Employment Permits: 1 759

Work Visa (Short term employment permits): 8 585

Permanent Residence Permits 1 253

Student Permits: 629

Holiday/Tourist/Visit Visas: 421

Total number approved: 12 657

Rejections

Employment Permits: 93

Work Visas: 693

Permanent Residence Permits: 167

Student Permits: 104

Holiday/Tourist/Visit Visa: 59

Total number rejected: 1 116

A total number of 1 206 applications for citizenship were processed. The following are breakdown statistics for different categories of citizenship applications processed:

Approvals of Citizenship applications

Descent: 781

Naturalisation: 253

Marriages: 70

Registration (naturalisation): 101

Restoration: 1

Total number approved: 1 206

Passports and other travel documents decreased in demand by all Namibians who intended to travel across international borders due to COVID 19. Below are some statistical highlights of this line function:

24

Approvals for passports

Ordinary Passports: 33 871

Diplomatic Passports: 184

Official Passports:142

Refugee Passports: 502

Emergency Travel Certificates (ETC): 0

Total number approved: 34 699

• 5 applications that were forwarded to the Ordinary Residence Committee in February 2021 were pending the outcome.

Number of Port of Entry and Exit Regulated

- The Vote has managed to train 173 Immigration Officers in several areas, of which Customer Care topped the list.
- The Programme facilitated 409 128 arrivals and 368 763 departures through various ports of entry/exit.
- Regarding removals of prohibited immigrants, the Programme removed 2 235 prohibited immigrants and issued 856 Certificate of Identity (domicile) during the same period. This target was not achieved due to of Covid -19 pandemic and travel restrictions.

Programme 03: International Refugee Management

Target: 5 122 of asylum seekers reduced

- Namibia continued to receive asylum seekers on a daily basis, with the majority from the Democratic Republic of Congo. To date Namibia hosts about 7 500 asylum seekers and refugees, mostly from the Great Lake Regions with Congolese nationals being the majority entering the country though Katima Mulilo in Zambezi Region. Hence, the establishment of a Reception Area in Katima Mulilo to serve as a first point for asylum seekers. At the reception Area, asylum seekers are timely registered upon arrival, oriented and isolated for 14 days for Covid-19 and once they are cleared, they are being transported to Osire Refugee Settlement.
- The Programme engaged Governments of Burundi, Rwanda and Democratic Republic of Congo and UNHCR with a view to find durable solutions to their nationals that are living

- in Namibia as refugees. These engagements are being done to facilitate those refugees who wish to register for voluntary repatriation back to their countries of origin.
- The Programme together with UNHCR has conducted a verification exercise for asylum seekers and refugees in Namibia. This activity aimed to obtain the accurate number of asylum seekers and refugees in the country, their education level and the number of those employed in public and private sectors as well as their residential addresses. This exercise was successful, as 6 283 asylum seekers and refugees have been verified.
- The Programme managed to acquire Refugee Travel Documents with enhanced security features to be given to refugees who intend to travel outside Namibia for educational, medical or conferences purposes.
- A national consultative study on the 1969 OAU Convention Governing Specific Aspect
 of Refugee Problems in Africa and the 2009 AU Convention on the protection and
 Assistance of Internal Displaced Persons in Africa (Kampala Convention) was
 conducted.
- A qualitative study on Statelessness and Risk of Stateless in Namibia was conducted based on the #I belong campaign, aimed at ending statelessness by 2024. The qualitative study was validated on the 19th March 2021 in Windhoek, setting pathways for a quantitative study. A National Action Plan on the eradication of Statelessness in Namibia was finalized and will be tabled before the Cabinet for consideration and endorsement.

Programme 99: Policy Co-ordination and Support Services

Target: % Policy coordination and support services

- A Total 24 posts were vacant in 2020/2021 financial year of which 18 were filled as follows: 2x Deputy Directors, 1x Chief Human Resources Practitioner, 2x Senior Human Resources Practitioners, 8x Human Resources Practitioners, 2x Learning and Development Officers and 3x Human Resources Administrators while six (6) were still vacant.
- The subdivision Human Resource Development is now fully functional after the appointment of a Chief Learning and Development Officer.

- All wellness cases for the 2020/2021 financial year were attended to and a report was submitted.
- 90% of the training plan for the 2020/2021 financial year was successfully implemented.
- IT systems to Regional Offices, Sub-Regional Offices, Hospitals, Entry and Exit points were deployed
- MPLS connectivity to MHAI remote sites and expanded Local Area Network within MHAI Offices were established.
- Required software licenses for operation were renewed and the Blade Server Storage was
 acquired. Southern eBMS server from Keetmanshoop to Mariental and to the new server
 room at HKIA was relocated. A dark trace device that detects and monitors cyber-attacks
 in real time was installed.
- The Service Level Agreement for the following Ministerial IT Systems were managed and supported:
 - Passport Systems
 - ➤ ID Issuing Systems
 - ➤ Border Control Management Systems
 - ➤ M-File systems
 - Namibian Automatic Fingerprint Integrated systems- NAFIS
 - ➤ Alien Control system
 - Citizenship issuing system
- Stock taking exercise was conducted at all 14 Regions and Revenue inspection was also conducted at all Revenue points.
- Speed points for revenue collection were also installed at 13 regions except Kunene Region.
- Construction of Immigration accommodation facilities at Dobe Border Post contract was determined and the plans were put in place to complete the project by an in house building team will commence in 2021/2022 financial year.
- Opuwo Regional Civil Registration office was constructed at 98% completion rate.
- The construction of Ministerial Headquarters was at 98% completion rate.
- Training for sub receivers was conducted at all 14 Regions.

Challenges:

• Recruitment was taking long to finalize due to the vetting process.

- Finalization of misconduct cases A lack of Investigating Officers to conduct investigations led to the delay in the finalization of misconduct cases.
- Positions in the Section of Wellness remained vacant as there is no one responsible for wellness even though efforts are being made to advertise the position of senior HR Wellness.
- Lack of funds for training of HR staff members
- Office Space Health of staff members became an issue especially with the outbreak of the Covid-19 Pandemic.
- The interface between the Aliens Control System and the Integrated Client Service Facility for online application of long and short-term employment permit could not be completed due to insufficient funds.

5. NON- TAX REVENUE

Year	2020/21		
Revenue Source	Estimate	Actual	Variance %
002 Passport Controls	20,800,000	5,348,120	26
003 Miscellaneous	100,000	12,050	12
004 Visas and Permit	60,700,000	60,825,915	100
005 Dublicate identity			
document, birth, death and	4,100,000	4,111,608	100
marriage certificates			
Total	85,700,000	70,297,693	82

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	1,667
Funded	1,060

VOTE 06: SAFETY AND SECURITY

1. MANDATE OF THE VOTE

The mandate of the Vote is to maintain internal security, rehabilitate and reintegrate offenders as stipulated in Articles 118 and 121 of the Constitution of the Republic of Namibia.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	4,551,060,018	4,552,195,590		
Goods and Other Services	551,294,179	550,294,852		
Subsidies and Other Current Transfers	1,115,888	1,114,471		
Acquisition of Capital Assets(Operational)	3,288,915	3,288,421		
Capital Transfers (Operational)	0	0		
Operational Budget	5,106,759,000	5,106,893,332		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	335,000,000	333,351,540		
Development Budget	335,000,000	333,351,540		
Total State Revenue Fund Appropriation	5,441,759,000	5,440,244,873		
Development Partners				
Grand Total	5,441,759,000	5,440,244,873		

3. PROGRAMMES

						2020/21	
*P- num ber	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01		01-01	Maintain internal security, law and order	MD05	3,499,630,200	3,500,557,953	100.03
01	Combating of crime	01-02	Border Control	MD07	267,782,500	267,629,471	99.94
		01-03	Police Attachee	MD11	28,725,200	28,700,489	99.91
			Sub-Total		3,796,137,900	3,796,887,913	100.03
02	VIP Protection Services	02-01	VIP Protection	MD08	368,690,100	368,478,781	99.94
		1	Sub-Total	1	368,690,100	368,478,781	99.94
03	Training and Development	03-01	Training and development	MD06	83,193,300	83,113,457	99.90
	S		Sub-Total		83,193,300	83,113,457	99.90
04	Forensic Science Services	04-01	Provision of Forensic Science	MD10	25,329,400	25,279,660	99.80
			Sub-Total		25,329,400	25,279,660	99.80
05	Information and Communication Technology (ICT) Management	05-01	Provision of ICT Services	MD09	90,984,900	90,915,298	99.92
			Sub-Total		90,984,900	90,915,298	99.92
06	Safety Custody and Rehabilitation	06-01	Correctional Operations	MD12	785,803,729	784,089,294	99.78
		1	Sub-Total	1	785,803,729	784,089,294	99.78
07	Re-Intergration	07-01	Release of Offenders	MD14	6,827,040	6,826,943	100.00
	<u> </u>	I	Sub-Total	I	6,827,040	6,826,943	100.00
		99-01	Policies Supervision	MD01	0	191,679	100.00
			Cordination and Support services	MD02	0	407,231	100.00
99	Cordination and Support Services	99-03	Supervision Support service (Office of the Inspector General)	MD03	196,181,400	195,977,169	99.90
		99-04	oversight of Correctional Services	MD04	26,857,851	26,787,615	99.74
		99-05	Corporate Management	MD13	61,753,380	61,289,834	99.25
			Sub-Total	<u>I</u>	284,792,631	284,653,528	99.95
			Vote-Total		5,441,759,000	5,440,244,873	

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Combating of Crime

Target 1: 4% of crime reduction rate

- A total of 92 251crimes were reported for the 2020/2021 financial year, in comparison to 97 267 crimes reported for the 2019/2020 financial year, showing a decrease in the national crime reported of 5%. This was achieved through a series of Operation HokaNam which was conducted jointly with Security Cluster partners.
- In terms of Community Policing outreach programmes, the Vote started the outreach on the Namibia GBV action Plan while a school visits awareness campaign titled "Keep Me Safe" continued.
- Regarding the Covid-19 pandemic, the police enforced the regulations throughout the 2020/2021 financial year.
- With regards to the Anti-Poaching operations, the Namibian Police Force remains
 deployed in the Etosha and Bwabwata National Parks, as well as in the Palmwag
 Concession to protect our Fauna and Flora.
- The Vote remains committed to its statutory and international obligations. In this regard it ensured that its personnel participated in UN, AU and SADC missions. In this regard, the Namibian Police Force in its commitment to its statutory and international obligations deployed 2 female Officers to Abyei, Sudan for the UN peacekeeping mission. NAMPOL intends to ensure that more personnel are prepared and ready to participate in UN, AU and SADC missions. Further, it remains committed to implement the National Action Plan on the Women, Peace and Security Agenda (UNSCR 1325). As such, the Namibian Police Force has seconded 1 female senior Officer to MIRCO for the implementation of the Agenda.

Target 2: 37% of case clearance rate

• A total number of 178 987 cases were brought forward from the previous year, while 91 356 new cases were reported which gives a grand total of 270 343 cases on hand. 100 298 cases representing 37.1 % of the cases have been cleared which translates to 67.5% of the target.

Challenges

• Shortage of skilled manpower.

Target 3: 22 facilities constructed

• 5 facilities were constructed (completed).

Challenges

- The scourge of Covid -19 pandemic resulted in the slowdown of projects progress, coupled with the unavailability of materials at local suppliers.
- Some projects were affected by the insufficient budget allocation.

Programme 02: VIP Protection Services

Target: 100% of VVIP's and VIP's Security protection maintained

- The VIPPD managed to provide 100% maximum security to VVIPs and VIPs under strenuous limited resources at its disposal on the basis of:
 - Close protection
 - Physical protection
 - > Technical protection
 - > Static protection
 - Driving and bodyguard techniques
 - > Intelligence information collection

Challenges

- Human resources (lack of manpower due to staff turnover).
- Shortage of advanced operational and modern security equipment due to insufficient budget allocation.
- Lack of resources for capacity building and training.

Programme 03: Training and Development

Target: 6 950 of members trained on core function courses

• A total number of 7 255 members were trained, compared to the target of 6950 for the period under review. The achievement was largely because of the funding from external sources such as the Roads Authority that funded some of the courses.

Programme 04: Forensic science services

Target 1: 85% of the cases completed per global median turnaround guidelines

 The NPFSI received a total of 472 forensic analysis requests as per the breakdown below (bearing in mind that this figure is reduced due to the prolonged shutdown of the NPFSI during the relocation exercise:

Division/Discipline	Total
Genetics DNA- rape cases	97
Genetics DNA- murder cases	30
Chemistry- Toxicology	10
Chemistry- Blood alcohol	146
Chemistry Drugs	158
Physics-Ballistics	20
Questioned Documents/Digital	11
Total	472

Target 2: 90% of compliance with ISO 17025

- The successful relocation from the old NPFSI to new Forensic Science Laboratory
 Institute premises was completed with all four Divisions set up, while instrumentation
 were calibrated and verified.
- Most instrumentation are operational, with the exception of the procurement of a
 replacement part of the Zeiss Electron Microscope (Physics-crucial for Gun Shot Residue
 (GSR) analysis) being awaited, calibration of Toxicology Gas Chromatograph with Mass
 Spectrometer and repair of 2 Thermo Cycler instruments of Genetics (which have
 temperature faults on their blocks).
- The human resources component of the Scientific Divisions was increased from 9 Scientists to 28.
- Equipment and software were purchased to capacitate the Video and Audio Forensics Unit.

- Additional software and licenses were obtained to capacitate the Digital Forensic Unit for both computer and cellular phone forensics.
- Additional software and licenses (Graph type) were obtained to capacitate the Questioned document Unit (handwriting and signature comparison).
- The basic Laboratory Information Management System (LIMS) was rolled out and implemented, with the final configuration on the RFID system in the process.
- The NPFSI Archive which was managed by "The Document Warehouse" was discontinued and is currently set up and managed at the NPFSI.

Challenges

• The NPFSI holds and has to manage the following backlogs on cases which were received and not finalized due to financial constraints (mostly the acquisition of costly Reagents and Consumables for the Genetics DNA Division) and the lack of Scientists. The backlogs according to the Divisions are recorded as per the table below. These backlogs need to be completed and adequate annual budget provided for this recurring annual expenditure.

Division	Backlog
Genetics	4 295
Physics	672
Chemistry	1 811
Questioned documents	306
Total	7 084

• The bulk of the expenditure for the NPFSI is currently directed towards Genetics. Since 2015 there has been a gradual increase in backlog cases due to persistent under funding. Going forward, if additional funds are not availed then the hard decision has to be made about the viability to continue with this service.

Programme 05: Information and Communication Technology (ICT) Management

Target: 187 ICT sites maintained

- The Vote managed to maintain all 187 of the communication services within the financial resources available.
- Lack of ICT expertise at the regional level and concerted efforts to make ICT accessible at all the police facilities country wide.

 Lack of operational equipment such as office computers, radios, security apparatus and other technical equipment that are necessary to supplement police operations and administrative accomplishments.

 Most of the communications equipment have reached their life span and have become obsolete posing security threat to police services.

Programme 06: Safe Custody

Target: 100% towards the roll out of a comprehensive Offender Risk Management Correctional Strategy (ORMCS) for 4 correctional facilities

 The ORMCS was rolled-out to the Oluno, Hardap, Divundu and Walvis Bay correctional facilities.

Challenges

 The Unit Management convention of the facilities could not take place due to financial constraints.

Programme 07: Rehabilitation and Re-integration

Target: 63% progress in the design, development and implementation of the rehabilitation programmes

- The Offender Orientation Programme (OOP) was introduced at the Windhoek Female CF and 3 Case Management Officers were oriented on the delivery of the OOP. As a result, 9 offenders were enrolled in the programme.
- The Gender Based Violence (GBV) programme was introduced at the Gobabis, Windhoek Female, Divundu, Walvis Bay, Grootfontein, Omaruru, Keetmanshoop and Swakopmund Correctional Facilities.
- The Offender Empowerment Programme (OEP) was introduced at the Windhoek Female Correctional Facility.
- The Motivating Offenders to Re-think Everything (MORE) programme was introduced at the Swakopmund Correctional Facility.
- The Basic Pre-vocational Skills course was introduced at the Windhoek Correctional Facility.

- 9 Vocational Training Instructors received training on Basic Pre-vocational Skills
 Course. The training equipped the Vocational Training Instructors with the skills required
 to deliver the Basic Pre-Vocational Skills programme.
- The Occupational Health and Safety Policy for Vocational Training and Production Workshops was developed.
- The Psychosocial Rehabilitation Programmes Standard Operating Practices for the management and operation of rehabilitation programmes was developed.
- The Operating and Management Manual for Restorative Justice Programme review was completed to accommodate all categories of offenders.
- The Pre-release SOP was developed. The purpose of the SOP is to effectively prepare offenders for releases.
- The Sexual Violence Risk Assessment Tool was acquired. The instrument is used to determine sexual offenders' risk of re-offending.
- 38 Programme Officers were trained on the delivery of Thinking and Living Skills for Reintegration and Managing My Substance Use programmes. In addition, 27 Case Management Officers were trained on the execution of case management functions.
- 2 261 out of the targeted 3 770 offenders were enrolled in the Managing my Substance
 Use, Thinking and Living Skills for Reintegration, Motivating Offender to Re-think
 Everything, Gender-Based Violence, Restorative Justice, Offender Empowerment
 Programme, Functional Literacy and Adult Upper Primary Education rehabilitation
 programme.
- 1 436 out of the targeted 3 596 offenders completed the Managing my Substance Use, Thinking and Living Skills for Reintegration, Motivating Offender to Re-think Everything, Gender-Based Violence, Restorative Justice, Offender Empowerment Programme, Functional Literacy and Adult Upper Primary Education rehabilitation programme as well as NAMCOL and Tertiary studies.

Programme 99: Policy Coordination and Support Services

Target: 95% progress in the execution of Annual Plans

• The Vote achieved 74% of the Annual Plan execution rate.

Challenges

- Most activities related to designing and review of operation system could not be completed due to COVID-D-19 restrictions.
- The implementation of the turnaround strategy was at 80% but some processes of approval by authoritative body could not be achieved.
- Training was put on hold due to COVID-19.
- Low performance on rehabilitation programmes due to short time release of offenders and poor referral of offender to the programs.

5. NON-TAX REVENUE

Year	2020/21			
Revenue Source	Estimate	Actual	Variance %	
Private Telephone calls	0	5,799	100	
Miscellaneous	1,610,000	1,433,650	89	
Departmental Fines	300,000	752,787	251	
Lost Equipment and Stores	150,000	46,776	31	
Copies of Plans	1,100,000	1,438,697	131	
Traffic Control (Road Worthy and Driver Competency)	6,000,000	12,810,320	214	
Mortuary Fees	18,600	16,920	91	
Sale of Water & Electricity: Employees	100,000	0	0	
Prisoners Labour	100,000	18,444	18	
Obsolete, Worn-out and Surplus	0	3,163	100	
Total	9,378,600	16,526,556	176	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	51,330
Funded	20,549

VOTE 07: INTERNATIONAL RELATIONS AND COOPERATION

1. MANDATE OF THE VOTE

The Ministry of International Relations and Cooperation (MIRCO) derives its mandate from the Namibia Policy on International Relations of the Republic of Namibia as stipulated in Article 96 of the Constitution and is responsible for the articulation and implementation of specific foreign policy objectives through identified goals and interests of Namibia. In pursuance of the afore-said, Namibia strives to be sufficiently informed of the regional, continental and international situations, especially those with direct bearing on its security and economic interests.

MIRCO operates in a constantly changing international environment in which nations, severally and collectively pursue competing interests. In this context, the Ministry strives to be an excellence-driven, professional and effective Ministry that safeguards and promotes Namibia's national interests, promotes and enhances good neighbourliness, sustainable development, regional and continental integration, attracts foreign direct investment through economic diplomacy, international cooperation as well as peace and security, in order to meet the objectives of our National Development Plans (NDPs), Harambee Prosperity Plan (HPP), the Strategic and Annual Plan of the Ministry.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Break down	Estimate	Actual			
Personnel Expenditure	166,271,983	161,219,124			
Goods and Other Services	593,375,057	616,522,199			
Subsidies and Other Current Transfers	102,707,960	103,851,220			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	862,355,000	881,592,543			
Operational Capital	О	O			
Acquisition of Capital Assets (Development)	О	0			
Capital Transfers (Development)	109,326,000	106,791,044			
Development Budget	109,326,000	106,791,044			
Total State Revenue Fund Appropriation	971,681,000	988,383,587			
Development Partners					
Grand Total:	971,681,000	988,383,587			

3. PROGRAMMES

					2020/21		
*P- Code	Programma Nama Activity Nama	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)		
01	Bilateral Relations and Cooperation	01-01	Increased and enhance Bilateral Cooperation	MD03	23,243,375	21,916,976	94.29
		Sub	 -Total		23,243,375	21,916,976	
02	Multilateral Relations and Cooperation	02-01	Promote Namibia's interest at Multilateral For a	MD04	126,983,876	125,736,658	99.02
		Sub	-Total		126,983,876	125,736,658	
03	Protocol and Consular	03-01	Provide Efficient and Effective Protocol and Consular Services	MD05	13,663,816	13,530,931	99.03
		Cub	 -Total		13,663,816	13,530,931	
		Suit	Fiotal		13,003,010	13,330,931	
04	Namibia Diplomatic Missions	04-01	Effective and Implement Namibia's Foreign Policy and Maximize Economic Diplomacy	MD06	743,965,577	762,483,946	102.49
		Sub	 -Total		743,965,577	762,483,946	
		Suit	Fiotal		743,303,377	702,403,940	
05	Coordination and Support	05-01	Ensure Effective Performance through Supportive Management Practice	MD02	57,460,912	57,909,046	100.78
	Services	05-02	Ensure Policy Implementation, Coordination and Evaluation	MD01	6,363,444	6,806,032	106.96
		G1	Total		(2.924.25)	(A 715 050	101 40
			-Total e-Total		63,824,356 971,681,000		101.40 101.72
		, 90	2011		771,001,000	700,303,307	101.72

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Bilateral Relations and Cooperations

Ministerial KPI Actual / Targets	2018/19	2019/20	2020/21
Ministerial KIT Actual / Turgets	Outcome	Target	Actual
% implementation of signed bilateral agreements	50%	70%	80%
Increase in number of Namibia's Diplomatic resident	0	1	2
representation by 2021			

Signed Agreements and MoUs

- The President of the Republic of Botswana paid a Working Visit to Namibia on 29th January 2021. The key outcome of the meeting was the signing of the Agreement establishing the Bi-National Commission (BNC) and the commitment to cooperate and collaborate on COVID-19 matters.
- Republics of Namibia and Finland signed an Agreement on Gainful Occupation of dependents of employees of their diplomatic missions, consular posts or missions to international governmental organizations.
- The two Governments of Namibia and Cuba signed an MOU on Cooperation in the field of Arts and Culture on the 1 March 2021.

Diplomatic Consultations

- The Minister of International Relations and Cooperation held diplomatic consultations
 with her counterpart in Tanzania which centered around the Second Session of the
 Namibia-Tanzania Joint Permanent Commission of Cooperation that took place from 29
 November to 2 December 2019 in Tanzania.
- A virtual meeting took place between the two Ministers of Foreign Affairs of the Republic
 of Namibia and Finland during which the Finish-Namibian Bilateral Cooperation was
 reviewed.
- Canada held telephonic consultations with Namibia focusing on strengthening existing bilateral relations.
- Namibia held a virtual meeting with her counterpart to discuss cooperation in Low-Income Housing synergies, with a focus on formalizing informal settlements among other issues.

Cooperation

• MIRCO officially launched the Spanish language and culture course offered by the Embassy of the Bolivarian Republic of Venezuela in Windhoek on 20th October 2020.

Donations

- As part of Socio-economic diplomacy, MIRCO mobilized the international community for support through its Missions. Subsequently, Namibia received donations from numerous countries and organizations, such as Brazil, China, Egypt, the European Union, Germany, India, Japan, Republic of Korea, Russia, Turkey, Saudi Arabia, United Arab Emirates, the United States of America and various international organizations accredited to Namibia.
- The Government of Japan equally funded the construction of new school blocks to
 A. I. Steenkamp Primary School and the Bet-el Primary School in Katutura, the M.H
 Greeff Primary School in Khomasdal, David Shingo and Egambo in Ondobe, Ovikange
 Combined School in the Ruacana Constituency, and Eddie Bowe Primary School in
 Khorixas.

Programme 02: Multilateral Relations and Cooperation

Ministerial KPI Actual / Targets	2018/19	2019/20	2020/21
Ministerial M I Actual / Targets	Outcome	Target	Actual
% increase in Namibia's representation in	50%	70%	57%
Multilateral Executive Governing Board			
Number of multilateral agreements and decisions	0	1	19
implemented		1	

Multilateral Department

- Namibia assumed its chair of the SADC Finance Sub-Committee in April 2020.
- A Namibian youth was recruited as part of the African Union Youth Volunteer Corps in June 2020.
- Namibia launched the International Women's Peace Centre, which enhances the country's commitment to the UN Security Council Resolution 1325 on Women, Peace and Security.
- As a member of the Women, Peace and Security Focal Point Network (WPS, Namibia handed over the Chair to Canada and Uruguay.

- Namibia launched the AU-SADC National Committee to ensure and enhance the implementation of AU and SADC decisions and programs at national level with the aim of maximizing benefits from Namibia's membership to these institutions.
- The instrument of ratification of the arms trade treaty was deposited with the UN Secretary-General.
- Through facilitation of the implementation of the Resolution on development in the field
 of information and telecommunications, the Ministry informed MICT to implement the
 recommendations from the resolution.
- MIRCO facilitated the submission of the UNSG's report on the progress of the SDG's to National Planning Commission and Ministry of Finance on 15th May 2020.
- MIRCO assisted the submission of Namibia's notification on the state of emergency to the UNSG office in New York.
- MIRCO submitted Namibia's National Action Plan on the UN Security Council's Resolution 1 325 to the SADC MCO Decision.
- MIRCO facilitated the transmission of Namibia's input into the SADC Report on the state of terrorism and radicalisation in the country.
- MIRCO facilitated the submission of the name of GRN focal point to Africa Centre for Disease Control.
- The Ministry played an important role in facilitating the dialogue and coordinating efforts between the Ministry of Finance and the European Union (EU) regarding the EU's list of non-cooperative jurisdictions for tax purposes, which led to Namibia's removal from the EU's list of non-cooperative jurisdictions for tax purposes.
- Namibia continues to advocate for multilateralism and in the process, promoting
 international cooperation and contributing constructively through active participation in
 the deliberations of the United Nations and SADC.

Programme 03: Protocol and Consular Affairs

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
% of Protocol services rendered and Compliance with			
International Instruments on Diplomatic and Consular			
Relations	100%	100%	100%
% Compliance with host Country Agreements	100%	100%	100%

Protocol and Consular Affairs

- The Ministry continued to extend Protocol Services during National and International events and facilitated all requests related to visas, consular and welfare matters emanating from Namibian Citizens, foreign nationals in Namibia and the Diplomatic Missions.
- The Ministry played a pivotal role in facilitating the repatriation of Namibian nationals who were stranded abroad due to the COVID-19 pandemic, as well as foreign Nationals from Namibia.

Programme 04: Namibia Diplomatic Missions

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
No. of new markets successfully facilitated	3	3	2
% of investment projects emanating from Missions	10%	20%	20%

Investment and Trade Facilitation

- Namibia commenced with the exportation of Namibian beer to the USA market in 2020.
- The first consignment of the Namibia Windhoek Lager reached Kinshasa, DRC in June 2020 following a promotion of this product by the Namibian Mission in Kinshasa.
- A company in the DRC continued to import meat and fish products from Namibia.
- MIRCO, together with the Meat Board of Namibia participated in a Livestock Marketing Committee meeting, on 13 May 2020. The meeting explored the opportunities to access markets in the Middle East (United Arab Emirates & Saudi Arabia) for the Northern Communal Area (NCA) to produce beef, bone-in lamb and mutton and goat meat.

Programme 05: Coordination and Support Services

Ministerial KPI Actual / Targets	2019/20	2020/21	2020/21
	Outcome	Target	Actual
% of Budget execution	55%	85%	101.72%

Coordination and Support Services

• The total appropriation allocated to MIRCO for the 2020/2021 financial year amounted to N\$971 681 000 of which N\$862 355 000 was for operational activities and N\$109 326 000 for development activities.

- Actual operational expenditure amounted to N\$ 881,592,543, translating to 102,2% execution rate while the execution rate for the development budget stood at 97,7%.
- The Ministry deployed 11 Heads of Mission to various parts of the world. Internally the Ministry also filled various positions at both management and non-managerial levels.
- The Ministry commits itself to the Performance Management System as part of the Public Service Reform Initiatives in order to improve service delivery.
- The Ministry continued to implement recommendations of the Auditor General with a view to improve its audit opinion.
- The Ministry through its Public Relations desk disseminated information through various social media platforms.

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Private Calls	0	19,537	100		
Miscellaneous	50,000	9,281	18.56		
House Rent: Foreign Missions	0	138,624	100		
Sale of Bidding Documents	30,000	0	0		
Total	80,000	167,442	209		

6. HUMAN RESOURCES CAPACITY)

No of Staff	2020/21
Approved	427
Funded	345

VOTE 08: DEFENCE

1. MANDATE OF THE VOTE

The Ministry of Defence is mandated to coordinate and administer the operations of the Namibian Defence Force as provided for in the Constitution of Namibia (1990, Chapter 15, Article 118), and defend the territory and national interests of Namibia as per the Defence Act, 2002 (Act No. 1 of 2002).

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	4,295,070,000	4,258,564,498			
Goods and Other Services	843,990,000	819,039,504			
Subsidies and Other Current Transfers	102,500,000	102,499,677			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	5,241,560,000	5,180,103,679			
Operational Capital	662,543,000	624,373,064			
Acquisition of Capital Assets (Development)	0	0			
Capital Transfers (Development)	320,000,000	296,287,026			
Development Budget	982,543,000	920,660,090			
Total State Revenue Fund Appropriation	6,224,103,000	6,100,763,769			
Development Partners					
Grand Total	6,224,103,000	6,100,763,769			

3. PROGRAMMES

						2020/21	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Training and Development		Training	MD03	316,859,000	299,772,270	94.61
	<u> </u>		Sub-Total		316,859,000	299,772,270	94.61
			Army	MD04	2,626,180,000	2,595,004,436	98.81
02	Land Operation		21 Brigade	MD05	396,704,000	393,824,187	99.27
	Sub-Total		3,022,884,000	2,988,828,624	98.87		
03	Airspace Protection		Air force	MD06	331,693,000	329,225,231	99.26
			Sub-Total		331,693,000	329,225,231	99.26
04	Military Health Support		Military Hospital	MD07	99,485,000	96,851,077	97.35
			Sub-Total		99,485,000	96,851,077	97.35
05	Offshore Defence		Navy	MD08	382,840,000	380,206,617	99.31
			Sub-Total		382,840,000	380,206,617	99.31
06	International Deployment		Defence Attachè	MD09	51,632,000	49,492,218	95.86
		•	Sub-Total		51,632,000	49,492,218	95.86
	Supervision and Support		Office of the Minister	MD01	3,979,000	2,799,030	70.35
07	Services		Administration	MD03	2,014,731,000	1,953,588,702	96.97
			Sub-Total		2,018,710,000	1,956,387,732	96.91
			Vote-Total		6,224,103,000	6,100,763,769	98.02

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Program 01: Training and Capacity Building

• An under spending of 5.38% was realized on the Personnel Expenditure category of the Main Division because vacancies for the Military School could not be filled.

Programme 02: Land Operation

Target: To improve existing infrastructure at least 20% by 2020/2021

• Only 4% of the identified infrastructure was rehabilitated due to price escalations and the reduction in the budget.

Programme 03: Airspace Protection

Target: Replace obsolete and outdated equipment with at least 10% latest technology by 2020/2021

• Due to the reprioritisation of Ministerial activities the targeted performance on this activity was 0%.

Target: Carry out research on modern equipment and acquire 10% of Defence equipment by 2020/2021

• The target underperformed with 5% to accommodate the revised Ministerial priorities.

Programme 04: Military Health Support

Highly specialised careers in the field of Medicine made recruitment and appointment of
medical professionals to replace outgoing professionals at the Military Hospital very
difficult due to retirements, resignations, inter-ministerial transfers and deaths.
Resultantly, an under expenditure of 2.35% on the Personnel Expenditure Category for
the Main Division was realised.

Program 06: International Deployment

• The under spending of 4.14% was as a result of numerous return of the payment of the quarter for the Defence Attaché's office in Luanda, Angola and Cuba by the Intermediary/Corresponding US banks.

Program 99: Policy Co-ordination and Support Services

- The under spending of 29.65% on Main Division 01 was as a result of the domestic, regional and international travel restrictions because of the worldwide COVID-19 pandemic. The Office of the Minister could not attend to regional and international commitments (UN, AU and SADC) during the COVID-19 pandemic, leading to an under spending of 89.90% on Subsistence and Travel Allowance under the Main Division.
- A saving of 9.43% was realised on Personnel Expenditure in the Subdivisions Remuneration (001) and Other Conditions of Service (003) under the Office of the Minister due to the vacant Position of Advisor to the Minister.

Target: Specialization of at least 20% of MOD personnel by 2020/2021

• This target under performed with 5% because fewer students were sent for specialisation to foreign countries due to exchange rate fluctuations.

Taarget: 3 000 recruits over the MTEF period

• Zero recruits for 2020/2021 as targeted.

5. NON-TAX REVENUE

Year	2020/21			
Revenue Source	Estimate	Actual	Variance %	
Ministerial Fines	528,000	496,637	94.06	
Miscellaneous	1,200,000	754,003	62.83	
Total	1,728,000	1,250,639	72.37	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	19,199
Funded	19,199

VOTE 09: FINANCE

1. MANDATE OF THE VOTE

To formulate economic and fiscal policies that seek to manage public finances in order to promote socio-economic development and sustainable economic growth. The mandate further seeks to manage the State Revenue Fund, Assets and Liabilities as well as to promote ultimate oversight of the financial sector.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	560,091,556	540,139,214			
Goods and Other Services	298,000,738	259,437,627			
Subsidies and Other Current Transfers	5,116,522,706	5,057,859,708			
Acquisition of Capital Assets(Operational)	1,108,000	0			
Operational Budget	5,975,723,000	5,857,436,548			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	4,200,000	1,771,718			
Capital Transfers (Development)	0	0			
Development Budget	4,200,000	1,771,718			
Total State Revenue Fund Appropriation	5,979,923,000	5,859,208,266			
Development Partners					
Grand Total	5,979,923,000	5,859,208,266			

3. PROGRAMMES

		MOGNOMMO NOMO I AGENTET NOMO			2020/21			
*P- Code	Programme Name		*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)		
01	Economic Policy advice	01-01	Fiscal Policy Administration	MD05	10,264,690	10,109,673	98%	
			Sub-Total		10,264,690	10,109,673	98%	
02	Revenue Management	02-01	Inland Revenue Collection	MD04	247,184,000	238,315,351	96%	
02		02-02	Customs and Excise Management	MD06	276,227,100	248,131,637	90%	
			Sub-Total		523,411,100	486,446,988	93%	
		03-01	Budget formulation and execution	MD10	1,352,227,004	1,315,600,158	97%	
03	Government Expenditure Management		Accounting and Financial Management	MD11	26,675,400	25,351,621	95%	
03		03-03	Public Private Partnership Management	MD07	3,517,700	3,396,904	97%	
		03-04	State Asset and liability Management	MD12	207,798,633	207,171,449	100%	
			Sub-Total		1,590,218,737 1,551,520,1		98%	
04	Civil Servant Managed Health Care	04-01	Managed Health Care Scheme Administration	MD08	3,138,396,073	3,116,668,984	99%	
			Sub-Total		3,138,396,073	3,116,668,984	99%	
05	Government Procurement Management	05-01	Government Procurement Administration	MD09	7,603,650	7,070,099	93%	
	Sub-Total		7,603,650	7,070,099	93%			
	Policy Supervision and Support services	99-01	Policies Supervision	MD01	2,676,992	2,646,892	99%	
		99-02	Coordination and Support Services	MD02	624,685,000	607,744,768	97%	
99		99-03	Risk Manangement	MD03	5,120,750	4,964,955	97%	
		99-04	Acquisition and Maintenance of IT Equipement and Systems	MD13	76,542,894	71,056,796	93%	
		99-05	GRN Risk Management	MD15	1,003,114	978,982	98%	
	Sub-Total			710,028,750	687,392,392	97%		
		1	Vote-Total		5,979,923,000	5,859,208,266	98%	

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Economic Policy Advice

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Percentage completion of the Fiscal Strategy Policy document for the MTEF	100%	100%	100%
Number of Bills cleared, tabled in the National Assembly	3	2	2
Percentage of Credit Ratings maintained at BBB Minus		80%	60%
Number of new SMEs financial instruments developed		1	1
Financial Education and consumer protection program implemented (Number of reports produced)	4	4	4
Percentage of total domestic saving invested locally		50%	45%
Months of import coverage		3	5.5

- Delivered the 2021/2022 Macro-Fiscal Strategy for the 2021/2022 financial year budget and the MTEF for 2021/2022-2023/2024. The Fiscal Strategy contains analysis of recent economic and policy developments, policy recommendation and fiscal policy stance for the 2021/2022 financial year budget and the MTEF.
- Produced the Citizen Guide to the Budget (CGB) 2020/2021, a simplified version of the National Budget, translated in 7 local vernaculars for easy access and understanding by the majority of the population who do not have the privilege of speaking and reading English.
- Delivered the 2021/2022-2023/2024 Mid-Year Budget Policy Statement, a document that outlines government's fiscal policy stance during the first 6 months of the financial year and lay down the roadmap for fiscal policy stance of the following MTEF.

- Made progress in the review of the financial sector legislative framework, with the following legislation enacted and gazetted:
 - ➤ Bank of Namibia Act, No. 1 of 2020.
 - ➤ NAMFISA Bill was passed by Parliament (gazetting delayed).
 - > Declaration of the Credit Guarantee Scheme as special risk through Government Gazette paving the way for holistic implementation of the Scheme.
 - ➤ Regulations for Designating Multilevel Marketing Business Activities as falling outside business Activities classified as Pyramid Scheme in terms of Banking Institution Act, 1998 were gazetted on 27 July 2020.
 - ➤ Regulations related to Unfair Terms in Transactions and Contracts between Banking Institutions and Customers or the General Public were gazetted on 20 November 2020.
 - ➤ Regulations related to Penalties Payable for Noncompliance with the Microlending Act, 2018 were gazetted on 23 December 2020.
- In December 2020, Fitch Ratings has affirmed Namibia's Long-Term Foreign-Currency Issuer Default Rating (IDR) at 'BB' with a Negative Outlook. The 'BB' rating balances comparatively high budget deficits and debt against strong institutional features and support to the sovereign's financing flexibility from a developed domestic financial system. The Negative Outlook reflects increased downward pressures on creditworthiness due to a continued rise in general government (GG) debt driven by persistent wide fiscal deficits and a protracted recession aggravated by the coronavirus pandemic shock.
- On the other hand, Moody's Investors Service downgraded the long-term issuer and senior unsecured ratings of the Government of Namibia to Ba3, with outlook maintained at negative. The downgrade reflected a further weakening in Namibia's fiscal strength. The debt burden was also higher and it was expected to continue rising for the foreseeable future, weakening debt affordability.
- The implementation of the SME financing strategy components of Credit Guarantee Scheme (CGS) and Mentorship and Coaching Programme (MCP) started with First National Bank of Namibia being the first banking institution on board. The MCP started with the pilot project that commenced in December 2020 and ended in April 2021 where more than 200 SMEs took part.
- The financial education programs continued amid the challenging environment with strict health regulations in force. The mode of delivery of the financial education

programs shifted to the use of technology where possible as many focus groups do not have access to ICT facilities. Moreover, restriction on the number of gatherings hampered the program. 4 quarterly Management Reports on the activities of the Financial Education and Consumer Protection were produced.

- The amendments to the Regulations under the Pension Funds Act, No. 24 of 1956, Long Term Insurance Act, No. 5 of 1998, Short Term Insurance Act, No. 4 of 1998 and Medical Aid Funds Act, No. 23 of 1995 provided for an increased minimum domestic asset requirements from 35 percent to 45 percent in a phased approach. The increase in domestic asset requirements was effected from January 2018 with 40 percent, with the last increase to 45 percent taking effect in October 2018. Throughout the 2020/2021 financial year, the minimum statutory domestic asset requirement was maintained at 45 percent and any access was based on appetite and investment opportunity identified by institutional investors.
- The stock of international reserves stood at N\$34.7 billion, representing an import cover of 5.5 months. Namibia's international investment position recorded a net asset position compared to the previous year as foreign assets rose while the country's foreign liabilities declined. The increase in reserves was driven primarily by higher government foreign receipts during 2020 coupled with net foreign capital inflows of the Rand by commercial banks mainly due to export payments on behalf of their clients.

Programme 02: Revenue Management

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Achieve on average 98% accuracy of revenue forecast during MTEF period	98%	98%	109%
Total number of laws and regulations simplified, modernized and strengthened		3	1
Number of interventions undertaken (Conduct compliance interventions in high risk areas and collaborate with other law enforcement and Customs agencies on global compliance and enforcement to protect erosion of Namibia duty and Tax base		35	35

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Percentage accuracy & integrity of national trade data		100%	95%
Percentage of availability for online Tax services		85%	100%
Percentage progress towards NAMRA's operationalization		85%	100%
Number of trade facilitation initiatives implemented		19	19

- The revenue collection for the fiscal year amounted to N\$30.9 billion, compared to the projected collection of N\$28.4 billion.
- The layman drafts of the Income Tax and the Value Added Tax Amendment Acts were completed.
- The Ministry conducted, participated and collaborated in national and regional joint operations, and coordinated international enforcement interventions such as national operations, regional operations, road blocks and border patrols. The Ministry also conducted intrusive and non-intrusive inspections as well as improved risk management and research techniques.
- Trade data was verified on a monthly basis for error detection and updating. The data
 was files have been updated and transmitted to the NSA for the development of trade
 statistics. The following activities were undertaken to ensure accuracy and integrity of
 the national trade data:
 - > Analysed monthly declarations.
 - Reconciled the Intra-SACU trade data for revenue sharing.
 - Undertook visits for improving the capturing of data.
 - Total Imports SAD500 entries # 189 599 and Total FOB Value N\$30 775 743 701.
 - ➤ Total Export SAD500 entries # 26 569 and Total FOB Value N\$22 339 962 154.
- The ITAS system is fully functional and taxpayers have access to e-file and all tax services. The Integrated Tax Administration System (ITAS) has been operational since

- 17 January 2019. NamRA launched a tax incentive scheme aimed at encouraging taxpayers to register as online e fillers. To date, the number of e-fillers registered amounts to 230 000. Efforts are being made to increase the number of e-fillers whereby an incentive program was launched to encourage taxpayers to register as e-fillers.
- The executive positions at the Namibia Revenue Agency (NAMRA) for Chief Legal Officer, Chief Human Resources Officer, Chief IT Officer, Chief financial Officer and several Directors have been filled. NAMRA will be officially launched in April 2021.
- The Ministry oversaw the implementation of Customs reform and modernization initiatives by undertaking the following activities:
 - ➤ UCR and Customs connect training for all Customs conducted.
 - ➤ The UCR Pilot has successfully been connected on the 5th February 2021.
 - ➤ Customs Connect between Namibia System (ASYCUDA World) and RSA—SARS has been successfully connected on the 5th February 2021.
 - > Implementation of the CCP programme.
 - > CCP programme MOU forwarded to the Office of the Attorney General.
 - ➤ Risk and security assessment and capacity building completed at the port of Walvis Bay and Hosea Kutako International Airport.
 - Finalized the National Risk Assessment Report and submit to FIC.

Programme 03: Government Expenditure Management

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Maintain debt stock as a ratio of GDP within 35% annually	44%	48%	63%
Maintain Government Guarantee stock as a ratio of GDP within 10% annually	6%	7%	7%
Maintain the average budget deficit within 5% of GDP over the MTEF	5%	-13%	-9.5%
Maintain interest payment as a ratio of revenue within 10% annually	11%	15%	14%

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Maintain the total expenditure levels below 40% of GDP annually	37%	43%	41%
Percentage finalization of the State asset register		95%	96%
Number of Bills formulated		4	3
Number of Financial reports produced		5	1
Number of PPP projects approved		1	6

- The Ministry managed to fund the budget deficit amounting N\$14.7 billion during the 2020/21 financial year. The Ministry redeemed the GC20 bond to the tune of N\$773 million and the NAM02 for \$840 million on 15 April 2020 and 29 June 2020 respectively.
- Government guarantees stood at 6.47 % of GDP, which is within the set benchmark of 10%. New Guarantees were issued to Agribank and Namibia Wildlife Resorts towards combating the COVID 19, to the Development Bank of Namibia for economic recovery as well as to Meatco for the procurement of cattle. Total guarantees repaid amounted to N\$603.4 million.
- Debt service for the 2020/21 financial year amounted to N\$7.3 billion.
- The actual outturn for expenditure as a percentage of GDP came out to 40.7%, compared to the estimated 43%. The low outturn was due to better performance of GDP and a slightly lower execution of public expenditure, with expenditure initially expected at N\$72 billion but the actual expenditure was N\$71.7 billion.
- The abolishment of Payment by cheque Bill was finalised sent to the Office of the Attorney General for tabling in Parliament.
- The 2020/2021 Mid-Year Budget Review Bill and the 2021/2022 financial year budget were presented in Parliament by the Minister of Finance.
- The consolidated Financial Statements for 2019/2020 financial year compiled and submitted to the Office of the Auditor General by end of October 2020.
- 6 projects have been approved for implementation through PPP arrangements. From the 6 projects shortlisted, 3 projects were at the feasibility study stage and the remaining 3 were at preparation stage for the feasibility study. One additional project was at the Request for Qualification (Procurement) stage.

Programme 04: Government Procurement Management

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Percentage compliance to Public Procurement Act, 2015 by public entities		100%	72%
Percentage progress towards amendment of Public Procurement Act and Regulation	70%	100%	90%
Percentage progress towards developing outstanding regulations and bidding documents		50%	25%
Number of staff in Public entities capacitated on procurement processes		450	1220
Number of Public entities utilizing e-government procurement portal		10	3

- Compliance to the Public Procurement Act, 2015 by public entities based on key compliance expectations, i.e. implementation of Internal Procurement Structures, Development of Procurement Plans and reporting on the implementation of procurement by public entities improved from 52% to 72% in 2020/2021 financial year.
- Public consultations, i.e. the general public, business community, public entities and Regional political heads on the amendment of the Public Procurement Act, were conducted.
- The hiring of a Consultant to support the development of outstanding Regulations and bidding documents has commenced. A call for expression for the GIZ-funded consultant was advertised.
- The Procurement Policy Unit conducted 28 trainings for public entities on the implementation of the Public Procurement Act, 2015 benefitting 1220 staff members from public entities.
- The E-Government Procurement (E-GP) Portal was launched and it has been put in use by the Office of the Prime Minister, Ministry of Finance and Central Procurement Board of Namibia. User manual and guidelines for E-GP were also issued

Programme 05: Civil Servant Managed Health Care

Ministerial KPI Actual / Targets	2019/20 Outcome	2020/21 Target	2020/21 Actual
Percentage progress on the oversight of PSEMAS contract	30%	60%	100%
Percentage acquisition and implementation of Biometric system		100%	-
Percentage of progress towards re- registration of PSEMAS members and dependents		100%	100%

- PSEMAS claims were processed and paid within the stipulated timeframe of 60 days after receipt of the claims, as per the set terms and conditions of the PSEMAS Contract for the Provision of Healthcare and Other Related Services. One of the biggest achievements was the payment of all service providers' claims within the same year, including invoices carried over from the previous years.
- The implementation of the Biometric system was put on hold to allow for the finalization of the overall PSEMAS Reform process.
- The Ministry managed to conclude phase 1 and 2 of the re-registration process, which is the pilot phase for Office of Prime Minister, ACC and Electoral Commission and 14 Regional Councils. The main activities were the extraction of membership data from the IFMS Medical Aid System, scrutinizing such data and engaging stakeholders to facilitate the registration process of PSEMAS members. Phase 3 will commence during the 2021/2022 financial year.

Programme 06: Policy Co-ordination and Support Services

Ministerial KPI Actual / Targets	2019/20	2020/21	2020/21
Ministerial KII Actual / Turgets	Outcome	Target	Actual
Percentage of Vote 09 budget execution rate	98%	98%	98%
Percentage progress made towards enterprise risk			
framework upgrading to the Namibia Enterprise		84%	84%
Risk Management Framework Standard			

Ministerial KPI Actual / Targets	2019/20	2020/21	2020/21
	Outcome	Target	Actual
Percentage of IT systems maintained and supported		100%	98%
Percentage progress towards policy supervision and guidance		100%	100%

- The budget execution rate of 98% was achieved, by ensuring timely processing of invoices, claims, and subsidies through facilitating monthly release of funds via Treasury Authorization Warrants (TAW) and by processing internal and external virements.
- An Enterprise Risk Management Framework Standard was purchased from the Namibia Standard Institute. The Standards were integrated into the draft Institutional Risk Management Framework. Risk logs for each Directorate were developed and incorporated in the Institutional Risk register.
- The Integrated Financial Management System (IFMS) was migrated from the obsolete hardware (servers) to new hardware.
- The implementation of universal branch codes on the PAYTECH and APERTA production systems with the Bank of Namibia were finalized.
- Interface between ITAS and ASYCUDA was completed.
- The centralised management system (Manage Engine) for receiving and handling user's complaints, also known as the Service Desk is fully functional.

Other achievements

- The Directorate of Government Internal Audit and Policy Co-ordination was created based on the Public Sector Internal Audit Policy (PSIAP), after approval was obtained from the Office of the Prime Minister. The Directorate is a centralised structure based in the Ministry of Finance with the overall responsibility of overseeing the effective implementation of the PSIAP, as well as the coordination and harmonisation of the Government Internal Audit function.
- The Terms of Reference of the Audit Committee were approved by the Minister.
- Members of the Audit Committee were appointed by the Minister to serve for structures
 of the Ministry of Finance and the Internal Audit Service and Government Internal Audit
 and Policy Coordination.

5. NON TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
NAMFISA Board of Appeal Secretariat	0	1,000	100			
Public Procurement Review Panel Secretariat	0	110,000	100			
Miscellaneous	0	36,411,390	6,100			
Members Contribution to Medical Aid	389,808,491	451,424,310	116			
Sales of Tender Document	0	187,100	100			
Auction Sales	164,000	1,814,270	1,106			
Warehouse Rent	57,490	386,236	672			
Collateral losses	0	292,100	100			
Special Attendance	305,000	710,009	233			
Environmental Levy (Customs)	59,541,413	55,315,547	93			
Export Levy	103,368,000	308,435,947	298			
Additional Duty (Customs)	235,041	50,300	21			
Licence Fees (Customs)	8,990	285,600	3,177			
Provisional Payments (Customs)	9,760,000	(456,126,920)	(4,673)			
Total	563,248,425	399,296,889	71			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	2,405
Funded	1,605

VOTE 10: EDUCATION, ARTS AND CULTURE

1. MANDATE OF THE VOTE

The Mandate of the Ministry of Education, Arts and Culture is to provide inclusive education and training for national development. The Ministry has derived its mandate primarily from the Namibian Constitution, Article 20, Vision 2030 and the corresponding national and sector legislations.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	10,996,488,082	11,640,207,969			
Goods and Other Services	357,803,906	354,589,092			
Subsidies and Other Current Transfers	2,047,240,739	2,046,419,677			
Acquisition of Capital Assets(Operational)	15,642,273	15,212,597			
Capital Transfers (Operational)	0	0			
Operational Budget	13,417,175,000	14,056,429,335			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	0	0			
Capital Transfers (Development)	1,095,000,000	1,079,058,933			
Development Budget	1,095,000,000	1,079,058,933			
Total State Revenue Fund Appropriation	14,512,175,000	15,135,488,269			
Development Partners					
Grand Total	14,512,175,000	15,135,488,269			

3. PROGRAMME

						2020/21	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Pre-Primary Education	01-09	Pre-Primary education Development	MD09	440,256,000	438,054,091	99.50
			Sub-Total		440,256,000	438,054,091	99.50
02	Primary Education	02-04	Primary Education Development	MD04	8,088,187,833	8,599,461,204	106.32
			Sub-Total		8,088,187,833	8,599,461,204	106.32
03	Secondary Education	03-05	Secondary education Development	MD05	4,134,355,000	4,241,567,033	102.59
			Sub-Total		4,134,355,000	4,241,567,033	102.59
	Information, Adult and Life Long	04-06	Namibia Library and Information Services	MD06	109,694,000	100,497,615	91.62
0.4		04-07	Adult Education	MD07	229,856,000	216,100,232	94.02
04	Learning	04-11	Arts	MD11	65,044,873	62,345,923	95.85
		04-12	National Heritage and Culture	MD12	50,398,494	49,194,418	97.61
		ļ	Sub-Total		454,993,367	428,138,188	94.10
05	HIV/AIDS	05-08	Prevention and Awareness (HAMU)	MD08	1,718,000	1,613,422	93.91
03	III V/AIDS		Sub-Total		1,718,000	1,613,422	93.91
		99-01	Policy Co-ordination	MD-01	3,353,000	3,220,612	96.05
		99-02	Planning and Support Services	MD-02	320,693,000	316,802,767	98.79
99	Policy Co-ordination and Support Services	99-03	Quality Control Management	MD-03	193,344,800	233,562,210	120.80
		99-10	Infrastructure Development and Maintenance	MD-10	875,274,000	873,068,741	99.75
			Sub-Total		1,392,664,800		102.44
			Vote-Total		14,512,175,000	15,135,488,269	104.30

4. PROGRAMME ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Towart	2019/20	2020/21	2020/21
Target	Actual	Target	Actual
% Increase of children with access to one year of			
pre-primary education from 57.3% in 2019/20 to	57 .3%	76%	51.6%
76% in 2020/21			
% Reduction in repetition in grade 1 from 19.7% in	19.7%	16%	17.9%
2019/20 to 16% in 2020/21			
% Reduction in repetition in grade 4 from 22.4% in	22.4%	9%	18.1%
2019/20 to 9% in 2020/21			
Percentage score by grade 7 learners in English in			
national standardised achievement tests at 53% in	-	53%	-
2020/21			
% Score by grade 7 learners in Mathematics in			
national standardised achievement tests at 60% in	-	60%	-
2020/21			
% Score by grade 7 learners in national			
standardised achievement tests (Science) at 71% in	-	71%	-
2020/21			
% increase in access to Secondary Education			
(number of learners of appropriate age 14-18	52.00/	64%	
enrolled in Grade 8-12) from 52.9% in 2019/20 to	52,9%	04%	-
64% in 2020/21 (Average of grade 8 to grade 12)			
% Reduction in repetition in grade 8 from 28% in	28%	26%	22.8%
2019/20 to 26% in 2020/21			
		I .	

Target	2019/20	2020/21	2020/21
Turgei	Actual	Target	Actual
% increase of learners qualifying for university	42%	55%	42.6%
admission from 42% in 2019/20 to 55% in 2020/21			
% of learners achieving D or better in Mathematics,			
Science and English in Grade 12 increased			
respectively			
Mathematics: from 42% in 2019/20 to 60% in	42%	60%	42.4%
2020/21			
Science: from 43.6% in 2019/20 to 55% in 2020/21	43.6%	55%	38.5%
English: from 35% in 2019/20 to 45% in 2020/21	35%	45%	33.2%
% Increase of educational institutions with access to			
ICT from 23% in 2019/20 to 30% in 2020/21	23%	30%	27%
Adult Literacy increased from 91% in 2019/20 to			
94% by 2020/21	91%	94%	91%
Increase in Community Libraries/CLDCs			
providing ICT access to communities from 91% in	0.4.1	0.004	
2019/20 to 99% by 2020/21	91%	99%	91%
% Increase in permanent classrooms	96.6%	94.4%	91.2%

Programme 01: Pre-Primary Education

• The Ministry through the support of the European Union has commenced with the construction of Pre-primary classrooms with the aim of improving access to pre-primary education. The outbreak COVID-19 has however delayed the finalization of the projects in the regions, with most regions postponing construction to the 2021/22 financial year. The completion of these classrooms, coupled with the appointment of qualified teachers will positively contribute to the attainment of the target.

Programme 02: Primary Education

- The repetition rate in Grade 1 has reduced from 19.9% in 2019/2020 financial year to 17.9% in 2020/21 financial year, while that of Grade 4 has declined from 22.4% to 18.1%. Although the slight reduction was achieved, the performance is attributed to the lack of face to face teaching and learning that took place during the 2020 academic year. Additionally many learners were promoted with condonation, thus the Ministry is not sure if this is a true reflection of the repetition rate. Grades 4, 5, 6 and 7 were the grades that received the least face-to-face teaching and learning in 2020.
- National Standardized achievement tests were not administered during the 2020/21 financial year due to the unavailability of funds.

Programme 03: Secondary Education

- The Ministry used to measure the Net Enrolment Ration (NER), as the number of learners enrolled in a range of grades (8 to 12), divided by the population in the same age group. However, the statistical projections for the total population at the respective age groups is lower than the number of learners enrolled in school, making it difficult for the Ministry to report on the target. However when examining the total number of learners enrolled in the secondary Grades from Grade 8 to 12 an increase is observed. Comparing the data from the respective 15th School Day Statistics for years 2019 and 2020, there was an increase by 10,617 from 210,552 in 2019 to 221,169 in 2020 learners enrolled.
- The decrease in repetition of learners in Grade 8 to 22.8 % can be attributed to the implementation of the rationalised curriculum as part of the resilience plan to cope with the effects of the COVID 19 pandemic on education.
- The target of increasing the throughput of senior secondary school learners to institutions of higher learning is difficult to meet as the diversification of secondary education aims also to channel more learners to technical vocational careers.

Programme 04: Information, Adult and Lifelong Learning, Arts and Culture

Library and Archive Services

• The actual achievement remains the same, 91% in 2020/21 financial year for Community Libraries/CLDCs providing ICT access to communities. The target was not met due to budgetary constraints.

Adult Literacy

• The actual achievement for 2020/21 financial year stood at 91%. The target was not reached because of disruptions in literacy classes as a result of the lockdowns which resulted in high dropout rate, adult learners not returning to classes and apathy towards examinations as most felt they did not cover enough content to warrant the needed competencies.

Programme 06: Coordination and Support Services

Educational Institutions with access to ICT

• The target of 26% of educational institutions with access to ICT was at 27%, exceeding the target by 1%. Interactive screens and cameras were procured for 95 Advance Subsidiary (AS) Level schools.

Construction of Permanent Classrooms

• The Ministry was allocated an amount of N\$800 million towards the COVID-19 infrastructure development project for the 2020/21 financial year, to facilitate the normalization of teaching and learning across the country through regular face-to-face learning, in compliance with the COVID 19 health protocols. Under this programme, the Ministry managed to construct 125 permanent classrooms compared to the target of 120 classrooms.

5. NON-TAX REVENUE

Year	2020/21			
Revenue Source	Estimate	Actual	Variance %	
Departmental Fines	0	5,363	100	
Miscellaneous	3,900,000	18,317,234	470	
Class and Examination Fees	10,500,000	10,285,480	98	
Hostel Fees	15,600,000	11,815,443	76	
Library Registration Fees	1,000	98	10	
Letting of Housing	0	600	100	
Letting of Facilities	90,000	24,880	28	
Total	30,091,000	40,449,097	134	

6. HUMAN RESOURCE CAPACITY

No of Staff	2020/21
Approved	43,100
Funded	38,741

VOTE 11: NATIONAL COUNCIL

1. MANDATE OF THE VOTE

The National Council has the following powers and functions according to the Constitution of Namibia:

- To review all bills passed by the National Assembly in terms of Articles 75.
- To do oversight function over OMASs Executive branch in terms of Article 41 and 69 of the Namibian Constitution.
- To recommend legislation on matters of regional concern for submission to and consideration by the National Assembly.

The vision of the National Council is to be "A house of Review that truly represents the interest of the people of Namibia".

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year Breakdown	2020/21			
	Estimate	Actual		
Personnel Expenditure	69,451,000	66,733,383		
Goods and Other Services	16,075,000	16,044,920		
Subsidies and Other Current Transfers	29,000	0		
Acquisition of Capital Assets(Operational)	3,812,000	4,807,781		
Capital Transfers (Operational)	0	0		
Operational Budget	89,367,000	87,586,084		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	0	0		
Development Budget	0	0		
Total State Revenue Fund Appropriation	89,367,000	87,586,084		
Development Partners				
Grand Total	89,367,000	87,586,084		

3. PROGRAMMES

*P-Code	Programme Name	*A- Code	Activity Name	*MD in Charge	2020/21		
					Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
	Legislative Support Services	01	Strengthen the capacity of the oversight function of the National	MD01	8,692,506	8,521,261	98%
	211200		Sub-Total	I	8,692,506	8,521,261	98%
	Legislative Support Services	02	Coordination of Parliamentary Support Services	MD02	29,349,008	29,184,752	99%
		03	Parliamentary Committee Services	MD03	51,325,486	49,880,071	97%
	Sub-Total Sub-Total			80,674,494	79,064,823	98%	
			Vote-Total		89,367,000	87,586,084	98%

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Legislative Support Services

- The National Assembly, in terms of Article 75(1) of the Namibian Constitution, has referred Seven (7) Bills to the 5th National Council for its consideration. Out of Seven (7) Bills referred to the 5th National Council by the National Assembly, National Council has, in terms of Article 75(2) of the Namibian Constitution, considered Seven (7) Bills. Five (5) Bills were considered and passed without amendments. Two (2) Bills were considered and passed subject to amendments.
- In conformity with Article 74 (2) of the Namibian Constitution, the National Council has established Parliamentary Committees for the exercise of its powers and the performance of its functions. A Committee of the National Council is entitled to conduct hearings and to collect evidence as it considers necessary for the exercise of its powers of review and investigations. Total Committees' reports tabled in the House dealing with oversight on MTEF projects and other projects for 2020/2021 financial year amounted to 3.
- The National Council Standing Committees has planned 21 oversight activities for the 2020/21 financial year, of which only 4 activities were executed, representing an execution rate of 5,25%. This major setback was caused by the travelling restrictions due to the Covid-19 regulations. However, funding for these activities was not enough due to the budget suspension and therefore no savings were realized.
- The National Council has conducted the induction of the new Members of Parliament of the 6th National Council.
- The National Council staff members attended training on the Procurement Act no.15 of 2015, including the procurement processes.
- The National Council has improved the security of the building by purchasing the biometric system, CCTV cameras and the walk through X-ray Machine at the entrance of the building.

Other achievements

- The budget allocation for the 2020/2021 financial year amounting to N\$101,263,000 was revised to N\$89,367,000. Savings were realized as a result of vacant positions which could not be filled as planned, such as Deputy Secretary, Director: General Services, Deputy Director: International Relations, Deputy Director: Information and Research, Chief Administrative Officer and Information Officer. The vacant positions contributed to the under expenditure on the Remuneration, Employer's Contribution to Pension Fund and Social Security subdivisions.
- The overall budget execution rate was 98%.

5. NON TAX REVENUE

Year Revenue Source	2020/21		
	Estimate	Actual	Variance %
Miscellaneous	5,000	0	(100)
Total	5,000	0	(100)

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	136
Funded	121

VOTE 13: HEALTH AND SOCIAL SERVICES

1. MANDATE OF THE VOTE

The mandate of the Ministry of Health and Social Services (MoHSS) is derived from Article 95 of the Namibian Constitution that calls upon the State to ensure that the citizens have the rights to fair and reasonable access to public health facilities and services in accordance with the law.

The mandate of the Ministry is "to oversee and regulate public, private and non-governmental sectors in the provision of quality health and social services, ensuring equity, accessibility, affordability and sustainability". In executing the mandate, the Ministry has crafted and implemented strategic interventions in line with the aspirations of the Vision 2030, National Development Plan 5, Harambee Prosperity Plan, MoHSS strategic plan (2017/18 -2021/22) and Sustainable Development Goals and other international commitments related to health and social service delivery.

2. FINANCIAL RESOURCES – STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	3,763,062,828	4,186,440,098		
Goods and Other Services	3,685,203,132	3,633,419,237		
Subsidies and Other Current Transfers	324,789,040	317,035,977		
Acquisition of Capital Assets(Operational)	40,391,000	38,517,332		
Capital Transfers (Operational)	0	0		
Operational Budget	7,813,446,000	8,175,412,645		
Operational Capital	2,100,000	0		
Acquisition of Capital Assets (Development)	236,330,000	243,009,663		
Capital Transfers (Development)	0	0		
Development Budget	238,430,000	243,009,663		
Total State Revenue Fund Appropriation	8,051,876,000	8,418,422,308		
Development Partners				
Grand Total	8,051,876,000	8,418,422,308		

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
()]	Health System Planning		Health Information Support	MD12	37,017,000	36,400,797	98%
01	and Management		Services	1,12,12	, ,	, ,	
		Su	b-Total		37,017,000	36,400,797	98%
			Referral Hospital (OPD and IPD Services)	MD03	1,994,041,610	2,111,899,474	106%
02	Curative and Clinical Health Care		Regional and District (OPD and IPD Services)	MD04	3,763,385,019	4,028,759,741	107%
			Support to Clinical	MD07	608,538,200	606,101,831	100%
			Central Medical Stores	MD13	1,118,079,151	1,117,736,288	100%
		Su	b-Total		7,484,043,980	7,864,497,334	105%
			Non-Communicable Diseases prevention and Control	MD05	25,405,000	24,959,145	98%
03	Public Health		Communicable Diseases Prevention and Control	MD10	32,295,908	30,288,502	94%
			Envitonmental Health	MD11	8,309,550	8,195,676	99%
		Su	b-Total		66,010,458	63,443,323	96%
()4	Developmental Social Welfare		Family Welfare, Substance abuse, Prevention and Treatment,	MD06	16,992,700	15,983,487	94%
		Su	b-Total		16,992,700	15,983,487	94%
			Health Services Delivery	MD01	6,576,486	6,463,832	98%
			Financial and Resource Management	MD09	33,747,039	33,628,447	100%
99	Policy Co-ordination and Support Services		Human Resource and Performance Management	MD02	301,541,737	297,517,871	99%
			Policy and Legal Framework, Health Services Construction and Upgrading	MD08	105,946,600	100,487,218	95%
			b-Total		447,811,862	, ,	
		Vo	te-Total		8,051,876,000	8,418,422,308	104.55

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Program 01: Health System Planning and Management

Disease Surveillance

• Strengthening surveillance and monitoring of epidemic prone diseases and diseases targeted for eradication or elimination is one of the key priority in Epidemiology which is mainly done through strategic planning, support supervision, training, reporting and monitoring of diseases trends in all the regions and districts. This is done in order to prepare for outbreaks and events of public health concerns. During the 2020/21 financial year, various activities were carried out with regards to strengthening surveillance as per the indicators and annual planning done. These includes National Integrated Support Supervision (ISS), Active Case Search (ACS), Surveillance Focal Persons review meetings and Clinician Sensitization Meetings on Vaccine Preventable Diseases (VPD). These activities were prioritized towards the northern regions bordering Angola due to the ongoing outbreak of circulating Vaccine Derived Polio Virus (cVDPV2) which have placed Namibia at a high risk especially due to cross border movements. Indicator performances were also affected due to the ongoing COVID-19 outbreak.

Outbreak Preparedness and Response

• During the period under review, the country was faced with the protracted country wide Hepatitis E outbreak which started in 2017 and the COVID-19 pandemic which started in March 2020. The COVID-19 outbreak surged during the year and spread to different regions countrywide. Multidisciplinary integrated support supervision visits to different regions were conducted to strengthen capacity for response activities in all areas and Intra Action Reviews (IAR) were also conducted to identify gaps, lessons learnt and best practices in order to improve the response plan review and improve areas where gaps were identified and that reports are available. Trainings of surge staff and orientation of permanent staff were conducted both virtually and physically where feasible including simulation exercises.

Program 02: Curative and Clinical Health Care Services

The Central Medical Stores

• Central Medical Stores (CMS) managed to procure 75% of the items on contracts while 95% of stock was delivered to facilities on time. The average Service Level to facilities for the 2020/2021 financial year was 71%. To ensure improved service delivery, the CMS will continue to engage with procurement offices at the MoHSS, Public Procurement Unit (PPU) at the Ministry of Finance and Central Procurement Board of Namibia (CPBN), to enable CMS to have contracts at all times and to increase the availability of medicines and related items at public health facilities in Namibia.

The Quality Surveillance Laboratory (QSL)

• A total of 260 samples were received and a total of 180 samples were analysed during the 2020/2021 financial year. The Laboratory Quality Policy Manual was reviewed and approved by the Registrar and the Standard Operating Procedures (SOPs) were also reviewed.

Therapeutic Information and Pharmacovigilance Centre (TIPC)

• The TIPC received a total of 154 AMR reports during the financial year under review. All reports have been entered into the Vigiflow database within 48 hours of receipt, giving a 100% achievement. Out of the planned 4 awareness campaigns, 2 were conducted, attaining 50% of the target. The TIPC initiated joint activities of the Strengthening Pharmacovigilance and Regulatory Capacities project in 4 African Countries (SPaRCS) funded by the European and Developing Countries Clinical Trials Partnership (EDCTP). Therapeutic Information queries were responded to within an average of 48 hours, giving a 100% achievement.

Inspectorate and Licensing

• The Ministry inspected a total of 27 community pharmacies, 3 private nurses' clinics, 10 wholesalers and 2 health state facilities, which was 5% more than the target. The Ministry issued 10 licences for dispensing nurses, 242 import licences, 10 permits for schedule 5 veterinary medicines, 507 narcotics and psychotropic permits, 2 licences for manufacturing of medicines and 1 985 authorizations to sell unregistered medicines. 4 medicines were

recalled due to quality issues. A total 253 medicines imported without licences were confiscated.

Medicine Registration

• A total 381 new application dossiers for registration were received and screened for completeness. A total 164 application dossiers out of the current and cumulative backlog of more than 600 application dossiers were evaluated in terms of quality, safety and efficacy. A total 168 medicines were registered, which include 147 human medicines and 21 veterinary medicines. 3 applications for emergency use approval of Covid-19 vaccines were received and screened for completeness. 1 COVID-19 vaccine was assessed in terms of quality, safety and efficacy, and it has since been granted an emergency use authorization.

Medical equipment

- MoHSS procured a 3-D Computed Tomography (CT) simulator for AB May Cancer Care Centre Radiotherapy Department, which is the first machine of this calibre in Namibia. Other items that were procured and installed was the CT Simulator with a record verify system at AB May Oncology department at Windhoek Central Hospital and the procurement of 12 CTG machines that were allocated to various health facilities.
- A total 30 Anaesthetics machines were procured for selected health facilities including 12 ICU monitors. The following equipment were procured and installed at various isolation units to contain the COVID-19 pandemic: 80 ICU monitors, 118 ICU ventilators, 15 Hyper lights, 154 patient monitors, 54 ECG machines, 53 suction machines, 1 Blood gas analyser, 4 High Flow Respirators and 4 Anaesthetics machines. MoHSS also received various medical equipment as a donation from Neo Namibia such as CPAP's, Baby warmers, Phototherapy lights for maternity at Windhoek Referral Hospital, Katutura Intermediate Hospital and Onandjokwe. As part of the Covid-19 response, the Ministry received donations from WHO consisting of 1 000 pocket pulse oximeters and 30 patient monitors while Bank of Namibia donated 23 transport ventilators. The Chinese Embassy donated 20 CPAP, First National Bank donated 15 CPAP and 25 ICU monitors.

Cardiac unit

The Cardiac Unit at Windhoek Central Hospital was launched in 2008 with the support of the South African Government. The Groote Schuur Hospital provided the technical/professional backstopping initially and the first few patients were operated by South African Surgeons and Anaesthetists. Namibian Doctors went for further studies and MoHSS now has a Cardiac Anaesthetist, an Adult Cardio-thoracic Surgeon, a Paediatric Cardio-thoracic Surgeon, a Paediatric Cardiologist, an Adult Cardiologist in service, providing highly specialized cardiac services. A good number of Nurses were also trained in specialized cardiac nursing services while the team is also supported by a number of Technologists. One critical shortcoming is the absence of a Paediatric Intensive Care Unit (PICU) at the hospital. Children who undergo complex heart surgery are being cared for in less than ideal circumstances. There have been plans to set up a PICU, but funding remained a challenge.

Dialysis

- Chronic kidney disease is a common condition among the Namibian population. It is a result of many chronic conditions such as hypertension, diabetes, chronic glomerulonephritis, autosomal polycystic kidney disease, reflux nephropathy and many more. Patients are most of the time unaware of the condition until a very late stage, when it is no longer possible to halt progression or reverse the condition. It unfortunately progresses over time and most patients end up with CKD stage 5, which invariably will end up as end stage renal disease, requiring renal replacement therapy.
- The options available are kidney transplant, dialysis (haemodialysis and peritoneal dialysis). In Namibia's case, patients only have access to haemodialysis (for chronic kidney failure patients) that is mainly offered at the available private dialysis facilities in Windhoek and a few other towns, as there are no such facilities to cater for the state patients. Acute renal dialysis is available for short-term dialysis at the ICUs of Windhoek Central, Katutura, Oshakati and Rundu hospitals. The Ministry is in the process of developing the policy on the renal replacement programme which includes dialysis (haemo-and peritoneal) plus a transplant programme.

Program 03: Public Health

Anti-Retroviral Therapy

- The treatment, care and support program is continuing implementing test and treat approach for any person diagnosed with HIV irrespective of his/her clinical stage. The program has also scaled up HIV care by improving accessibility of antiretroviral therapy (ART) through NIMART and differentiated service delivery (DSD) in order to accommodate all PLHIV to promote adherence to the daily schedule of ART with subsequent lifelong retention in care.
- By the end of the reporting period, 409 health facilities were providing ART treatment care and support. A total 184 822 (87%) of patients were actively on ART, of which 178 631 (86%) are adults and 6 191 (59%) children. This was achieved by the roll out of NIMART strategy all over the country. Viral suppression rate for patients on ART is currently at 75% which has gone down, mostly attributed to poor Viral Load Monitoring in certain regions. With the outbreak of COVID-19, the program adopted the multi months dispensing strategy by issuing patients with 4 months ARV supply. This enabled decongestion of the ART facilities that aided in the implementation of social distancing mechanisms and decrease in loss to follow up.

Malaria

- The National Vector Control Programme (NVCD) successfully conducted two rounds of entomology surveillance study across 9 sentinel sites in the 10 malaria regions. Data driven microplanning and targeting for the IRS campaign was implemented and the insecticides resistance monitoring studies on DDT, Sumishield, Fludora Fusion, Actellic, Deltamethrin and Sumishield at two sites (Zambezi and Oshana) were completed.
- Challenges experienced during the reporting period is the Covid 19 restrictions that have affected the capacity building and implementation of activities across all the thematic areas. Of late, there has been resistance of insecticides due to cheaper insecticides (Deltamethrin and DDT) used while delays in the procurement and delivery of equipment and insecticides by GRN have an impact on overall programme performances.

Tuberculosis (TB)

TB remains a public health concern, being one of the top ten causes of death and the leading cause from a single infectious agent. The country notified 6537 TB cases, all forms, in 2020 which translates to 263 per 100 000 persons. Treatment success rate for susceptible TB has improved since last year but the success rate for drug resistant TB declined, partly due to pharmaceutical supply chain challenges and the consequent interruption of treatment. Prevalence of HIV infection among TB patients has declined to 31% in 2020. The proportion of TB patients with a known HIV status stood at 99%, and of those patients that tested HIV positive 99% were put on ART.

Program 04: Developmental Social Welfare

Alcohol and Drug Rehabilitation

MoHSS trained 29 health care workers (16 social workers and 13 Community health workers) as TOTs on WHO SAFER LED INIATATIVE on harm reduction of alcohol use during February 2021. The Etegameno Rehabilitation and Resource Centre had 2 intakes during the reporting period and a total number of 16 clients were treated in a multi-professional team consisting of social workers, nurses, occupational therapist and psychologist (mental health unit). The centre could only admit 16 (50%) clients due to Covid 19 regulations. The National Drug Masterplan 2020/2021 – 2024/2025 for Namibia was finalized during 2020 and all stakeholders in the field of alcohol and drug abuse were part of the process which was endorsed by Cabinet in 2021. The CORD program was functional in 11 Regions but due to COVID19, it is only functional in 4 regions.

Welfare organizations

• 20 welfare organizations were registered in the regions during the reporting period as follows: Khomas Region (12), Hardap Region (4), Erongo Region (1), Omaheke Region (1), Ohangwena Region (1) and Zambezi Region (1). The welfare organisation areas of implementation are: vulnerable older people and youth, OVC and afterschool centre, food to orphans and vulnerable children, gender-based violence and financial support to vulnerable welfare organizations.

Social ills

• The social ills attended to by social workers in the regions include Attempted Suicide, Mental Health, Substance Abuse, Marriage and Relationship problems, Poverty and Malnutrition, Gender Based Violence, Destitution and Homeless and Trauma. Mental health and psychosocial support services were rendered from district level up to national level to people in quarantine, isolation, death, health workers. An on-line training to social workers and other health workers on COVID-19 MHPSS was also provided.

Programme 99: Policy Co-ordination and Support

Human Resources for Health

• For the period under review, there was a decrease in the number of Doctors, Nurses and Pharmacists per population ratio (1 000) as follows: from 1,837 to 660 (Doctors), from 220 to 191 (Nurses), and from 2 922 to 1 793 (Pharmacists).

Performance Management System

• 97% of 14 068 total staff members on board had completed and signed Performance Agreements (PAs). 71% of the PAs signed were successfully reviewed. 34 Staff members across all the 14 regions underwent refresher training on PMS with the support from the development partners. Quarterly review reports successfully submitted to OPM.

Universal Health Coverage

• A draft UHC framework and structure that has been developed and presented to management. The UHC concept has been shared and communicated to Ministry of Finance (MoF), Social Security Commission (SSC), Ministry of Labour and Social Welfare (MoLSW) and Office of the Prime Minister (OPM). In the next financial year, Regional Directors, MoF, SSC, MoLSW and OPM will be orientated on the UHC framework while the development of the essential health package will also continue.

Infrastructure development

- Completed projects during the 20202/2021 financial year are: Gobabis District Hospital Storm water reticulation, Khomas District Hospital, Fencing of Oikokola PHC Clinic, Ndamono PHC Clinic, Renovation of Oshakati Hospital Psychiatric Ward, Rundu Maternity Ward, Katima Mulilo Incinerator and Maternity Shelter, Okakarara Hospital Kitchen and Laundry, Okahandja Hospital OPD, Mariental Hospital Prefab OPD and Laboratory and Upgrading of Engela Hospital OPD Eye Clinic and Dentistry. Projects that could not be completed due to non performance of the contractors are; Aranos PHC Clinic, Onaghulo PHC Clinic, Katutura Intermediate Hospital Pharmacy. The Gobabis Theatre ventilation could not be finalized as additional scope of work was added to the project.
- With the response to COVID-19, the Ministry undertook the strategy for the development of isolation facilities. The following isolation facilities were constructed during the reporting period: Windhoek Central Hospital x2, Keetmanshoop Hospital, Mariental Hospital, Gobabis District Hospital, Walvis Bay District Hospital x2, Rundu Intermediate Hospital, Katima Mulilo District Hospital, Nkurenkuru PHC Clinic, Okongo District Hospital, Eenhana District Hospital, Oshakati Intermediate Hospital and Opuwo District Hospital.

5. NON TAX REVENUE

Year	2020/21			
Revenue Source	Estimate	Actual	Variance %	
Private Telephone Calls	3,000	285	10	
Miscellaneous	7,127,000	3,407,725	48	
Health Services	17,765,000	27,214,214	153	
Board & Lodging: Health	7,303,000	6,814,944	93	
Inspection Fees	646,000	607,257	94	
Mortuary Fees	119,000	171,613	144	
Sale of Electricity	56,000	2,659,369	4,749	
Ambulance Fees	34,000	55,116	162	
Incineration	1,637,000	347,711	21	
Medical Reports	579,000	1,139,129	197	
Registration of Medicines	996,000	1,383,477	139	
Retention	6,754,000	5,707,309	85	
Application	97,000	1,453,122	1,498	
Sale of Bidding Documents	184,000	144,050	78	
Tuition	0	160,000	100	
Contribution Order	0	600	100	
Total	43,300,000	51,265,921	118	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	22,979
Funded	15,664

VOTE 14: LABOUR, INDUSTRIAL RELATIONS AND EMPLOYMENT CREATION

1. MANDATE OF THE VOTE

The Mandate of the Ministry is to provide labour (industrial) relations, employment and social protection services as derived from Article 95 of the Constitution of the Republic of Namibia.

The Ministry's legislative framework is anchored in the Labour Act, 2007 (Act No. 11 of 2007), the Employment Services Act, 2011 (Act No. 8 of 2011), Social Security Commission Act, 1994 (Act No. 34 of 1994), the Employees Compensation Act, 1941 (Act No. 30 of 1941) and the Affirmative Action (Employment) Act, 1998 (Act No. 29 of 1998).

The Vision of the Ministry is as follows: A productive nation with its workforce enjoying harmonious industrial relations, decent work and full employment. The Ministry's main activities are lifted from Vision 2030 and various National Development Plans (NDPs) and the SWAPO Party Manifesto. These activities were encapsulated into the Ministerial Strategic Plan as per the following Thematic Programmes:

- Prevention and Settlement of Industrial Disputes, Strengthen Social Dialogue and Tripartism,
- Labour Service Protection,
- Affirmative Action Implementation and Monitoring,
- Labour Market Information,
- Employment Creation, and
- Productivity Promotion in Namibia.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	121,887,000	117,154,900		
Goods and Other Services	36,562,736	32,219,034		
Subsidies and Other Current Transfers	6,020,264	5,788,097		
Acquisition of Capital Assets(Operational)	1,583,000	201,891		
Capital Transfers (Operational)	0	0		
Operational Budget	166,053,000	155,363,922		
Operational Capital	0	0		
Acquisition of Capital Assets	0	0		
(Development)	0	0		
Capital Transfers (Development)	1,122,339	378,276		
Development Budget	1,122,339	378,276		
Total State Revenue	167 175 220	155 740 100		
Fund Appropriation	167,175,339	155,742,198		
Development Partners				
Grand Total	167,175,339	155,742,198		

2. PROGRAMMES

					2020/2021		
*P- Cod e	Programme Name	*A- Cod e	Activity Name	*MD in Charg e	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
	Promotion of Social Dialogue and Tripartism		Promotion of Social Dialogue and Tripartism	MD08	7,511,738	7,007,404	93.29
	Sub - Total				7,511,738	7,007,404	93.29
	Promotion of Harmonious Labour Relations		Prevention of Settlement of Industrial Peace	MD05	23,062,456	21,204,206	91.94
			Labour Service Protection	MD04	41,722,000	40,934,485	98.11
			Affirmation Action Monitoring	MD07	7,317,847	6,719,131	91.82
			Sub - Total		72,102,303	68,857,822	95.50
	Promotion and ensurance of optimum development		Labour Market Services Facilitation	MD03	24,331,225	21,503,733	88.38
	and utilization of human resources		Policy Supervison	MD01	7,163,000	6,784,338	94.71
			Sub - Total		31,494,225	28,288,071	89.82
	Supervision and Support Services		Coordination and Support Services	MD02	56,067,073	51,588,900	92.01
			Sub - Total		56,067,073	51,588,900	92.01
			Vote-Total		167,175,339	155,742,197	93.16

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Promotion and Ensurance of Optimum Development and Utilisation of Human Resources

A total 10 040 jobseekers and 348 Designated Employers (DE) were registered on the Namibia Integrated Employment Information System (NIEIS), while 128 DE were trained on the usage of the system. Job seekers placed were 476.

Programme 02: Promotion of Harmonious Labour Relations

Employment Equity Commission (EEC)

- The progress made towards the reduction of the threshold for relevant employers is aimed at increasing the percentage of employees in relevant organizations covered by Affirmative Action Plans. The achievement for the year under review was 40% compared to the target of 57%. The following activities were undertaken:
 - ➤ 201 stakeholder engagements were conducted.
 - About 958 of the 1,184 affirmative action reports were reviewed and approved.
 - ➤ 20 workplace visits were conducted.
 - About 12 995 applications for confirmation of non-relevant employer's status were processed.

Office of the Labour Commissioner

• The achievement towards the prevention and settlement of industrial disputes, and workplace protection was was 48% compared to the target of 67%. A total of 5 495 cases were handled through Labour Dispute Resolution mechanism of which 2 634 (48%) were resolved and 2 861 were still pending by 31 March 2021, due to postponements. Conciliation remains the preferred method of resolving disputes, with 1 823 (69%) of the disputes resolved through conciliation, while 811 (31%) were resolved through arbitration. No new trade union or employer's organization was registered during the

reporting period. Despite COVID-19 challenges, the Office managed to resolve a significant number of cases.

Labour Services

- A total number of 3 140 Labour and Occupational Safety and health workplace inspections were planned for the 2020/2021 financial year, of which 3 034 (97%) workplace inspections were conducted. Out of the 3 034 workplaces inspections conducted, 1 769 inspections were to verify compliance with basic conditions of employment and 1 265 inspections were to verify compliance with health and safety standards as well the safety of the dangerous machineries.
- Out of 1 769 of workplaces inspected for Condition of Employment across different sectors, 1 435 (81%) were found to be in compliance with the law. The compliance per sector were rated as follows: Fishing sector 100%, Energy/Fuel 73%, Security 52%, Hospitality 81%, Construction 51%, Agriculture 67%, Domestic/Private households 56%, Professional 87% and Retail 81%.
- Out of 1 265 of workplaces inspected for compliance with OSH standards, only 25% were found to be in good compliance. The Ministry issued Health and Safety Guidelines for Keeping Namibian at Work during the COVID-19 pandemic.
- A total 4 290 (76%) out of 5 663 labour complaints received were investigated and resolved, of which an amount of N\$1 806 106.55 was received on behalf of complainants and handled accordingly and only 24% of the complaints were referred to the Office of the Labour Commissioner for Arbitration.
- The Ministry held 11 (55%), out of the 20 targeted main awareness sessions, as well as educational sessions during each workplace inspection done.
- Cooperation from a key stakeholder, namely the Police Commissioner involved in the investigation has improved on obtaining evidence (post-mortem information, witness statements etc.) for accident inquiries, which plays a vital role in the finalization of the reports for submission to the Prosecutor General's Office. 13 notifications of major accidents and 6 fatal accidents were received during the 2020/2021 financial year. 100% of the reported dangerous incidents and fatal accidents were fully investigated.

Programme 03: Social Dialogue and Tripartism

- 98% of legal applications received were processed in accordance with National, Regional,
 Continental and International obligations. The Ministry rendered secretarial services to the
 Labour Advisory Council and other tripartite forums.
- 98% of applications for Exemptions, Continuous Operations, Variations, Exceed Overtime Limit, Sunday work and Public Holidays in terms of the Labour Act were processed for consideration by the approving authorities. The Ministry facilitated the establishment of the National Minimum Wage and provided support services to the Tripartite Task Force reviewing the Labour Act, 2007 (Act No. 11 of 2007).
- A total of 348 applications for Exemptions, Continuous Operations, Variations, Exceed Overtime Limit, Sunday work and Public Holidays were received, of which 306 (88%) applications were considered, processed and approved and 42 (12%) were either incomplete or rejected. On 09 December 2020, Namibia ratified the ILO Convention concerning Decent Work for Domestic Workers, 2011 (No. 189) and ILO Convention Concerning the Elimination of Violence and Harassment in the World of Work, 2019 (No. 190). The virtual platforms created an opportunity for stakeholders' engagement, resulting in an increase in the total number of stakeholder engagement from 15 in 2019/2020 financial year to 16 in the 2020/2021 financial year.
- The Wages Commission was inaugurated on 18th February 2021, followed by an induction session on 21st 22nd February 2021. The Wages Commission, after public consultations, is expected to submit its recommendations on the Basic Wage Floor to the Minister by 30th September 2021.

Programme 4: Policy Coordination And Support Services

- The progress toward the amendment of the Affirmative Acton Act, 1998 (Act No. 29 of 1998) was at 70% compared to the target of 98%.
- The Amendment to the Employment Services Act was at an advanced stage. It has been
 decided to include a chapter on Productivity instead of developing a different Act for
 Productivity.

- The First Draft of the Design for the envisaged National Pension Fund (NPF) under the Social Security Commission was finalized. Consultations took place and inputs are being incorporated to produce the Final Draft. The proposal for the Governance Structure will be carried out in the 2021/22 financial year.
- The Report on the Ministry's Gender Self-Audits exercise has been produced. Staff members will be trained on gender mainstreaming and gender-responsive budgeting.
- The Ministry received an unqualified audit opinion from the Auditor General on the Ministry's accounts for the 2019/2020 financial year.
- 39 staff members were trained from the target of 50, representing the execution rate of 78%.

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Machinery and Factory Plan registration	60,000	33,786	56		
Career Guidance and uptitue test	60,000	960	2		
Registration, issuing and renewal of employment agency/licenses	5,000	2,830	57		
Staff members parking fees	4,000	4,000	100		
Bids	51,000	0	0		
Total	180,000	41,576	23		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	649
Funded	375

VOTE 15: MINES AND ENERGY

1. MANDATE OF THE VOTE

The Ministry of Mines and Energy was constitutionally established to take custody of the diverse geological, mineral and energy resources and to ensure their contribution to the country's socioeconomic development.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	112,686,100	111,540,741		
Goods and Other Services	18,493,000	18,069,051		
Subsidies and Other Current Transfers	2,449,400	2,378,281		
Acquisition of Capital Assets(Operational)	796,000	5,172,023		
Capital Transfers (Operational)	2,008,500	2,008,465		
Operational Budget	136,433,000	139,168,561		
Operational Capital	23,129,082	22,306,217		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	46,870,918	44,963,540		
Development Budget:	70,000,000	67,269,758		
Total State Revenue Fund Appropriation	206,433,000	206,438,319		
Development Partners				
Grand Total	206,433,000	206,438,319		

3. PROGRAMMES

						2020/21	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
	Promotion of local and		Regulation, monitoring of mining				
01	foreign investment in	01-01	operations, production and exports	MD03			
	exploration.		and revenue collection.		23,285,000	21,309,532	91.52
		Su	b-Total		23,285,000	21,309,532	91.52
02	Creation of knowledge of Namibia's Geological Resources.	02-01	Conducting of Geo-scientific research and management of the data created.	MD04	48,648,900	47,738,821	98.13
		Su	b-Total		48,648,900	47,738,821	98.13
03	Protection of Namibia's diamond Industry		Regulation of the Diamond Industry	MD06	14,158,000	18,132,786	128.07
Sub-Total		14,158,000	18,132,786	128.07			
04	Energy Supply and	04-01	Regulation of Energy Supply and Security	MD05	51,841,500	51,809,433	99.94
	Security	04-02	Energy Fund	MD08	5,026,000	4,929,192	98.07
		Su	b-Total		56,867,500	56,738,626	99.77
05	Petroleum Supply and Security	05-01	Facilitate and Promote the Development of petroleum	MD07	10,785,600	10,527,832	97.61
	Resources and Oil & Gas Sub-Total		10,785,600	10,527,832	97.01 97.61		
_			Policy Supervision	MD01	, ,	, ,	
99	Supervision and Support Services		Coordination and Support Services	MD02	3,867,000 48,821,000	3,764,058 48,226,665	97.34 98.78
		Su	b-Total	•	52,688,000	51,990,723	98.68
		Vo	te-Total		206,433,000		100.00

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Promotion of Local and Foreign Investment in Exploration

- The Ministry targeted to monitor compliance on environmental conditions by licensees during the period under review.
- The Ministry managed to achieve its target of 80%, for licences issued with the Environmental Clearance Certificate provision as per Section 31 (1) & (2) in the Environmental Management Act (EMA). All exploration and mining activities were subjected to the requirements under the EMA and Section 50 in the Minerals (Prospecting and Mining) Act, no. 33 of 1992.
- The Ministry conducted visits to advance exploration and mining sites to monitor compliance.

Programme 02: Creation of Knowledge of Namibia's Geological Resources

- The geological research project on the assessment of the potential of copper mineralization in Aus area was completed.
- The study on the re-evaluation of Kombat-style mineralization and the implication for exploration in the Otavi Mountainland was published.
- Other activities carried out under this programme include the completion of detailed geological mapping of 28 mapsheets of 1:50 000 scale covering portions of the Lüderitz and Ai-Ais and Oranjemund mapsheets of 1:250 000 scale.

Programme 03: Protection of Namibia's Diamond Industry

• In respect of addressing in-house valuation expertise, the Ministry commenced with the implementation of the Cabinet Resolution to establish the Government Diamond Valuation Structure within the Public Service. The implementation process is ongoing, in consultation with the Office of the Prime Minister. In the interim, the Ministry embarked on a dedicated training program focused on the Ministry's staff with an objective to create capacity in basic diamond valuation skills and know-how.

The Ministry targeted to implement at least one value addition project in the period under discussion. In order for the Ministry to reach the said target, the Diamond Act review process with the external legal team as appointed by the African Legal Support Facility has been completed. As an outcome, the Diamond Draft Bill has been submitted for Ministry's review and the process is ongoing with the guidance from Government lawyers and legal drafters. The Ministry consulted Cabinet on substantive proposed changes in the Act, which was agreed to. As a way forward, the Ministry has revised the Action Plan on the remaining review process activities. The completion period by which the Draft Bill would be presented to Cabinet is set at end November 2021.

Programme 04: Energy Supply and Security

- The Ministry could only achieve 48% for the National Electrification rate as opposed to the targeted 50% in the NDP5. The Ministry is still on track with the 48% as the target is set until end of the 2021/2022 financial year. The local electricity generation capacity could only be increased to 594MW and not 740MW as per the set target because the 220MW Ministerial determination projects were delayed.
- The Ministry continued to monitor the international and local markets, to ensure that prices for fuel imported in the country are competitive and a true reflection of the actual cost incurred. As a result, the National Energy Fund (NEF) expended an amount of N\$547.2 million to equalize fuel prices under-recoveries experienced by oil companies during fuel importation. In addition, a total of N\$79 million was subsidized on fuel delivery to the country's rural/far outlying areas.

Programme 05: Petroleum Supply and Security

• The Ministry reviewed the Petroleum Exploration and Production Act, 1991, the Petroleum Product and Energy Amendment Act, 2000 and the Petroleum Products Regulations, 2000. The review process for these upstream and downstream legal instruments has been concluded and the draft Bills are in place. The process of adoption is underway.

• The Ministry has attracted foreign investments estimated at US\$40 million in the drilling of two stratigraphic wells in Kavango East Region by ReconAFrica. An additional US\$6 is expected to be spent in the same area for the acquisition of seismic data. A further US\$80 million on offshore is expected to be spent in the Namibian Petroleum Industry for the drilling of Graff well by Shell in October 2021. The Venus well by Total is expected to result in an additional investment of US\$78 million. Demand for onshore licenced also increased.

Programme 06: Supervision and Support Services

- The target under this programme was to monitor the implementation of the Performance Management System (PMS). The target was set at 100% and 99% overall achievement was reached. The Ministry's strategic plan was developed and reviewed accordingly. All staff members entered into performance agreements which are reviewed in accordance with the Office of the Prime Minister calendar.
- The actual budget execution rate was 100%. This is attributed by the completion of the upgrade and expansion of the ICT storage acquisition infrastructure. Other contributing factors to the budget execution is the upkeep on the maintenance of the Ministry such as utility bills, general administrative costs, fleet management and improvement on the business processes.

5. NON TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
Miscellanoeus	250,000	191,114	76			
Geological Survey	200,000	100,451	50			
Oil Exploration: Rental Fees	30,000,000	14,804,038	49			
Other Mineral Royalties	198,607,500	618,731,449	312			
Diamond Royalties	737,976,000	881,178,046	119			
Prospecting Licenses &	1,900,000	3,925,640	207			
Claims	1,900,000	3,923,040	207			
Sales of Bidding Documents	200,000	88,150	44			
Total	969,133,500	1,519,018,887	157			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	474
Funded	278

VOTE 16: JUSTICE

1. MANDATE OF THE VOTE

The mandate of the Ministry of Justice is to provide legal services and access to justice.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	280,011,000	294,478,308		
Goods and Other Services	130,041,000	116,418,206		
Subsidies and Other Current Transfers	694,000	683,223		
Acquisition of Capital Assets(Operational)	5,000,000	125,000		
Capital Transfers (Operational)	0	0		
Operational Budget	415,746,000	411,704,737		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	63,000,000	57,379,412		
Capital Transfers (Development)	0	0		
Development Budget	63,000,000	57,379,412		
Total State Revenue Fund Appropriation	478,746,000	469,084,149		
Development Partners				
Grand Total	478,746,000	469,084,149		

3. PROGRAMMES

						2020/21	
*P- Code	Code Programme Name Code Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)		
			Legal Representation of indigenous				
		01	persons	MD06	50,405,900	49,825,867	98.85
	Administration of Justice	02	Management of deceased estates, insolvencies and Guardian Fund	MD08	17,974,290	17,766,332	98.84
		03	Prosecuting Crime	MD11	98,259,696	97,354,913	99.08
			Sub -Total		166,639,886	164,947,112	98.98
		01	Scrutinizing and drafting of legislation	MD04	16,791,500	16,583,585	98.76
		02	Reform and development of the law	MD03	9,611,800	9,546,403	99.32
	Provision of Legal Services	03	Legal services and Internation Cooperation	MD07	27,725,100	27,697,626	99.90
		04	Rendering Legal Advice to the President and Government	MD09	24,921,314	24,152,401	96.91
		05	Representing Government in Civil and Labour Cases	MD10	42,344,970	42,163,817	99.57
			Sub -Total		121,394,684	120,143,832	98.97
	Promotion of Good Governance	01	Investigation of Complaints	MD05	18,552,200	18,439,652	99.39
			Sub -Total		18,552,200	18,439,652	99.39
		01	Policies Supervision	MD01	3,364,681	3,329,550	98.96
	Policy Co-ordination and Support Services	02	Coordination and Support Services	MD02	168,794,549	162,224,004	96.11
			Sub -Total		172,159,230	165,553,554	96.16
Vote	e-Total		Vote -Total		478,746,000		97.98

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Provision of Legal Services

Target: No. of enabling legal frameworks reviewed, drafted and aligned to International Frameworks

- The following Bills were finalized:
 - ➤ 43 LRDC Report on the abolishment of the Common Law offences of Sodomy and unnatural Sexual offences.
 - ➤ 42 LRDS Report on Repeal of Obsolete Laws.

Target: % *on time filing of court documents*

 The Directorate: Civil Litigation managed to achieve a 98% on time filing of court documents.

Programme 02: Promotion of Good Governance

Target: % of complaints addressed

• The Office of the Ombudsman managed to maintain an overall performance of 1% complaints addressed.

Programme 03: Administration of Justice

Target: Legal aid applications granted

• The Directorate: Legal Aid has managed to maintain an overall performance of 98% which translates to the eligible applicants who applied for and obtained legal representation. A moratorium has been implemented for out sourcing of cases.

Target: Applications relating to deceased estates finalized

 The Directorate of Master of the High Courts achieved a 72% towards finalization of deceased estates.

Target: % Lower courts criminal cases finalized

- The target for the finalization of criminal cases in the lower courts was not achieved due to the following reasons:
 - Magistrate Court facilities are not sufficient to respond to an ever-increasing crime rate that caused a back-log of criminal cases in the lower courts.
 - Non-availability of especially foreign witnesses to testify in court on set trial dates.
 - Shortage of Prosecutors at certain stations.
 - Frequent resignations of the overloaded prosecutors.

Programme 99: Policy Co-ordination and Support Services

Target: Progress made in execution of the annual plan

• The execution rate of the annual plan for the 2020/2021 financial year was 47%, compared to the target of 100%.

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Miscellaneous	140,000	839,150	599		
Legal Fees	80,000	103,129,305	128,912		
Government Gazette	600,000	317,373	53		
Total	820,000	104,285,828	12,718		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	994
Funded	630

VOTE 17: URBAN AND RURAL DEVELOPMENT

1. MANDATE OF THE VOTE

The Ministry of Urban and Rural Development is responsible for designing, coordinating and ensuring appropriate policy, legal, regulatory and institutional framework and support mechanisms for effective and sustainable urban and rural development in Namibia.

2. FINANCIAL RESOURCES – STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	173,119,062	164,228,374		
Goods and Other Services	77,189,231	74,214,172		
Subsidies and Other Current Transfers	855,724,707	855,607,910		
Acquisition of Capital Assets(Operational)	430,000	300,615		
Capital Transfers (Operational)	0	0		
Operational Budget	1,106,463,000	1,094,351,071		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	539,500,000	406,953,739		
Capital Transfers (Development)	0	0		
Development Budget	539,500,000	406,953,739		
Total State Revenue Fund Appropriation	1,645,963,000	1,501,304,810		
Development Partners				
Grand Total	1,645,963,000	1,501,304,810		

3. PROGRAMMES

					2	2020/21	
*A- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01'	Co-ordination of Local Authority and Regional Affairs	01-01	Regional, Local Authority and Traditional Authority Coordination	MD03	950,133,609	931,554,291	98.04
		Sub	- Totals		950,133,609	931,554,291	98.04
02'	Enhancement of Public Participation	02-01	Decentralization Co-ordination	MD 04	10,593,400	9,912,262	93.57
	Sub- Totals			10,593,400	9,912,262	93.57	
03'	Support to Planning, Infrastructure and Housing	03-01	Housing, Habitat and Technical Services	MD 05	477,069,951	368,886,870	77.32
		Sub	- Totals	•	477,069,951	368,886,870	77.32
04'	Rural Development	04-01	Rural Development Coordination	MD 06	79,125,437	68,772,002	86.92
		Sub	- Totals		79,125,437	68,772,002	86.92
		99 -01	Office of the Minister	MD 01	5,643,564	5,250,475	93.03
99	Policy Co-ordination and	99- 02	General Administration	MD 02	72,654,542	67,236,581	92.54
77	Support Services	99 - 03	Representative of Central Govt. at Regions	MD 07	50,742,497	49,692,330	97.93
		Sub	o-Total		129,040,603	122,179,386	94.68
		Vot	e-Total		1,645,963,000	1,501,304,810	91.21

4. PROGRAMME ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

P- No	Programme	Target	2020/21 Forecast	2020/21 Actual
01	Coordination of Local Authority & Regional Councils Affairs	Number of new Local Authorities	1	0
02	Enhancement of public participation	Number of functions decentralised	8	2
	Support to planning,	1. Number of houses constructed	5000	1,179
03	infrastructure & Housing	2.Number of plots serviced3. Number of informal settlement upgraded	6500	2,846
04	Rural Development	Number of rural toilet constructed	2500	2,860
99	Policy Co-ordination and Support Services	Number of Performance agreement signed and reviewed	499	502

Programme 01: Coordination of Local Authority and Regional Councils Affairs

Target: New Local Authorities proclaimed

• The main objective of this programme is to enhance regional and local authority administration by providing financial support/subsidies for operational and developmental purposes and targeting essential services such as emergency services and the provision of access land, housing and sanitation. The target was set here under but no Local Authority was proclaimed and commissioned into operation in the 2020/2021 financial year.

Programme 02: Enhancement of Public Participation

Target: 8 functions delegated to the Regions (Decentralization)

- 2 functions of the Ministry of Labour, Industrial Relations and Employment Creation were decentralised.
- The Ministry targeted the delegation of 8 functions from the Ministry of Information and Communication Technology, Ministry of Gender and Child Welfare, Ministry of Agriculture, Water and Land Reform, Ministry of Sport, Youth and National Service as well as the Ministry of Health and Social Services.

Challenges

- The target could not be reached due to COVID-19 related restrictions, which negatively impacted key planned activities such as workshops and consultations with stakeholders (decentralising line Ministries, Regional Councils, trade unions and affected staff members in the regions). The other limiting factors were budgetary constraints on the part of decentralising line ministries and lack of supportive infrastructure in the regions (offices and accommodation facilities).
- Slow pace of decentralisation of agreed functions by decentralising line Ministries.
- Decentralisation of functions with inadequate budgetary provision by decentralising line Ministries.
- Lack of coordinated planning between regional councils and decentralising line Ministries.
- Coordination challenges given that the realisation of the set target involves a multitude of stakeholders who may at times have different plans, interest and implementation capacities.

Programme 03: Support to Spatial Planning Infrastructure and Housing Development

Target 1: Construction of 5 000 houses under Rural / Social Housing Sub Programme

- 1,179 houses were constructed.
- The 1 179 houses that have been realised were built through combined efforts of the Government (MURD and Local Authorities), Shack Dwellers Federation of Namibia with

grant funding from MURD, local authorities' Decentralised Build Together Programme (DBTP) and the National Housing Enterprise (NHE).

Challenges

- Although the programme has reached 100% expenditure rate, the target was not achieved due
 to various factors such as insufficient financial resources, unavailability of services land, high
 and varying costs of building materials and housing, delays in the appointment of contractors
 and late completion of contracts/projects by contractors.
- Limited financial and technical capacity and resources in comparison to the high cost of construction of houses and the ever high demand for houses.
- Lengthy procurement processes and lack of capacity and full understanding of the
 procurement law and procedures on the part of institutions/officials charged with procurement
 resulting in delays and/or irregularities in the award of tenders and consequent delayed
 delivery of services and in a number of cases legal disputes.
- High cost of land servicing, acquisition of land (compensation) and housing construction inputs as well as overpricing resulting in high cost of houses often beyond affordability of many people who are in need of shelter.

Target 2: Servicing of six thousand five hundred (6,500) plots

• 2 846 new plots were serviced.

Challenges

- The set target has not been achieved due to various factors such as high cost of servicing, limited financial resources, delays and capacity constraints on the part of appointed contractors to complete projects on time.
- The different financial years of central government and local authorities continues to pose a challenge for government funded capital projects that are being implemented by local authorities in that when the GRN financial year ends, local authorities are still busy with ongoing projects and still have 3 months to the end of the financial. This results in budgeted funds no longer available from 31 March, leading to unpaid invoices and the projects concerned only being counted to have been completed in the subsequent year.

Target 3: Upgrading of informal settlement

No budgetary allocation was made for the period under review.

Programme 04: Rural Development

Target: Construction of 2 500 rural toilets

• 1 945 rural toilets were constructed.

• 2 860 ventilated/improved pit (VIP) toilets were constructed in Kavango West, Erongo, Omusati, //Karas, Zambezi and Omaheke Regions. More toilets were reported having been built during the period under review than our initial target because some of the toilets whose construction started in the last part of the 2019/2020 financial year reached a practical completion in 2020/2021 financial year.

Programme 99: Policy Coordination and Support Services

• 502 Annual performance agreements were reviewed.

• The Urban and Regional Planning Act, 2018 (Act No. 5 of 2018), which was promulgated in 2018 came into effect following the gazetting of the Regulations in September 2020.

- The overall budget execution rate stood at 91.21%. The expenditure variances are attributable to the following:
 - Savings from vacant positions which could not be filled.
 - The negative impact of COVID-19 pandemic as well as the Public Health regulations that have been put in place, which necessitated the suspension of some of the planned activities which required movement and gathering of stakeholders.

Other achievements

- A fire response station was constructed for Lüderitz Town Council.
- An amount of N\$7 791 387.65 was made available from the contingency budget to assist the
 provision of serviced plots and houses for victims of a fire outbreak at Otweya/Twaloloka
 location in Walvis Bay.

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Sales of Bidding Documents	5,000	3,600	72		
Miscellaneous	72,000	805,918	1,119		
Subdivison and Consolidation	200,000	270,068	135		
Build - Together Loan	2,000,000	4,771,157	239		
Total	2,277,000	5,850,743	257		

6. HUMAN RESOURCE CAPACITY

No of Staff	2020/21
Approved	526
Funded	408

VOTE 18: ENVIRONMENT, FORESTRY AND TOURISM

1. MANDATE OF THE VOTE

To ensure the maintenance of ecosystems, essential ecological processes and biological diversity and the utilization of living natural resources on a sustainable basis for the benefit of all Namibians, both present and future.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	371,337,000	369,809,616		
Goods and Other Services	90,719,902	89,173,580		
Subsidies and Other Current Transfers	10,538,183	10,491,805		
Acquisition of Capital Assets(Operational)	932,515	930,011		
Capital Transfers (Operational)	0	0		
Operational Budget	473,527,600	470,405,011		
Operational Capital	15,085,000	6,802,831		
Acquisition of Capital Assets (Development)	78,564,400	60,540,886		
Capital Transfers (Development)	0	0		
Development Budget	93,649,400	67,343,717		
Total State Revenue Fund Appropriation	567,177,000	537,748,728		
Development Partners				
Grand Total	567,177,000	537,748,728		

3. PROGRAMMES

*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Wildlife and Protected Area Management	01-03	Wildlife and National Parks	MD03	208,260,767	207,489,889	100%
,		Sub-	Total	1	208,260,767	207,489,889	
02	Protection and management of key species and natural habitat	02-04	Scientific Services	MD04	22,223,958	21,809,970	98%
		Sub-	Total	-	22,223,958	21,809,970	98%
03	Tourism Growth Development and Gaming Regulation	03-05	Tourism and Gaming	MD05	16,232,759	16,331,586	101%
		Sub-	Total		16,232,759	16,331,586	
04	Environment and Natural	04-06	Environmental Affairs	MD06	18,485,384	18,323,491	99%
	Resources Protection		Forestry	MD08	111,763,960	105,300,583	94%
	T. O	Sub-	Total		130,249,344	123,624,073	95%
05	Infrastructure Development, Maintenance, Monitoring and Evaluation	05-07	Planning And Techincal Services	MD07	90,772,500	70,001,014	77%
Sub-Total			90,772,500	70,001,014	77%		
	Policy Co-ordination and	99-01	Policy Co-ordination	MD01	2,447,860	2,383,597	97%
ı uu i	Support Services	99-02	Administration, Finance and Human Resources	MD02	96,989,812	96,108,599	99%
	Sub-Total				99,437,672	98,492,196	99%
		Vote	-Total		567,177,000	537,748,728	95%

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Ministerial KPI Actual/ Targets	Estimate	Actual
	2020/2021	2020/2021
Implement strategic preventative measures to	3	8
stop wildlife crime in most affected areas		
Number of Species Management Plans	12	11
approved and implemented		
Revenue collected from Gaming Activities	N\$35,000,000	N\$8,452,106
% of Compliance to the Environmental	100%	73%
Management Act		
Number of infrastructure projects completed	3	2
% compliance to OAG statutory requirements	100%	100%

Programme 01: Wildlife and Protected Area Management

- A total 40 Rangers have been appointed under the Wildlife Protection Services Division for Etosha National Park, Kunene Region and Bwabwata National Park as part of the implementation of the National Strategy on Wildlife Protection & Law Enforcement.
- K9 Dog Unit is now fully operational in Etosha National Park as part of the implementation of the National Strategy on Wildlife Protection & Law Enforcement.
- The site assessment for the Equestrian unit has been completed.
- SMART System has been fully established and being implemented at all north eastern National Parks.
- Blue Rhino Task Team is fully operational and its term has been extended to mid 2025.
- 40 MEFT officials have been trained as Nature Conservation Officers.
- 26 Custodians have been trained.
- The Integrated Wildlife Crime Project has been launched and a Project Management Team has been appointed.

Programme 02: Protection and Management of key species and natural habitat

- The following Species Management Plans have been approved and implemented:
 - Nation Elephant Management Plan
 - Black Rhino Conservation Strategy
 - ➤ White Rhino Conservation Strategy
 - National Lion Conservation Strategy
 - Crocodile Management Plan
 - Roan and Sable Management Strategy Waterberg Plateau Park
 - Damara Tern Management Plan
 - ► Human Lion Conflict Management Plan
 - ► Human Crocodile Conflict Management Plan
 - Wild Horses Management Plan
 - Large Carnivores Management Policy

Programme 03: Tourism Growth Development and Gaming Regulation

• A total amount of N\$8 452 106 was collected during the financial year, compared to the targeted collection of N\$35 000 000, resulting in a variance amounting to N\$26 547 894. The under collection is attributable to the Covid-19 pandemic.

Programme 04: Environment and Natural Resources Protection

- A total 1 067 applications for environmental clearance certificates were received for the 2020/2021 financial year. 479 environmental clearance certificates were issued, especially in activities related to hazardous substances, infrastructure development, land development (town planning) and mining. Applications for environmental clearance certificate have improved in the previous financial year due to the introduction of EIA online application system and intensified awareness.
- A total of 50 sites were inspected for environmental compliance and monitoring. 33 notifications and 15 compliance orders were issued respectively and these related mainly to waste management, treatment, handling and disposal activities. Although more sites were targeted to be inspected this could not be achieved due to Covid 19 and stigma associated with the pandemic.

Programme 05: Infrastructure Development, Maintenance, Monitoring and Evaluation

- Phase 3: Upgrading of Tourist Roads in Etosha National Park re-gravel of 15.8km Ozonjuitji
 M'Bari OlifantsRus at a total cost of N\$11 498 799.
- Repair and Electrification of an Elephant and Predator proof fence of 48km was completed at ENP: Lot A. 48km at a cost of N\$10 137 668.

Programme 99: Policy Co-ordination and Support Services

- Office of Auditor General was provided with information for audit planning.
- Samples for financial audit have been provided.
- Annual statements were submitted as per circular D6/2018 and D12/2018
- Audit responses and comments on the ministerial audit findings were prepared in the implementation of audit recommendations.

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Park Entrance Fees	40,000,000.00	7,299,805.00	18.25		
Regitration of Professinal Hunters	150,000.00	172,400.00	114.93		
Regitration of Culling Team	10,000.00	10,600.00	106.00		
Film Fees	150,000.00	60,300.00	40.20		
Miscellaneous	100,000.00	430,189.04	430.19		
Departmental Fines	1,000.00	1,200.00	120.00		
Tourists Concessions	1,500,000.00	751,736.58	50.12		
Wildlife Utilization Permits	2,000,000.00	1,454,245.00	72.71		
Wildlife Registration And Licences	-	498,681.00	0.00		
Levies on gambling income	19,000,000.00	5,761,410.47	30.32		
Application for Transfer/Removal of G/house	100,000.00	34,000.00	34.00		
Permit Fees	1,200,000.00	1,592,683.55	132.72		
Sale of Forestry Products	300,000.00	1,414,288.85	471.43		
Gambling Licence Fees	4,000,000.00	2,690,695.40	67.27		
Sales of Bidding documents	15,000.00	82,600.00	550.67		
Total	68,526,000	22,254,834.89	32.48		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Α 1	2.500
Approved	2,590
Funded	1,615

VOTE 19: INDUSTRIALISATION AND TRADE

1. MANDATE OF THE VOTE

To develop and manage Namibia's economic regulatory framework, promote economic growth and development through the formulation and implementation of appropriate policies with the view to attract investment, increase trade, develop and expand the country's industrial base.

2. FINANCIAL RESOURCES (STANDARD EXPENDITURE SUMMARY)

Year	2020/21		
Breakdown	Estimate	Actual	
Personnel Expenditure	67,155,000	64,431,893	
Goods and Other Services	23,542,000	21,604,035	
Subsidies and Other Current Transfers	42,789,000	41,926,015	
Acquisition of Capital Assets(Operational)	0	0	
Capital Transfers (Operational)	0	0	
Operational Budget	133,486,000	127,961,942	
Operational Capital	7,966,483	7,966,483	
Acquisition of Capital Assets (Development)	34,033,517	32,735,750	
Capital Transfers (Development)	0	0	
Development Budget	42,000,000	40,702,233	
Total State Revenue	175,486,000	168,664,175	
Fund Appropriation	173,400,000	100,004,173	
Development Partners			
Grand Total	175,486,000	168,664,175	

3. PROGRAMMES (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

	Programma Nama			2020/21			
*P- Code		*A- Code	l Activity Nama	*MD in Charge	Estimate	Actual	Execution rate (%)
		01-01	Domestic Trade Management	MD06	57,273,000	55,951,569	98
01	Trade Promotion	01-02	External Trade Management	MD03	22,411,000	22,232,274	99
			Sub-Total		79,684,000	78,183,843	98
02	Industrial and Business	02-01	Industrial Planning	MD04	22,444,500	21,523,002	96
02	Development 02-0	02-02	Small Business Development	MD04	8,977,800	8,609,201	96
	Sub-Total		31,422,300	30,132,202	96		
03	Investment Promotion	03-01	Investment Management	MD05	7,643,000	6,319,363	83
			Sub-Total		7,643,000	6,319,363	83
		99-01	Policies Supervision	MD01	4,413,184	4,150,263	94
99	Support Services	99-02	Coordination and Support Services	MD02	3,615,000	3,456,340	96
		99-03	Coordination and Support Services	MD03	39,655,000	37,658,625	95
			Sub-Total		47,683,184	45,265,228	95
04	Special Industrialisation		Sub-Total		43,270,000	41,114,966	95
U 4	opeciai muusinaiisauon	04-01	Special Industrialisation	MD04	13,466,700	12,913,801	96
	Sub-Total				13,466,700	12,913,801	96
	Vote-Total			175,486,000	168,664,175	96	

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE MTEF)

Programme 01: Trade Promotions

This Programme is intended to ensure effective and efficient business establishment and economic growth in the country. It entails the implementation and management of trade frameworks concerning trade and commerce, domestic market regulation, and international trade facilitation.

Domestic Trade Management

This activity aims for the development and adoption of appropriate legal regulatory and institutional frameworks for effective business registration, establishment and operation of businesses, protection and enforcement of intellectual property rights, consumer protection, standards, weight and measures, conformity to business assessment, competition, franchise and e-commerce.

External Trade Management

This activity aims to increase market preferential access of Namibia products (*goods and services*) globally and regionally that are exported in order to reduce dependency on imports.

Ministerial KPIs	Actual 2018/19	Actual Revised 2019/20	Actual 2020/21
Improve Namibia's ranking in Africa on			
trading across borders	15 th	14 th	7 th

 The Ministry developed the International Trade Management Bill which once concluded, among others, will establish the Namibian Trade Management Commission. The Commission will provide for application, enactment into domestic and international trade

law and implementation of international trade agreements; provide for investigative searches and inspections; and to provide for incidental matters.

- The Ministry launched the "Buy Local Grow Namibia" campaign in order to encourage consumers to buy local manufactured goods.
- E-Trade Services (NETS) was endorsed by Cabinet to operate the National Single Window (NSW) environment in Namibia through NAMPORT. The NSW is intended to reduce time and cost of trading across the borders, hence improving competitiveness.
- Namibia's Barcode application was submitted to the General Standards GS1 (International Organization that provides barcodes) Brussels on 5th March 2021.
- Regional stakeholders' consultations on the trade policies (Trade in Goods and Trade in Services) were conducted in all regions.
- Namibia ratified the SADC Trade in Services Protocol in August 2020.
- Namibia secured funding to an amount of EURO6 million to implement the SADC EU EPA Agreement.
- The SACU + Mozambique and UK Economic Partnership Agreement (EPA) were ratified and market access was secured for Namibian products into the UK market.
- The National Competition Policy was launched in December 2020. The Competition Policy can be broadly defined as a Governmental policy that promotes or maintains the level of competition in markets, and includes governmental measures that directly affect the behaviour of enterprises and the structure of industry and markets as well as safeguarding public interest.
- The Amendment of Companies Administrative Regulations: Companies Act, 2004 by virtue of Government Notice No. 294 16 November 2020 was gazetted.
- The Amendment of Credit Agreement Act No. 75 of 1980 by virtue of Government Notice No. 294 16 May 2020 was gazetted.
- The Amendment of regulations under Close Corporations Act: Close Corporations Act, 1988 by virtue of Government Notice No. 27 of 18 February 2021 was gazetted.

• The Authority registered 12,267 new businesses as per the table below:

Entity type	Total Per	% Per entity type
	entity type	
Section 21	190	1.55%
Close Corporation	9,463	77.14%
Company	937	7.64%
Defensive Name	1,672	13.63%
Foreign	5	0.04%
Total	12,267	100.00%

- 477 standards to the amount of N\$340 415 were sold of which NAMS recorded the highest with 299, and ISO recorded 111 and SANS recorded 67.
- The Testing Centre was developed and accredited 16 new methods on its service profile including canned food sterility testing and Bacillus cereus, test methods for bottled water, legionella in water, aflatoxin in cereals, yeast and mold in foods, arsenic in fishery products and other foods, hydroquinone in face creams and salinity in water. The Testing Centre also recorded an increase of 1.9% in total samples and an increase of 4.3% in tests conducted.
- The Technical Regulation to cover the quality and safety requirements of alcohol-based hand sanitisers for consumer use was ratified for use as health care personnel hand rub during the pandemic.

Programme 02: Industrial and Business Development

The programme is intended to promote manufacturing and entrepreneurship development. The programme overall objective is to achieve equitable and sustainable industrial planning, employment creation and the development of a robust competitive industrial sector.

Industrial Planning and Development

This activity involves the development of policies and strategies on industrial development, whose objective is to boost supply-side capacities of local industries and ensure an increased contribution of the productive sector to the country's GDP.

Small Business Development

This activity involves the development of policies and strategies to support entrepreneurs and enterprises in the areas of research and development, product development and business development, as well as the acquisition of specialised skills through short—term training in order to strengthen the implementation of both industrial and Micro and Small and Medium Enterprise (MSME) policy and the Growth at Home strategy for the country.

Ministerial KPI	Actual	Actual	Actuals
Ministerial KF1	2018/19	2019/20	2020/21
% increase in the contribution	5%	7%	7%
of manufacturing output and			
value added activities to GDP			
% increase in contribution of	15%	20%	20%
the SME sector to the GDP			

Note: The actual for FY2020/21 could not be determined until official statistics are released by the Namibia Statistics Agency

- The Ministry's intervention in the industry was mainly achieved through the support of Official Development flow Assistance (*ODA*) due to budget constraints.
- 454,894 masks were produced by 57 Namibian entities for pensioners, vulnerable people and disabled children, as well as hospital patients. This intervention created economic opportunity for MSMEs in the tailoring and sewing sector across the 14 regions in the country to a total value of N\$ 9 million.
- 45 Namibian entities were supported under the Industrial Upgrading and Modernisation Program (*IUMP*) through a donor funding of EU/SADC Trade Related Facility at a cost of about N\$13 million from all 14 regions.
- The Ministerial regional offices facilitated the implementation of Gemstone cutting and Polishing training program in which 25 Participants from across the country were selected for the training at Karibib Gemstone Training Centre, Erongo Region.

- The Ministry through the German Government Financial Assistance introduced various initiatives to support entrepreneurs hard hit by the pandemic to an amount of N\$8,9 million. This mainly includes financial support in the form of Covid-19 grants to MSMEs that lost income during the Covid-19 lockdown. A total of 200 entrepreneurs have benefited from the grant during the 1st Stage of the State of Emergency. During the second intervention which is Covid-19 survival, a total of 396 entrepreneurs benefited from the grant.
- The Mineral Beneficiation Strategy was finalized between Ministry of Industrialisation and Trade and the Ministry of Mines and Energy in order to create a platform for MIT to develop a mineral value addition policy framework by the year 2023.
- Private Sector Development Survey was conducted across more than 300 enterprises
 countrywide in order to assess business conditions and market dynamics in the country.
 This helps in policy making and will support the development of the National Policy on
 Informal Economy and Entrepreneurship.
- There was a decrease between 2019 and 2020, in the contribution of manufacturing output and value added activities to GDP from USD1.56 billion to USD1.18 billion and 12.39% and 10.99% respectively.
- Due to the budget constraints, the Ministry was only able to complete 4 industrial parks at Opuwo, Tsumeb, Nkurenkure and Omaruru.
- The Ministry has trained 40 MSME in the Charcoal sector from across the country and 60 will be trained in the year 2022 across the whole value chain of BioMass from harvesting, processing, logistic, packaging and marketing.
- The value of Charcoal exported to South Africa, EU and some Asian countries reached N\$824 million in 2020.
- The Sustainable Development Goals Impact Facility (SDGIF) is a grant and loan intervention between Ministry of Industrialisation and Trade (MIT), United Nation Development Program (UNDP), Environmental Investment Fund (EIF) and Standard Bank of Namibia to a total value of N\$ 2.5 million which supported 32 beneficiaries in the sector of Agro-Processing, Cosmetics and Artisan in the 1st window; and a total value of N\$3 million supported another 30 beneficiaries in the Tourism and Hospitality and Manufacturing.

Programme 03: Investment Promotion

The main purpose of this programme is to create an enabling environment for investment through appropriate legal and regulatory framework, investment research and incentives management, marketing strategy and after-care programme.

Ministerial KPI	Actual	Actual	Actual
	2018/19	2019/20	2020/21
Increase the value Foreign Direct Investment	27%	28%	29%
Improve Namibia's ranking on the easy of	5 th	3 rd	2nd
doing business			

- The Namibia Investment Promotion Bill (NIPA) was certified by the Minister for final review of the Attorney-General Office.
- Implementation of Integrated Client Service Facility (ICSF) phase 2 was completed.
- The Ministry established the office to handle the World Dubai Expo 2020 preparatory works which was duly finalized (*Pavillion acquisition and stakeholder buy-in, registering of participatory businesses and purchase of local products for exhibition*) and handed over the function to the Namibia Investment Promotion and Development Board.

Programme 04: Special Industrialization

The programme is intended to increasing the contribution of productive sector to GDP and accelerates economic growth and activity by focusing on enhancing growth in priority sectors.

Ministerial KPI	Actual	Actual	Actual
	2018/2019	2019/2020	2020/2021
To achieve Percentage increase of value	45%	50%	55%
chain support to industries			

- The Biomass industrial park at Otjiwarongo has been completed.
- Project agreement between MIT and GIPF backed private equity firm to establish the beef cold storage facility at Walvis-Bay is completed.

Programme 99: Policy Co-ordination and Support Services

This programme is intended to ensure an enabling environment and a high performance culture.

Policies Supervision

This activity provides for appropriate policy guidelines of various programs and activities to ensure coordination and alignment to Ministerial Strategic Goals and National Development Goals (NDPs).

Coordination and Support Services

This Activity deals with the provision of administrative or supportive services that the various operational unit and agency of the Ministry require in order to execute their assigned core functions and achieve the strategic objectives as set in its Strategic Plan.

Ministerial KPI actual	Actual 2018/2019	Actual 2019/2020	Actual 2020/2021	
% of overall strategy execution	50%	55%	60%	

- The budget execution rate for the period under review was 96%.
- The Ministry maintained the unqualified audit opinion for the period under review.

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Miscelleneous	0	12,443	100		
Total	0	12,443	100		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	350
Funded	226

VOTE 21: OFFICE OF THE JUDICIARY

VOTE 21: OFFICE OF THE JUDICIARY

1. MANDATE OF THE VOTE

The Office of the Judiciary was established in terms of the Judiciary Act, 2015 (Act No. 11 of 2015) to give effect to Article 78 of the Constitution of the Republic of Namibia. The specific mandate of the Office of the Judiciary is to enhance the independence of the Judiciary and to ensure that full functional independence, both administrative and financial, is given to the Judiciary as one of the organs of State, provided for in Article 1 (3) of the Constitution. The main function of the courts is to administer justice by *inter alia* adjudicating on all court matters.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	278,148,000	277,074,935		
Goods and Other Services	91,490,700	90,905,581		
Subsidies and Other Current Transfers	293,300	290,592		
Acquisition of Capital Assets(Operational)	1,220,000	875,619		
Capital Transfers (Operational)	0	0		
Operational Budget	371,152,000	369,146,727		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	0	0		
Development Budget	O	0		
Total State Revenue Fund Appropriation	371,152,000	369,146,727		
Development Partners				
Grand Total	371,152,000	369,146,727		

VOTE 21: OFFICE OF THE JUDICIARY

3. PROGRAMMES

					2020/21			
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)	
01	Supervision and Support	01-01	Administration	MD04	96,745,500	95,854,973	99.08	
	Services	01-02	Judicial Commission Secretariat	MD08	3,215,000	3,165,219	98.45	
		Su	b-Total		99,960,500	99,020,192	99.06	
02		02-01	Supreme Court Adjudication	MD01	13,921,000	13,875,718	99.67	
02	Adjudication and Administration	02-02	Supreme Court Registry, Judicial Support and Administration	MD05	6,389,400	6,255,290	97.90	
	Sub-Total			20,310,400	20,131,008	99.12		
02	High Court Adjudication	03-01	High Court Adjudication	MD02	44,006,200	43,990,847	99.97	
03	nd Administration	03-02	High Court Registry, Judicial Support and Administration	MD06	37,761,400	37,542,706	99.42	
	Sub-Total Sub-Total			-	81,767,600	81,533,553	99.71	
04	Lower Courts Adjudication	04-01	Magistracy	MD03	67,478,700	67,171,069	99.54	
UT	and Administration	04-02	Lower Courts	MD07	101,634,800	101,290,905	99.66	
	Sub-Total			169,113,500		99.61		
	Vote-Total			371,152,000	369,146,727	99.46		

4. PROGRAMME ACHIEVEMENTS (TARGETS AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Policy Supervision and Support Services

- The Office of the Judiciary was allocated a budget to the tune of N\$371 152 000 for its operational needs of which an amount of N\$369,146,727 was spent, representing an execution rate of 99.46%.
- 76% staff members signed performance agreements.
- The Office was allocated a budget of N\$65 779 100.00 to execute activities for the purpose of public procurement to acquire goods and services as planned in accordance with the Annual Procurement Plan and achieved an execution rate of 92%.
- The Office has 77 stock control points and conducted mandatory stocktaking at all stock control points with an execution rate of 100%.

Challenges

- Insufficient budget allocated to the Office of the Judiciary continues to pose challenges in implementing reforms as per the strategic plan.
- There is an urgent need for further upgrading and renovations at other existing courts and
 facilities to provide a safe and conducive working environment for judicial officers and court
 officials. The budget allocation to attend to the maintenance and upgrading of the facilities
 has proved not to be sufficient.
- Due to the reduction in budget during the midterm review, the Office had to suspend the filling of critical vacant positions for judicial officers and staff members. In addition, the funds allocated for Daily Subsistence Allowances (DSA) for the magistracy's circuit and periodical court business was depleted by early January 2021. This is bound to have a major impact on the performance of the magistracy for the remainder of the financial year.
- The Office is still operating on a skeleton structure since its creation. As a result, the approved structure is not responsive to the mandate of the Office. A comprehensive structure review project has been initiated to look at the long term and short term solutions.

- The Office has an approved personnel complement of 994 of which only 725 positions are filled. As at 31 December 2020, 27% of the posts are vacant which all needed to be filled if the Office were to operate optimally.
- Despite the insufficient manpower complement, the Office has not been able to fill vacant posts due to on-going inadequate budgetary allocations.

Programme 02: Supreme Court Adjudication and Administration

- The Supreme Court achieved an 86.5% in the delivery of reserved judgements within the guidelines. Overall, the 2020 statistics demonstrate that the Supreme Court is performing optimally and generally meeting the public's expectations for speedy justice.
- On 15 June 2020, the Chief Justice of Namibia issued guidelines for the conduct of remote hearings in the Supreme Court in certain circumstances such as where a non-resident lawyer is unable to appear in person before the Court. As a result, a number of appeals enrolled for the 2020 June-July term were conducted utilizing remote hearings, a first for the highest court in the land.
- To facilitate the public's right of access to court proceedings, the Supreme Court also introduced live streaming of the Court's proceedings on the YouTube platform and members of the public were able to follow proceedings via visual and audio platforms.

Challenges

- The following challenges still persisted under this programme:
 - Insufficient Judge's Chambers.
 - ➤ Understaff.
 - The number of matters set down for hearing court term roll is limited to the period specified in the Rules of the Court.

Programme 03: High Court Adjudication and Administration

• The Office of the Judiciary managed to complete and launch two high-tech commercial court rooms at the OoJ HQ which is equipped with a video conferencing solution (star leaf) integrated with JAVS, a court recording system. This solution or setup enables simulations

- recording of audio and visuals. It also allows remote participants to virtually join court sessions.
- A total of 1 094 civil cases were referred to court-connected mediation in the two divisions of the High Court, resulting in 621 out-of-court settlements. This is an increase in matters referred to mediation as compared to 2019. The percentage success rate in mediations for the Main Division for the year under review was 67%, compared to a success rate of 57% in 2019.
- For both divisions of the High Court, the judges of the criminal stream presided over 288 criminal appeals of which 247 were finalised, representing a 86% finalisation rate.
- The working space at the High Court Main Division is now much improved thanks to the ongoing renovation work.

Challenges

- The lockdown and restrictions on travel arising from the declaration of the State of Emergency had an impact on the speedy finalisation of cases requiring the physical presence of witnesses and litigants. The following are some of the on-going challenges that were experienced for the year under review:
 - The High Court has no control over the indictments received as it lies solely in the hands of the Prosecutor General.
 - The number of postponements requested by the accused persons due to change in legal representation.
 - Unavailability of counsels in criminal trial matters for early hearing dates.
 - Abscondment of accused persons standing trial.
 - Unavailability of counsel, parties, accused persons and witnesses to testify due to Covid 19 quarantine and travel restrictions.
 - The number of judges in the civil stream is too little to manage the amount of defended civil cases efficiently.
 - Lack of sufficient funds to declare vacancies against the approved vacancies for judges of the High Court to address the needs in both the Main Division and the Northern Local Division.
 - Slow pace of filling vacancies in key positions i.e. Chief Legal Officer and judicial support staff.

Programme 04: Lower Courts Adjudication and Administration

Magistracy

- After her appointment, the Chief Magistrate and her team developed and implemented a backlog strategy project within the Windhoek and Oshakati Divisions.
- The Magistracy during the period under review handled 49 452 criminal cases out of which 23 469 cases were finalised, representing 47.45% execution rate below the target of 66%.

Challenges

- The low performance of 47.45% is attributed to Covid-19 pandemic, delays in PGDs as well as Legal Aid, double booking of lawyers, delays in finalising criminal investigations and at times the absence of both accused and witnesses also affected the performance of the courts. The following are some of the challenges that were experienced:
 - Insufficient budgetary allocation to expand the structure of the magistracy.
 - Insufficient budgetary allocation for the improvement of court infrastructure and procurement of court equipment (laptops, recorders, court information system)
 - Insufficient budgetary allocation to conduct capacity building programmes for efficient and effective service delivery.

Lower Courts

- Lower Courts provides the administrative support to the Magistrates. Despite the COVID-19
 pandemic that caused State of emergency and lockdowns, the following services were
 achieved and rendered to the court users:
 - Number of criminal summons issued 6 465.
 - Number of Civil summons issued 7 021.
 - Number of children adoption cases finalise 25.
 - Number of guardianship cases finalised 3 412.
 - Total amount collected in respect of liquor applications N\$10 569 675.14.
 - Total amount collected in respect of traffic tickets N\$45 455 928.94.
 - NAMPOL traffic cases registered 58 745.
 - Municipal/City Police traffic cases registered 15 162.
 - Number of marriages solemnised 2 739.

- Number of interim protection order granted 185.
- Number of final protection order granted 86.

Challenges

- The following Magistrates' Courts were closed due to COVID-19: Walvis Bay, Windhoek JP Karuaihe Street, Windhoek Mungunda Street, Okakarara, Katima Mulilo and Rehoboth. The Courts were reopened after the fumigation of the courthouses.
- Shortage of manpower.
- Out-dated organisational structure not aligned to the strategic plan and Old NAMCIS system.
- Shortage of courtrooms where cases can be adjudicated.
- The volume of agency work is still a burden at the Magistrate's Offices; however, the organizational structure has not been revised accordingly to cope with such workload.
- NAMCIS system is still out-dated because it is not completely automated and cannot interface with other systems. Additionally, it does not produce reports and statistics.

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Private Telephone Calls	2,000	400	20		
Miscellaneous	350,000	124,418	36		
Bail	2,000,000	4,952,895	248		
Photocopies	60,000	87,900	147		
Total	2,412,000	5,165,613	214		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21		
Approved	994		
Funded	776		

VOTE 22: FISHERIES AND MARINE RESOURCES

1. MANDATE OF THE VOTE

The Ministry of Fisheries and Marine Resources is responsible for the management and development of fisheries and Aquaculture.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/2021				
Break down	Estimate	Actual			
Personnel Expenditure	156,745,000	153,851,325			
Goods and Other Services	38,775,000	36,651,633			
Subsidies and Other Current Transfers	3,863,000	160,187			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	199,383,000	190,663,145			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	9,000,000	1,018,465			
Capital Transfers (Development)	0	0			
Development Budget	9,000,000	1,018,465			
Total State Revenue Fund Appropriation	208,383,000	191,681,610			
Development Partners					
Grand Total	208,383,000	191,681,610			

3. PROGRAMMES

					2	020/2021	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
1	Survey and Stock Assessment	01-01	Conducting scientific Surveys and research on living marine organisms and marine environment	MD 03	46,318,006	45,119,623	97.41
		1	Sub-Total		46,318,006	45,119,623	97.41
2	Human Resources Development	02-01	Training of ministerial staff and capacity building	MD 02	4,261,300	3,918,779	91.96
	.		Sub-Total		4,261,300	3,918,779	91.96
	Marine & Inland	03-01	Marine Deployment of fisheries patrol vessels and aircrafts	MD 04			94.32
3	Monitoring, Control and Surveillance	03-02	vessels and alterans	MD 04	61,262,022	57,783,201	
		03-03	Inspections and compliance on inland water bodies	MD 04			
	T	1	.		61,262,022	57,783,201	94.32
4	Inland Aquaculture	04-01	Marine water monitoring, Zonation of land & extension services	MD 05	41,383,200	34,063,902	82.31
		04-02	Inland Hatchery management, fingerlings distribution to subsistence farmers and issuing of licences to private entrepreneurs	MD 05			
			Sub-Total		41,383,200	34,063,902	82.31
05	Coordination and Support Services	05-01	Support Services and capital investment/projects	MD 02			
		05-02	Acquisition and maintenance of IT Equipment and Systems	MD 02	44,587,220	40,984,347	91.92
		05-03	Ensure sound financial management and revenue collection	MD 02			
			Sub-Total	•	44,587,220	40,984,347	91.92
99	Policy Co-ordination and Support Services	99-01	and Evaluation	MD 06			
		99-02	collection,processing and qouta fees collection and verification	MD 06	10,571,252	9,811,758	92.82
		99-03	Fisheries Bilateral Cooperation and Trade Exhibitions	MD 06			
			Sub-Total		10,571,252	9,811,759	92.82
			Vote-Total		208,383,000	191,681,611	92

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme	Achievements				
Survey and Stock	During the 2020/21 financial year, the Ministry planned to conduct 27				
Assessment	surveys (12 to determine the level of biomass of the stocks and 15 to acquire				
	the necessary environmental data). However, due to a mechanical breakdown				
	of the research vessel Mirabilis and the COVID-19 restrictions, only 5 stock				
	related surveys were conducted to estimate the stock size and distribution of				
	hake, rock lobster and seals.				
	Results from the hake biomass survey and data collected from the hake				
	fishery's commercial fisheries indicated that the stock is at a sustainable level				
	but needs to be rebuilt to levels that can give higher economic yields				
	Management advice for the other commercially exploited fish stocks (horse				
	mackerel, monk, crab, rock lobster) were mainly based on a Precautiona				
	Approach Principle, as only data from the commercial vessels could be				
	collected. The major challenge was the breakdown of the RV Mirabilis that				
	coincided with the COVID pandemic. Repairs and ordering of spares from				
	Europe were severely hampered by the various restrictions, i.e.				
	travel/transport/ factory closures, etc. The main budget of the Ministry has				
	also been cut to a basic minimum that hampered many of the operations of				
	the Ministry.				

Programme	Achievements				
Human Resources	The programme catered for staff capacity building by facilitating and				
Development	financially supporting 171 staff members in pursuing training and				
	development programs during the financial year under review. The skills				
	development were in the fields of business administration, finance,				
	accounting, aquaculture and fisheries, aquatic and environmental				
	management. In addition, the Ministry accommodated 16 graduate interns to				
	gain job training under the supervision of staff from Administration, Human				
	Resources, Economics, Information technology, Fisheries Administration				
	and Aquaculture management.				
Marine and Inland	Planned targets were partially achieved due to Covid-19 Pandemic and				
Monitoring and	lockdown restrictions. For instance, air patrol/aerial surveillance targets				
Surveillance	could not be achieved due to Aviation institutions closure during lockdown				
	periods resulting in pilots not being able to renew/revalidate their licences.				
	In general, sea, land, river patrols and inspections during 2020/2021 financial				
	year were also affected, achieving only 60% of the set targets due to lack of				
	patrol vehicles and financial constraints. During the 2020/2021 financial				
	year, most of the patrol missions were jointly carried out by the Ministry of				
	Fisheries and Marine Resources, Namibian Navy and the Namibian Police.				
	The programme has partially achieved its objectives despite Covid-19				
	Pandemic, lockdown restrictions and financial constraints hampered the				
	MCS Operations.				

Programme	Achievements				
Promotion of	The aquaculture sector in the north produced 1 107 018 fingerlings at five				
Marine and Inland	aquaculture centres and supported 74 clients through 450 advisory,				
Aquaculture	extension, and fish feed and fingerlings supply services. Training was				
	provided to 115 farmers and students. The sector recorded 29.92 tons of				
	freshwater fish harvested.				
	Inland Fisheries Research resulted in the publication of 6 peer reviewed				
	scientific papers. An estimated 2 100 ton of fish was landed by riparian				
	communities from inland waters (Zambezi, Kavango and Cuvelai systems)				
	with an estimated value of N\$126 million (average fish market price of				
	N\$60/kg fish at Katima Mulilo fish market). Government Gazette notice				
	7138 no.64, 65, 66 and 67 were published legalizing 8 fisheries				
	reserves/protected areas in the Quando/Chobe Rivers in Zambezi Region to				
	allow community management of the fisheries resource. These reserves are				
	the Lwezuba and Kabweza Fisheries Reserve in Lusese Conservancy,				
	Munga, Nsala and Makumbi Fisheries Reserves in Nakabolelwa				
	Conservancy, Luhingi Fisheries Reserve in Mayuni Conservancy and				
	Qhuqhumupa and Kalume Fisheries Reserves in Balyerwa Conservancy.				
	The southern division produced two technical reports from the two biological				
	surveys conducted on the Lower Orange River and state dams (Hardap,				
	Naute, Von Bach and Swakoppoort dams). Furthermore, the MFMR				
	commenced the process of developing the National Plan of Action for Small-				
	Scale Fisheries (NPOA-SSF) in partnership with Food and Agriculture				
	Organisation.				

Programme	Achievements			
Coordination and	The performance of the main division is based on compliance with the			
Support Services	legislation for support functions such as finance, procurement, stock taking			
	and human resources. In terms of achievements, the main division complied			
	with statutory requirements resulting in prudent financial management,			
	effective human resources management, and implementation of the public			
	procurement legislation. In spite of the above, improvements can still be			
	made in executing the development budget, which impacted the overall			
	budget execution to be at 90%.			
Policy and	This programme continued to collect quota fees by bringing in measures not			
Economic Advice	to issue fishing licenses if right holders are not up to date with their quota			
	fees payments.			
	This programme achieved its objectives as revenue collection exceeded			
	projection in terms of quota fee levies, despite Covid – 19 pandemic,			
	lockdowns restrictions and budgetary constraints which hampered the			
	verification and reconciliation of landings and quota fees.			

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Fishing Boats and Factory	275,000	226,380	82.32		
Quota Levies	145,000,000	213,084,259	146.95		
Miscellaneus	2,000	33,172	1,658.59		
Total	145,277,000	213,343,811	146.85		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	611
Funded	535

VOTE 23: DEPARTMENT OF WORKS

1. MANDATE OF THE VOTE

The mandate of the Ministry of Works and Transport is to develop, implement and regulate sectoral policies and ensure infrastructure development and management of transport and state assets.

The mandate of the Department of Works is to ensure the provision of buildings infrastructure and services as per the needs of the Offices/Ministries/Agencies. It also regulates the Architects, Quantity Surveyor and Engineering Professions Act and administering legislations for these professions.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	311,664,331	313,224,203			
Goods and Other Services	179,947,600	177,276,983			
Subsidies and Other Current Transfers	33,528,000	33,528,000			
Acquisition of Capital Assets(Operational)	438,069	59,074			
Capital Transfers (Operational)	0	0			
Operational Budget	525,578,000	524,088,260			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	26,160,000	16,996,231			
Capital Transfers (Development)	0	0			
Development Budget	26,160,000	16,996,231			
Total State Revenue Fund Appropriation	551,738,000	541,084,491			
Development Partners					
Grand Total	551,738,000	541,084,491			

3. PROGRAMMES

*						2020/21	
P. C o d e	Programme Name	*A- Cod e	Activity Name	*MD in Charg e	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Construction and Building Regulation (GRN)	01-02	Training and Understudying	MD03	42,483,161	40,792,159	96.02
		S	ub-Total	<u> </u>	42,483,161	40,792,159	96.02
	Fixed Asset Management	02-01	Manage and Provide Office Accomodation Requirements	MD04	, ,	152,063,672	98.99
		S	ub-Total		153,609,656	152,063,672	98.99
03	Maintenance of GRN Properties	03-01	Maintenance of GRN Properties	MD05	230,169,996	224,589,941	97.58
		S	ub-Total	•	230,169,996	224,589,941	97.58
	Provision of Stock and Reproduction Services	04-01	GRN Stores and Printing Services Administration	MD07	31,438,580	30,362,874	96.58
		S	ub-Total		31,438,580	30,362,874	96.58
05	Horticultural Services Provision	05-01	Provision of Garden Maintenance Services	MD08	10,399,129	10,110,041	97.22
	Sub-Total			10,399,129	10,110,041	97.22	
99	Policy Co-ordination and Support services	99-01 99-02 99-03	Services Administration	MD01 MD02 MD06	6,279,222 70,043,292 7,314,964	6,189,281 69,783,330 7,193,192	98.57 99.63 98.34
			ub-Total	1.12.00	83,637,478	83,165,803	99.44
	Vote-Total			551,738,000	541,084,490	98.07	

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE ORRESPONDING MTEF)

Programme 01: Construction and Building Regulation (GRN)

Achievements

- Completion of Plant and Animal Health Inspection Office and staff Accommodation and Kasamane Drift Border Post for Ministry of Agriculture, Water and Forestry at Omahenene in Omusati Region.
- Completion of the Construction, rehabilitation and upgrading of Government Garage for Ministry of Works and Transport at Swakopmund in Erongo Region.
- Completion of Housing, Office Block and Animal Handling facilities for Ministry of Agriculture, Water and Land Reform at Swartbooidrift in Kunene Region.
- Completion of Staff Housing, Office Block and Animal Handling facilities for Ministry of Agriculture, Water and Land Reform at Orinditi in Kunene Region.
- Completion of Ministry of Information and Communication Technology Regional Office at Nkurenkuru in Kavango West Region.
- Completion of Ministry of Information and Communication Technology Regional Office at Katima Mulilo in Zambezi Region.
- In 2015 the Ministry has initiated a training programme whereby 22 Grade 12 students were funded to study Quantity Surveying field at Frederick University in Cyprus and 16 students to study engineering and Architecture at different Universities in Brazil. All 22 students from Cyprus have successfully completed their studies during the 2020/2021 financial year.

Challenges

- Due to COVID-19 pandemic lockdown, much was not achieved as contractors could not travel to the project sites that seriously affected the progress on the construction works.
- For the students studying in Brazil, classes were completely stopped due to the pandemic, this affected the progress of the students.

Programme 02: Fixed Asset Management

Achievements

- Most properties registered were from the Grootfontein Municipality.
- Physical verification of state fixed assets has started (Hardap region was completed).
- The alienation process of government houses has resumed.
- The Integrated Fixed Asset Management System was updated.

Challenges

• Unpaid invoices amounting to N\$14 million for Rates and Taxes were carried over to the 2021/2022 financial year.

Programme 03: Maintenance of GRN properties

Achievements

- Maintenance of GRN properties in the regions.
- Review of the stock taking manual was started.
- Installation and repair of Air-Conditioners at the Head Office.
- Renovation of Trans Kalahari Corridor Secretariat Offices in Windhoek.
- Renovation of Nampol Houses Opposite Old State House.
- Construction of houses and flats in Oshana and Zambezi regions.

Challenges

- Discontinuation of annual tenders.
- The slow rollout of the pastel evolution and discontinuation of manual purchase orders in the regions.

Programme 04: Provision of Stock and Reproduction Services

Achievements

• Provision of standard stock items to clients (O/M/As and Regional Councils) throughout the country of which some Bids are running and the rest are in the process.

- The new stock catalogue is linked to the Stores System which is in operation of 5% handling charges and caters all OMAs and Regional Councils.
- Revenue collected from OMAs and Regional Councils for the period under review amounted N\$32 602 893.53 of which N\$ 21 083 397.94 was for invoices raised in 2020/21 financial year and N\$ 11 519 495.59 for the previous years.
- 20 Auctions were conducted country wide to collect revenue for the State, generating revenue from obsolete items on behalf of the State amounting to N\$16 115 775.00.

Programme 05: Provision of Horticultural Services

Achievements

- The landscaping and horticultural services at the following GRN buildings were completed:
 - ➤ Alte Feste Museum
 - Parliament Garden
 - ➤ Katutura Magistrate Court
 - Ministry of Finance and
 - Old State House

Programme 99: Policy Co-ordination and Support Services

Policy Supervision

- Official inauguration of the NATIS registered authorities in Okongo Ohangwena Region,
 Arandis Erongo Region, Omuthiya Oshikoto Region and Henties in the Erongo Region.
- Opening of Swakopmund/Walvis Bay interchange for Traffic office.

Co-ordination and Support Services

- Facilitated the renovations of 4 GRN houses in Robert Mugabe Avenue by the Association of Unemployed Artisans and Skills Development in Namibia (AUASD.
- Facilitated the installation of the Meteorological Services equipment at the Eros Airport.
- Procurement of the office space through the Procurement Act 15 of 2015.
- Facilitated the evaluation of Government houses for alienation countrywide.

- Facilitated the GRN Garage Reforms.
- Facilitated with alienation funds on the Police barracks and accommodation.
- Facilitated the update of the State Asset Register.
- Stock taking was successfully conducted at all 102 Stock Control Points of the Ministry and all reports were approved by Treasury and communicated to the respective stock points for implementation.

IT Equipment and Systems

- The Store system was implemented, additional modules were developed and system monitoring, support and maintenance is ongoing.
- The Capital Project Management System was completed during 2020/2021 and is in use. The system modification, monitoring, support and maintenance is ongoing.
- Installation and configuration of head office network was completed.
- Upgrading of network bandwidth at most of the Maintenance Regional offices and sub-offices were completed except Grootfontein, Ondangwa, Okahao, Oshikuku, Khorixas and Windhoek Central Hospital that are still in progress

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Lease/Letting of State land					
and Buildings and letting of	38,302,475	38,328,204	100		
Housing					
Lease of Parking	83,032	51,575	62		
Sale of Government Houses	5,825,076	3,492,128	60		
Private Telephone calls	10,000	0	0		
Miscellanous	1,000,000	322,717	32		
Total	45,220,583	42,194,624	93		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21	
Approved	1,906	
Funded	1,422	

VOTE 24: DEPARTMENT OF TRANSPORT

1. MANDATE OF THE VOTE

The mandate of the Ministry of Works and Transport is to develop, implement and regulate sectoral policies and ensure infrastructure development and management of transport and state assets.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/2021				
Breakdown	Estimate	Actual			
Personnel Expenditure	153,422,475	141,304,996			
Goods and Other Services	164,722,166	160,390,216			
Subsidies and Other	21,878,359	21 285 023			
Current Transfers	21,676,339	21,285,923			
Acquisition of Capital	1,225,000	752 045			
Assets(Operational)	1,223,000	752,945			
Capital Transfers	0	0			
(Operational)	U	U			
Operational Budget	341,248,000	323,734,080			
Operational Capital	263,968,783	263,968,783			
Acquisition of Capital	1,713,577,217	1,697,791,187			
Assets (Development)	1,713,377,217	1,097,791,187			
Capital Transfers	0	0			
(Development)	U				
Development Budget	1,977,546,000	1,961,759,970			
Total State Revenue	2,318,794,000	2,285,494,051			
Fund Appropriation	2,310,794,000	2,203,494,031			
Development Partners					
Grand Total	2,318,794,000	2,285,494,051			

3. PROGRAMMES

						2020/2021	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Planning and Development of Transportation Infrastructure	01-01	Infrastructure Network Administration	MD02	1,260,745,986	1,270,889,995	100.80
	Sı	ub-Tota	al	ı	1,260,745,986	1,270,889,995	100.80
02	Provision and Upgrading of Railway Network	02-01	Railway Infrastructure Management	MD03	620,109,349	615,088,413	99.19
	ĺ	ub-Tota	aı		620,109,349	615,088,413	99.19
03	Formulation Transportation Policy and Regulation Oversight	03-01	Transportation Policy and Regulation	MD04	63,094,791	59,850,962	94.86
	Si	ub-Tota		I	63,094,791	59,850,962	94.86
	Air Transport	04-01	Aircraft Accident Investigation Government Air	MD09	6,352,202	5,346,262	84.16
04	Administration	04-02	Transport Services Civil Aviation Air	MD08	62,034,599	58,976,233	95.07
		04-03	Navigation Services	MD05	177,670,000	158,265,015	89.08
	1	ub-Tota		1	246,056,801	222,587,510	90.46
05	Maritime Legislation Administration	05-01	Maritime Affairs Administration	MD06	26,099,073	24,459,260	93.72
	Sı	ub-Tota	al	n	26,099,073	24,459,260	93.72
06	Meteorological Services Administration	06-01	Meteorological Services	MD07	25,428,000	20,104,375	79.06
	Sub-Total			25,428,000	20,104,375	79.06	
99	Centralized Support Services Administration		Purchasing and Repairs of Vehicles, Equipment, Plant and Others	MD01	77,260,000	72,513,535	93.86
	Sı	ub-Tota	al		77,260,000	72,513,535	93.86
	Vote-Total				2,318,794,000	2,285,494,050	98.56

4. PROGRAMMES ACHIEVEMENTS (TARGETS AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Planning and Development of Transportation Infrastructure

Target: 120 KM of roads constructed

200 KM of road constructed upgraded to Bitumen standards

76 KM of truck and main roads rehabilitated

Actual: 45 KM of Roads construction achieved

197 KM of road constructed upgraded to Bitumen standards achieved

28 KM of truck and main roads rehabilitated achieved

Achievements

The following bitumen roads were completed:

- MR44 Swakopmund Henties Bay Uis Kamanjab Link (412 km): Phase 1 (Section A: Swakopmund - Henties Bay).
- MR44: Swakopmund Walvis Bay: Phase 1.

Programme 02: Provision and Upgrading of the Railway Network

- (a) Rehabilitation, Maintenance and Upgrade of Kranzberg Tsumeb section
 - Cumulative Project Progress to date:

Activity	Completed (km)	% of Route Distance
Full Upgrading	0.037 of 410	0.009
Partial Upgrading (certain sidings/loops included)	37.897 of 410	9.24
Heavy Maintenance	23.32 of 391.627	5.96

^{*}Some sections required heavy maintenance more than once over the project period mainly because of very poor materials. The 15.209% indicates that the entire track between Kranzberg and Tsumeb has been maintained 1.5209 times from inception of the Project.

- A total of 400 concreted sleepers units were transported and distributed.
- 48,956 concrete sleepers inserted on the track.
- The quantity of new ballast introduced to the works/line to date, is 48,956 m3, which is equivalent to 40,797 track-km (at prescribed full ballast profile of 1.2m³/m).
- All 622 culvert/drainage structures between Kranzberg and Tsumeb were upgraded.
- 16 drifts were constructed.
- Temporary speed restrictions on most part of the 309 km stretch have been lifted due to railway line improvements, except on the 42.5 km stretch (of which 17.5 km is for upgrading purposes and 25 km due to poor track condition).
- A total of 853,191 nett tons of Sulphuric Acid has been transported over the line without major incidents.
- For the year to date, the line has carried 601,993 nett tons of other commodities.
- Due to the improvements, it is estimated that overall maintenance cost over the entire rail section has been reduced by about 70%.
- The operational availability (which relates to the track condition) has improved from 25% to 75%.
 - (b) Southern Railway line section Sandverhaar-Bucholzbrunn
 - The design documentation for the project has been completed
 - (c) Northern Railway Line Extension- Construction of Oshakati Station Building, Platforms and Civil Works
 - Central Procurement Board advertised the Bid which closed in July 2020. The
 evaluation was completed in November 2020. The Ministry awaits the award of the
 Bid by CPBN, to start with the implementation.
 - (d) Sand shelter tunnel Constructed: Aus Luderitz section
 - No funding was provided for on this project.
 - (e) Transport Infrastructure Improvement Project (Upgraded Railway Network: Walvis Bay-Kranzberg Section and various Consultancy Services)

(i) Supply of rails and turnouts for Walvis Bay – Kranzberg Railway Upgrading

➤ Delivery of rails [20,000 tons) and Turnouts has been completed to the three laydown areas as provided below:

Quantity Delivered	Laydown Area	Percentage
(tons)		Completion
6,000	Walvis Bay	100%
10,000	Arandis	100%
4,000	Usakos	100%

(ii) Railway Upgrading Works for the Walvis Bay – Arandis Section (C001)

- ➤ Progress is recorded on the procurement and mobilisation of the lead materials to site. The manufacturing of the sleepers with galvanised shoulders is ongoing, of which 1 200 sleepers have been delivered to site to date, 5 651 cm³ of ballast were delivered, 23 km of rails were welded and 1 turnout was assembled.
- ➤ The actual physical progress was 1.63% against the planned rate of 17.6%. Time elapsed is 27.5% and the works are 195 days behind schedule due to Covid 19.

(iii) Railway Upgrading Works for the Arandis – Kranzberg Section. [C002]

- ➤ During the reporting period, the Contractor completed 93 km of track survey and the Engineer has issued embankment drawings for 73 km of track.
- ➤ The manufacturing of the sleepers with galvanised shoulders is ongoing of which 39 200 sleepers have been delivered to site to date, 17,500 cm³ of ballast were delivered and 3.497 km of Perway was constructed.
- ➤ The programme update showed a physical progress of 17.3% against the planned rate of 35.9%. Time elapsed is 43% and the works are behind schedule by 225 days due to Covid 19.

(iv) Technical Audit for Railway Upgrading (Consultancy Services)

- ➤ The procurement for the services was at Technical and Financial Proposal stage and on 3rd February 2021 the Bank issued the no objection to reissue the RFP to the shortlisted consultants.
- ➤ MWT issued the RFP to the shortlisted consultants on 23rd February 2021 with the closing date for submission of 25th March 2021.

(v) Financial Audit for Railway Upgrading (Consultancy Services)

- > The procurement for the services has been completed and the services are now at implementation stage.
- (vi) Sensitisation on HIV/AIDS and other Communicable Diseases (Consultancy Services)
- The services are now at implementation stage. The next activity for these services is the Sensitisation Plan.

(vii) Technical Assistance to support MWT in Project Management (Consultancy Services)

➤ The services are at implementation stage, with the provision of services on site scaled down due COVID 19 restrictions.

(viii) Market Analysis for Rail Operations (Consultancy Services)

- ➤ The procurement for the services is at contract signing stage. The AG's Office issued comments and cleared the draft contract on 3rd February 2021.
- (ix) Update of the Design for Grootfontein Rundu and Feasibility Study for the Rundu Katima Mulilo (Zambia border) Railway (TransZambezi Corridor) (Consultancy Services)
- ➤ The procurement has been completed and the services are at the implementation stage. The Consultant commenced the services on 29th March 2021 and mobilisation of key experts and collection of data and existing reports are ongoing.

- (x) Railway Sector Institutional Setup Review Support (Consultancy Services)
- ➤ The procurement for the services is at contract signing stage.
- (xi) Skills Development Promotion and Training for Railway Infrastructure

 Maintenance (targeting women and youth) (Consultancy Services)
- ➤ The procurement for the services is at contract signing stage.
- (xii) Feasibility Study for the commuter rails: Windhoek Rehoboth and Windhoek Katutura (Consultancy Services)
- ➤ The procurement for the services is at contract negotiation stage.

Challenges

- The COVID -19 pandemic has affected the contractors and consultants during the year 2020 until now in the following aspects:
 - Supply of needed equipment or material was delayed as factories and supplier worldwide were also affected by the Covid19 restrictions.
 - > The Consultants for various consultancies were prevented from travelling from their countries due Covid 19 travel restrictions in their home countries.

Programme 03: Formulation Transportation Policy and Regulation Oversight

Upgrading of Vehicle and Driver Testing Stations

Achievements

 Land were procured in Luderitz (from savings) for the construction the Luderitz Registering Authority.

Challenges

 The Vehicle Inspection testing reports conducted in 2017 concluded that the majority of the old testing stations that are more than 50 years old need upgrading to bring them up to the required standard.

- The continued underfunding of this programme hugely undermines the government efforts to enhance road safety
- The new testing manual approved by the Minister of Works in 2017 could not be implemented because the testing infrastructure does not meet the specified approved standard. These stations include among others:
 - Gobabis Testing Station
 - Karibib Testing
 - Mariental
 - Outjo
 - > Keetmanshoop
 - Oranjemund (testing under a tree)
 - > Karasburg
 - Grootfontein
 - > Tsumeb

Non-Motorized Transport

Achievements

- An overall Non-Motorized Transport Network (NMT) for Windhoek comprising of 315km, of which 70km was identified as Safe Routes for schools, cyclists and pedestrians was developed as part of the NMT strategy in 2018. The strategy has since been approved by the City of Windhoek Council. From this, a Phase 1 NMT Network was identified for implementation as part of the rollout plan.
- The Completion of the detailed design for NMT Bridge.
- Drafted and approved Terms of Reference to determine the following:
 - > Traffic Impact Assessment.
 - Concept Design (Roads & Bridge).
 - Detailed Design (Roads & Bridge).
 - Project Costing & Design Report.
 - > Tender Document preparation.
 - > Construction and supervision.
 - Approval of Non-Motorised Strategy.

Programme 04: Air Transport Administration

Target: 90% of Level of preparedness to emergencies

Achievements

- Rehabilitation of Eros Airport Runway, Taxiway & Apron Extension: Holding Action Plan was Completed.
- The NCAA was supported with funding for the following Projects:
 - ➤ The EMPIC Regulatory Software, Construction of the NCAA Head Office, Construction of New ATC Towers, Upgrading of the Civil Aviation Infrastructure, and the Upgrade of the Windhoek FIR.
 - > The rate of accidents and incidents significantly reduced due to achievable Safety Recommendations generated.
 - Coordination with the Regulatory Authority and the aviation industries to disseminate critical information was satisfactory undertaken.
 - Recruitment of 5 engineers at Government Air Transport Services.
 - Manage to keep the 7 aircraft serviceable.

Programme 05: Maritime Legislation Administration

Target: 45% of level of compliance with Local and International Maritime Instruments

Achievements

- National Marine Pollution Contingency Plan (National Plan) MOU was signed by 20 of the 22 members (91%).
- National Ballast Water Management Technical Committee was established.
- The following projects, funded by the Benguela Current Convention were commissioned:
 - Port Biological Baselines Assessment.
 - ➤ Development of National Ballast Water legislation.

- Capacity Assessment (institutional and infrastructure) on the implementation of MARPOL Annexes IV (Sewage) and V (Garbage) in Namibia.
- A German Consultant came to Namibia to asses a compliance with the International Maritime Organization's (IMO.
- Namibia became one of the beneficial of the African Union (AU) fund on the National Maritime Security and Safety to Navigation.
- ➤ A staff member of the Directorate went to study at the World Maritime University in Sweden.
- ➤ Initiation of the ongoing draft National Ballast Water Management Legislation.
- ➤ The draft Fees Regulations sent to the Legal drafters for Gazetting purposes.

Programme 06: Meteorological Services Administration

Target: 65% of Level of compliance with local and international Meteorological Instruments

Achievements

- 5 Climatological automatic weather stations were procured and installed at Eiseb, Koes, Tallismanus, and Aminius & Hosea Kutako International Airport.
- Specifications for the Acquisition and installation of airport weather observing systems were compiled and the procurement process has been initiated.

Challenges

- Obsolete Automated Weather Observing Stations at all airports.
- Inadequate staffing levels.
- Lack of a Meteorological Legislation and Entity.
- Expired ISO Certificate and QMS systems.

Programme 99: Centralized Support Services (Government Garage)

Targets: 70% of purchasing and repairs of vehicles, equipment, plant and other

Achievements

- Vehicles auctions were conducted at various GRN Garages and Government Stores.
- The construction of the New Government Garage in Swakopmund is completed at 98% and operational.
- Transport services were provided for National events such as state funerals, Covid-19 operation
 for rescue, burial teams, security clusters for law and regulation enforcement. Regional drought
 relief program and international meetings and conferences.
- Acquired some of the critical modern tools and equipment for Garage workshops.
- Provided and managed vehicles assigned to Political Office Bearers.
- Facilitated the refuelling of GRN fleet permanently assigned to OMAs.
- Provided the 24/7 recovery services of GG fleet and assisted other OMAs that are running their own fleet with technical inspections.

Challenges

- Crash of Financial and Fleet Management System and lengthy administrative financial system to pay suppliers and services providers through IFMS.
- Ageing fleet that requires frequent repairs leads to increases of 24/7 recovery expenses.
- The recovery of funds owed to the Trade Account from O/M/As and Regional Councils not yet paid.
- Inadequate funds for the renovation and upgrading of Government Garages buildings countrywide.
- Lengthy administrative procurement of required vehicle maintenance parts and services as well the approval of bidding documentation.

5. NON-TAX REVENUE

Year	2020/2021			
Revenue Source	Estimate	Actual	Variance %	
Miscellaneous	783,024	731,459.33	93	
Services Rendered to Ministries	3,745	3,250	87	
Examination Fees for seaman	18,353	2,728	15	
Total	805,122	737,437	92	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/2021
Approved	859
Funded	586

VOTE 26: NATIONAL PLANNING COMMISSION

1. MANDATE OF THE VOTE

The National Planning Commission is mandated to plan and spearhead the course of national development. This mandate is derived from Article 129 (1) of the Constitution of the Republic of Namibia and the National Planning Commission Act, 2013 (Act No. 2 of 2013).

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	50,784,000.00	49,423,557.02		
Goods and Other Services	12,219,000	9,518,386		
Subsidies and Other Current Transfers	94,155,000	93,780,153		
Acquisition of Capital Assets(Operational)	3,936,000.00	3,935,950.70		
Capital Transfers (Operational)	0	0		
Operational Budget	161,094,000	156,658,047		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	98,600,000.00	98,600,000.00		
Development Budget	98,600,000	98,600,000		
Total State Revenue Fund Appropriation	259,694,000	255,258,047		
Development Partners				
Grand Total	259,694,000	255,258,047		

3. PROGRAMMES

				2020/21			
*P- Cod e	Programme Name	*A- Cod e	Activity Name	*MD in Charg e	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate(%)
01	Macro Economic Planning	02-01	Macro Economic Planning	03	8,920,000	8,399,479.53	94.16
		Su	b-Total		8,920,000	8,399,479.53	94.16
1 02.	Planning and Policy Coordination	03-01	Regional Planning	04	12,260,500	12,295,803.55	100.29
			b-Total		12,260,500	12,295,803.55	100.29
03	Monitoring & Evaluation & Development partners coordinations		Monitoring, Evaluation & Development Partners Coordinations	05	12,122,000	10,428,798.60	86.03
	Sub-Total			12,122,000	10,428,798.60	86.03	
		04-1	Managerial oversight	01	2,923,000	2,569,656.08	87.91
	& Suport Services	04-2	Coordination & Support Services	02	210,060,300	209,586,953.06	99.77
()4		04-3	Maintain & safe keeping of IT equipments and Systems	06	10,356,700	9,558,083.84	92.29
		04-4	Africa Peer Review Mechanism	07	3,051,500	2,419,272.48	79.28
	Sub-Total			226,391,500	224,133,965.46	99.00	
		Vo	te-Total		259,694,000	255,258,047.14	98.29

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Macro-Economic Planning

Target: Number of social economic research for national development planning published

- The Programme has produced and published 3 social economic reports as planned i.e.
 2019 Economic Development Report, Namibia National Development Report, and Namibia Index of Multiple Deprivation Report.
- In addition, training and skill development was offered to the staff members on SPSS, E-Views and Stata software.

Programme 02: Regional and Sectoral Planning and Policy Coordination

Target: Number of policies evaluated per year to determine the effectiveness

• The Programme has analysed and evaluated the National Water Policy for its implementation, effectiveness, and relevance to the current national, sectoral, and regional planning system in Namibia. The achievements and challenges experienced in terms of its objectives, strategies and the roles of stakeholders and the overall recommendations have been documented for implementation.

Other achievements

- The Development Budget for 2020/2021 Financial Year was prepared and a total amount of N\$22.1 billion was allocated to the country's Development Budget for the period 2021/22 2023/2024.
- The Mid-Term Review for 2020/2021 Financial Year budget was conducted with the
 objectives of revising the financial year allocation, propose spending priorities and policy
 interventions for the remaining implementation period and next budget.
- The guidelines for the virementation of funds from the Development Budget was developed.

 The purpose of the Guidelines is to guide recommendations on virementation requests within the Development Budget and those from the Development Budget to the Operational Budget,

- and to exercise good project planning and preparations to avoid virementation from one sub-vote/expenditure to another sub-vote/expenditure.
- The Regional Development Brief was produced. The brief is meant to inform the NPC on the status of regional planning and realized regional development by assessing the impact of regional programmes and projects against the regional allocations for the period 2011/2012-2015/16.
- Advisory services were provided during the development of 16 and reviews of 6 policies, of which a report was produced.

Programme 03: Monitoring, Evaluation and Development Partners Coordination

Target 1: Mobilise additional development assistance through grants as a % of the national budget

• The Programme has underperformed as only 2% (N\$1.33 billion) as a share of the national budget was mobilized against the target of 3% of the National Budget for the 2020/21 financial year. Evidently the development Aid is dwindling, and most Development Partners are changing their mode of cooperation as a result of Namibia's Upper Middle-Income status. The underperformance is also attributed to the negative effects of Covid-19, which affected the global economy.

Other achievements

- The 2020/21 Development Partners Forum, a formal mechanism for Government and its
 development partners to engage at the highest level was held on 29 October 2020. This
 is in line with the Principles of Paris Declaration on Aid Effectiveness, which calls for
 ownership and mutual accountability.
- SDGs communicating strategy was developed and launched on 29 October 2020 to create
 more awareness in the spirit of Leaving No One Behind. Namibia as a member of the
 United Nations is signatory to the global development agenda 2030 called Sustainable
 Development Goals (SDGs) and is required to implement the SDGs and advocate for its
 awareness.

Target 2: Number of NDP5 Progress Reports submitted on time

• The NDP5 Interim (6 months) and Annual reports were compiled, to be submitted to Cabinet. The NDP Reports are used to assess the implementation progress by O/M/As towards the achievement of the set NDP5 goals. The purpose is to inform Management about any impediments that may hamper the realization of the set objectives, with the objective of devising remedial measures to address them.

Target 3: Vision 2030 review report produced

- The Programme only achieved 35% of the target, however, the following was achieved:
 - ➤ Project Charter on the review of Vision 2030 was developed.
 - ➤ The consultants to provide technical support were hired.
 - ➤ Inception reports were developed.
 - ➤ Desk research was undertaken. The exercise is envisaged to be completed during the 2021/2022 Financial Year.

Other Achievements

Development M&E Practitioners 'Course at NIPAM

• The National Planning Commission (NPC) with the support of the NPC/NAO Support programme, and the Namibia Institute of Public Administration (NIPAM) collaborated in the development of an M&E Practitioners Course to provide the public sector officials with an awareness and understanding of monitoring and evaluation (M&E) theories, practices and to reinforce M&E terminology, approaches, systems, and reporting requirements. 56 persons were trained.

Green Scheme Evaluation

• In collaboration with the Ministry of Agriculture, Water and Land Reform, the programme conducted an evaluation of the Green Scheme programme. The main purpose of this evaluation was to assess implementation towards the achievement of expected results (intended or unintended, positive, and negative) of the Green Scheme programme. The

VOTE 26: NATIONAL PLANNING COMMISSION

evaluation would also serve the dual and mutually reinforcing objectives of accountability and learning. The report was produced and shared with stakeholders for their inputs.

Development of M&E Central Repository

• The programme developed a prototype M&E Central repository system for all monitoring and evaluation reports to improve data management practices by ensuring proper planning, implementation, and administration of systems for the acquisition, storage, security, retrieval, dissemination, archiving and disposal of data. The evaluation reports have been uploaded unto the system.

Situational Analysis Report

• During the year under review, the Programme has conducted the situational analysis on the Namibian Monitoring and Evaluation system to identify weaknesses, threats, strengths, and opportunities of the Namibian M&E system. The situational analysis provides a baseline measurement against which future progress can be monitored and evaluated, and further modifications can be made. Further, the programme developed Monitoring and Evaluation guidelines to provide adequate guidance in the execution of the M&E at the national level.

Programme 99: Supervision, Coordination and Support Services

Target: % of core statistics delivered as per annual release calendar

- The Programme has managed to deliver 100% of the statistics as per Advanced Release Calendar.
- 134 economic reports were produced and disseminated. During the period under review, monthly Sectoral reports; monthly Consumer Price Index; quarterly and annual national accounts; and monthly Merchandise Trade Statistics, were quality assured and disseminated on time as per the release calendar. The Programme has also introduced and published a new economic indicator of Producer Price Index which is now part of the regular releases on a quarterly basis. In addition to the regular releases, two surveys on the impact of COVID-19 on businesses were conducted.

VOTE 26: NATIONAL PLANNING COMMISSION

Other Achievements

- During the year under review, the Programme conducted the census mapping data collection, and pilot and main census data collection preparatory activities. This has created about 422 employment opportunities.
- Census and Post Enumeration Data Collection Tools, Paper, and electronic questionnaires,
 CAPI navigation menus, Dashboard to be used for real time data monitoring were developed.
- The Training & Field Manuals were developed and under final review.
- The National Spatial Data Infrastructure (NSDI) project capacity of 60 regional personnel of mainly regional councils and local authorities were strengthened.
- Developed 7 online regional geographic portals (i.e., Kunene, Oshana, Oshikoto, Ohangwena, Kavango West, Kavango East and Zambezi) as a mean to increase access to regional geographic information.
- Strengthened the capacity of the staff of the Ministry of Health and Social Services in collecting GIS to enable data for COVID-19 cases and contact tracing,
- A National COVID-19 Dashboard was developed for the Ministry of Health and Social Services as a platform to disseminate COVID-19 statistics.
- The National Radiation and Protection Agency under the Ministry of Health and Social Services was capacitated in mapping radiation incidences across the country and in map production,
- NSA successful hosted the second GIS-NSDI Forum in February 2021 under the theme "Quality geospatial information for local, regional and national development planning." NSA signed partnership agreements (MoUs) with the South African Space Agency (SANSA) in areas of remote sensing collaboration and capacity building. The second MoU was signed with the Southern African Science Service Centre for Climate Change and Adaptive Land Management (SASSCAL) mainly for NSDI cooperation in areas of land and environment information.
- A national land cover draft standard was developed during the financial year. The finalization of the standard is expected in the next financial year.
- NSA and the Ministry of Urban and Rural Development (MURD) initiated the development
 of a National Housing Information System (NHIS) as per NDP 5 as amplified by the
 resolutions of the second National Land Conference. The system to be hosted at the NSA, will

VOTE 26: NATIONAL PLANNING COMMISSION

collect, and harmonise all land and housing related statistics nationally. A prototype system was available by March 2021.

- The National Plan of Action on Namibia's Targeted Review on Youth Unemployment was developed and approved by Cabinet.
- Functional customer service charters were revised, and a new institutional charter was formulated.
- The Agency secured financial and technical assistance from GIZ to undertake an organizational structure review in line with the existing mandate to gauge if there are gaps as well as assess whether the current structure and all other operational modalities are sufficient for it to realize its mandate and ensure that the NPC is properly equipped to be able to serve the general public and the private sectors. The review is expected to be finalized in the next financial year, and this will pave the way for NPC to revise its Strategic Plan and organizational structure in an evidence-based manner.

5. NON-TAX REVENUE

Year	2020/21					
Revenue Source	Estimate Actual Variance					
Miscellaneous	5,000	123,356	2,467			
Total	5,000	123,356	2,467			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Ammazind	142.
Approved	142
Funded	116

VOTE 27: SPORT, YOUTH AND NATIONAL SERVICE

1. MANDATE OF THE VOTE

The Ministry of Sport, Youth and National Service is mandated to develop and empower the youth and promote sport.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	115,210,626	117,318,125			
Goods and Other Services	36,029,471	35,973,870			
Subsidies and Other Current Transfers	102,196,000	102,187,849			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	253,436,097	255,479,844			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	12,941,903	12,873,175			
Capital Transfers (Development)	0	0			
Development Budget	12,941,903	12,873,175			
Total State Revenue Fund Appropriation	266,378,000	268,353,019			
Development Partners					
Grand Total	266,378,000	268,353,019			

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01	Creation of coducive support environment	06	11,161,811	11,569,615	103.65
		02	Preparation, participation and creation of sport excellence	06	7,441,208	7,713,077	103.65
01	Sporting Promotion and Support	03	Grassroot Development and Mass participation	06	6,201,006	6,427,564	103.65
		04	Subsidies to SOE's	06	9,835,000	9,826,849	99.92
		05	Provision and maintenance of sport facilities	06	5,126,716	5,063,561	98.77
		_	b-Total		39,765,741	40,600,666	102.10
		01	Reproductive Health	03	5,988,880	6,011,475	100.38
		02	Juvenile Justice	03	3,992,587	4,007,650	100.38
	Youth Development	03	Capacity building for unemployed youth	03	11,977,760	12,022,949	100.38
		04	Enterpreneurship Development	03	13,308,623	13,358,833	100.38
02		05	Monitoring and Evaluation	03	7,985,174	8,015,300	100.38
		06	Youth Employment	03	16,635,778	16,698,541	100.38
		07	Commonwealth Youth Programme	03	6,654,311	6,679,416	100.38
		08	Subsidies to SOE's	03	92,361,000	92,360,999	100.00
		09	Provisision of Facilities	03	6,088,651	6,083,773	99.92
		Su	b-Total		164,992,764	165,238,936	100.15
		01	Human Resources Management and Development	02	7,187,155	7,294,509	101.49
		02	Administrative Support Services	02	5,989,296	6,078,757	101.49
		03	Acquistition and Maintenance of ICT Equipment and system	02	8,983,944	9,118,137	101.49
99	Supervision and Support	04	Internal Audit	02	7,187,155	7,294,509	101.49
99	Services	05	Financial Administration	02	4,791,436	4,863,006	101.49
		06	Planning and Development	02	7,786,085	7,902,385	101.49
		_	Emloyees Wellness	02	6,588,226	6,686,633	101.49
			Public Service Reform	02	7,187,155	7,294,509	101.49
			Corporate Communication	02	4,192,507	4,255,130	101.49
			Provision of Infrastructure	02	1,726,536	1,725,841	99.96
			b-Total		61,619,495	62,513,417	101.45
		Vo	te-Total		266,378,000	268,353,019	100.74

4. PROGRAMMES ACHIEVEMENTS (TARGETS AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Sports Promotion and Support

Achievements

- Namibia hosted the second Namibia National Youth Games at Rietfontein.
- Namibia lodged the first Netball Professional League.
- Community sport facilities construction of the Eenhana Sport Complex. The work outlined
 (fencing, sceptic tank, painting, plumbing works) in phase 3 was completed. Phase 4 included
 renovations and repair of the Eenhana Sport Complex Security guard house which was
 completed.
- Namibia signed an MOU with Japan which amongst others provides for the construction of sport facilities.
- The Ministry of Sport, Youth and National Service engaged Ministry of Education Arts and Culture and Deutsche Gesellschaft für Internationale Zusammenarbeit, GmbH (German: German Society for International Cooperation, Ltd (GIZ) on the upgrading of schools sport facilities across the country. The Ministry of Sport, Youth and National Service started 1 pilot project in Khomas region. The project was extended to 22 other schools sport facilities for only football and volleyball.
- The Physical Education Curriculum for grade 8-12 was reviewed in collaboration with the National Institute for Educational Development (NIED) and other stakeholders e.g. GIZ, UNICEF and UNAM. The Physical Education Curriculum project which oversees the mobilization of human and financial resources from GIZ and MOE for the development of the Physical Education Curriculum was completed. Moreover 30 teachers and 20 sport officers were trained on IPESS.
- Ministry of Sport, Youth and National Service promoted the concept of Sport Professionalization and finalized the draft Sport Professional framework for Cabinet approval.
- The Ministry of Sport, Youth and National Service has met the target of 1% through volunteers and seasonal employment through the Namibia Football League (NNPL), Netball Namibia and sport federations.

 Namibia secured the support of Commonwealth and Commonwealth Secretariat was allocated to the project in developing the Namibia Sport Development Index.

 The Namibia football Premier League was launched and active football returned to the country.

Programme 02: Youth Development

Achievements

144 trainees underwent technical skills training at Berg Aukas Youth Skills Training Centre
in Otjozondjupa, Frans Dimbare Youth Skills Training Centre in Kavango East and Okahao
Youth Skills Training Centre in Omusati region.

The Ministry signed a Memorandum of Understanding with the Ministry of Higher Education,
Training and Employment Creation to upgrade Kai//Ganaxab Youth Skills Training Centre in
Hardap region, into a fully-fledged vocational training centre, with the provision of a dual
skills training programme for trainees that do not meet the requirements of a conventional
vocational training centre;

• Completion of renovations at Berg Aukas Youth Skills Training Centre on the following components: male/female hostel, kitchen/dining hall, administration block, classrooms, guesthouse, multi-purpose hall, and water reservoir were completed.

• The Ministry has reviewed the National Youth Policy II and developed the National Youth Policy III, through wide consultations with all stakeholders in order to ensure full representation of the wishes and expectations of the masses. The policy was approved by cabinet for implementation by all the key O/M/As.

• The Ministry has so far reached about 700 youth through different youth social empowerment intervention at our Multipurpose Youth Resource Centres and outreach programs.

Programme 03: Policy Coordination and Support Services

Achievements

- The Ministry obtained an Unqualified Audit opinion for the 2019/20 Financial year.
- Auditor General Statements and Reports were submitted on time.

- The Ministry developed Customer Service Charters for implementation during the 2021/2022 Financial year.
- The Ministerial Annual Report for the 2018/2019 financial year was finalized.
- The NDP5 Reports were Submitted to NPC.
- The Ministry developed Annual Plans and Performance Agreements for the 2021/2022 financial year.
- The Ministry received an Affirmative Action Compliance certificate for the period January 2020 December 2020 from Employment Equity Commission.

5. NON-TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
Miscellaneous	3,000	159,345	5,312			
Sport Stadiums	50,000	15,950	32			
Youth Centres	1,000,000	92,365	9			
Total	1,053,000	267,660	25.42			

6. HUMAN RESOURCE CAPACITY

No of Staff	2020/21
Approved	720
Funded	529

VOTE 28: ELECTORAL COMMISSION OF NAMIBIA

1. MANDATE OF THE VOTE

The Electoral Act, (Act No.5 of 2014) mandates the Electoral Commission of Namibia (ECN) to organize, direct, supervise, manage and control the conduct of elections and referenda in a free, fair, independent, credible, transparent and impartial manner as well as to strengthen constitutional democracy and to promote democratic electoral and referenda processes. Furthermore, the ECN is given powers and functions to supervise, direct and control the registration of voters for the purpose of any election or referendum by the Electoral Act and the Namibian Constitution.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	56,033,081	55,829,406		
Goods and Other Services	259,879,011	259,575,953		
Subsidies and Other Current Transfers	33,776	33,776		
Acquisition of Capital Assets(Operational)	16,236,132	16,236,130		
Capital Transfers (Operational)	0	0		
Operational Budget	332,182,000	331,675,265		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	0	0		
Capital Transfers (Development)	0	0		
Development Budget	0	0		
Total State Revenue Fund Appropriation	332,182,000	331,675,265		
Development Partners				
Grand Total	332,182,000	331,675,265		

3. PROGRAMMES

						2020/21	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Election Administration						
	01		Electoral Planning and Logistic	MD02	233,596,527	233,360,173	99.90
		Su	b-Total		233,596,527	233,360,173	99.90
02	Voter Education and		Voter Education	MD03	51,056,587	50,894,739	99.68
	Information Dissemination						
		Su	b-Total		51,056,587	50,894,739	99.68
03	Policy Co-ordination and	03	Coordination and Support Services	MD01	47,528,886	47,420,353	99.77
	Support Services						
	Sub-Total			47,528,886	47,420,353	99.77	
		Vo	te-Total		332,182,000	331,675,265	99.85

4. PROGRAMME ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Administration of Elections

Achievements

- The General Regional Councils and Local Elections were successfully conducted and other
 activities, which are mostly those of an administrative nature. The activities carried out during
 this period are as follows:
 - ➤ Conduct of the 2020 Supplementary Registration of Voters in preparation for the National Elections.
 - ➤ Successful conduct of the 2020 Regional Councils and Local Authority Elections.
 - ➤ Compliance with continental and regional instruments and frameworks on election management.
 - ➤ Continuous update of voters' register and removal of deceased as per statistics provided by the Ministry of Home Affairs.
 - ➤ Continuous management, update and preparation of the voters' register.
 - ➤ Preparing Voters Registration Kits (VRKs) in preparation for the election.
 - > Boundary verification in preparation of SRV.
 - Decentralization of issuance of voter's cards prior to election on constituency level.

Programme 02: Voter Education and Information Dissemination

Achievements

- Designed a multi-media campaign for the 2020 Regional Councils and Local Authorities elections aimed at increasing participation.
- Conducted civic and voter education sessions in all 121 constituencies.
- Raised awareness on the inclusion of special focus groups such as women, people with disabilities, the youth and marginalized communities in order to encourage participation in the electoral processes.
- Voter and Civic education information materials were disseminated and demonstrations on

- how to vote using ballot papers during voting was conducted.
- Produced voter education materials and conducted successful voter education campaign launch and the actual campaign for the Regional Councils and Local Authorities elections.
- Advertised voter and civic education information on multi-media (radio, television, outdoor advertisement, print media).
- Produced important electoral information in Braille and Sign language as part of the mainstreaming programme.
- Recruited 96 Youth Ambassadors including persons with disabilities as part of the voter education campaign reinforcement programme.
- Conducted an extensive voter education campaign in preparation of the elections re-run for Aroab, Koes and Stampriet local authorities and the Mariental Rural constituency.

Programme 03: Supervision and Support Services

Achievements

- Stakeholder relations managed through regular consultations through platforms such as Political Party Liaison Committee (PLC), Observer Missions Engagement, Civil Society Organizations Engagement and media and community outreach programmes.
- Media Management through the provision of proactive information through digital media platforms and traditional media.
- The institutional Corporate Communication Strategy and Branding Manual were developed and adopted by the Commission.
- The 2019/2021 and 2018/19 Annual Reports were published and submitted to the Speaker of the National Assembly.
- The 2019 Presidential and National Assembly Elections Performance Assessment and Post-Election Report was published and submitted to the Speaker of the National Assembly.
- Performance Assessment and Post-Election Reports for all By-Elections that were conducted during the year under review were published and submitted to the Speaker of the National Assembly.
- 2020/2021 Annual Plan was developed, implemented and quarterly reviews were successfully completed.

- ECN statutory framework was enforced and complied with.
- Public Procurement Act was enforced and complied with.
- The proposed organisational structure of the ECN was revised and adopted by the Commission.
- Draft Security Policy was developed and a benchmark exercise with other Ministries and Offices was conducted.
- A Draft Performance Management Policy was developed.
- A project to ensure the operationalisation of the Independence of the Commission in compliance with its Constitutional mandate in terms of Article 94B of the Namibian Constitution and Section 4 of the Electoral Act, 2014 (Act No. 4 of 2014) has been undertaken.
- The Commission has also undertaken a project to amend the current Electoral Act with a view to ensure effective management of elections.
- ECN COVID-19 Mitigation Strategy Document was developed, endorsed and launched.
- The Commission presided over the process of accrediting various observer missions to observe the 2020 Regional Councils & Local Authority Elections.
- Namibia maintained the Chairmanship of the Electoral Commissions Forum of SADC (ECF-SADC) until December 2020.
- ECN managed to keep 90% of the ICT services running smoothly by intensifying preventative system diagnostics and maintenance.
- Disaster recovery for the voter management system was set up.
- Supported supplementary registration of voters and RC & LA elections.
- All Microsoft licences as per Microsoft licensing regime were renewed.
- 95% of ECN election equipment managed properly during election.
- The online recruitment application was implemented.
- Recruited election officials for the 2020 Regional and Local Authority election.
- Honoured all the committed expenditures for the financial year.
- Improved on the budget execution rate

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Political Parties Registration fees	550,000	1,037,800	189		
Miscellaneous	2,000	25,473	1,274		
Total	552,000	1,063,273	193		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	52
Funded	194

VOTE 29: INFORMATION AND COMMUNICATION TECHNOLOGY

1. MANDATE OF THE VOTE

The mandate of the Ministry of Information and Communication Technology (MICT), in accordance with the Constitution of the Republic of Namibia, is to lay the foundation for the accelerated use and development of Information and Communication Technology (ICT) in Namibia to coordinate information management within Government.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	84,661,000	81,872,126		
Goods and Other Services	30,471,000	31,400,333		
Subsidies and Other Current Transfers	373,600,000	373,600,000		
Acquisition of Capital Assets(Operational)	0	0		
Capital Transfers (Operational)	0	0		
Operational Budget	488,732,000	486,872,459		
Operational Capital	0	0		
Acquisition of Capital Assets (Development)	22,100,000	22,097,462		
Capital Transfers (Development)	0	0		
Development Budget	22,100,000	22,097,462		
Total State Revenue Fund Appropriation	510,832,000	508,969,921		
Development Partners				
Grand Total	510,832,000	508,969,921		

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01-01	Institunal Policy	MD05	3,774,632	4,599,944	121.86
01	ICT DEVELOPMENT	01-02	Information Technology Infrastructure	MD05	5,696,460	5,547,932	97.39
			Sub - Total		9,471,092	10,147,876	107.15
	PRINT MEDIA	02-01	Media Liaison and Production	MD03	17,866,496	17,639,464	98.73
02	AFFAIRS	02-02	New Era	MD03	10,000,000	10,000,000	100.00
	AITAINS	02-03	NamZim	MD03	5,500,000	5,500,000	100.00
			Sub - Total		33,366,496	33,139,464	99.32
	AUDIO VISUAL	03-01	Audio Visual Production and Regional Offices	MD04	43,168,408	41,808,697	96.85
03	PRODUCTION AND	03-02		MD04	334,100,000	334,100,000	100.00
	REGIONAL OFFICES	03-03	NAMPA	MD04	21,000,000	21,000,000	100.00
		03-04	NFC	MD04	3,000,000	3,000,000	100.00
			Sub - Total		401,268,408	399,908,697	99.66
	SUPERVISION AND	04-01	Policy Supervision	MD01	5,289,500	5,019,131	94.89
04	SUPPORT SERVICES	04-02	Coordination and Support	MD02	61,436,504	60,754,751	98.89
			Sub - Total		66,726,004	65,773,882	98.57
			Vote - Total		510,832,000	508,969,919	99.64

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: ICT development

The programme aims ensure the availability of modern and reliable ICT infrastructure for the economic development and competitiveness as outlined in NDP5. It involves oversight and facilitation of infrastructure development through the expansion and upgrading of modern, affordable and reliable ICT infrastructures and Services.

Target 1: Improve technological/ network readiness of the Global competitive index from 3. 5 to 5 out of 7

- The target was not met as Namibia recorded a decline in the ranking from the 91st position in the 2019/2020 financial year to the 93rd position for the period under review. The overall scores of the pillar slowed down by 18 points from 48.1 scores to 30 scores. Although the target was not met, a positive impact and improvement was recorded in Electronic participation by citizens and the expansion of Government online services, as well as an increased number of firms with websites.
- Telecommunication operators are hard at work expanding connectivity across the country to cover the targeted groups (unconnected villages) to have access to ICTs infrastructure and services. However, Government intervention is needed to complement private sector efforts. e.g. allocation of funds towards ICT infrastructure development and finalization of regulatory frameworks and strategy such as Cybercrime Bill, Data protection and Transaction Bill, Cybersecurity Strategy and Awareness Plan.

Target 2: Improve ITU ICT Development index for Namibia from 117 to 114 (out of 166 countries)

- The compilation of the ITU ICT Development index has been put on hold in the wake of the COVID-19 pandemic and the challenges such as non-availability of data points from Member States.
- In pursuit of continuously creating an enabling regulatory and Policy environment, the Ministry implemented the National Broadband Policy and its Implementation Action Plan

which sets the minimum connectivity standard for telecommunication operators to bridge the digital divide and ensure increased internet access throughout the Country.

- The Cybercrime Bill, Data Protection Bill and amendments to the Communications Act have all been approved in principle by Cabinet and referred to the Cabinet Committee on Legislation for scrutiny before tabling in Parliament.
- The National Waste Electrical and Electronic Equipment (WEEE) Management Policy and Implementation Action Plan have been finalised and due for submission to Cabinet for approval. The review Report on the existing ICT Policies has been concluded and approved by the National Planning Commission, for the consolidation and finalisation of the National ICT Policy.

Programme 02: Print Media Affairs

The programme aims to educate and inform the public on GRN programmes, projects, policies and activities in order to create a knowledge based society.

Target 1: Number of GRN publications distributed

- A total number of 2 500 copies of publications were published and distributed. Due to the Covid-19 pandemic, the Ministry has conducted live sessions at the Government Information Center where sessions are live streamed on TV, radio and social media platforms daily.
- The Ministry has further encouraged its 14 regional offices to increase outreach activities to popularize GRN policies, programmes and activities in order to reach out to the wider communities across the country.

Target 2: Number of IEC Materials distributed

 The IEC materials, Government posters, Cabinet posters, NNP National Strategic Framework, and NNP Implementation Plan were procured, published and distributed. These IEC materials were shared on MICT Facebook, NNP Facebook, twitter pages and other social media platforms.

Programme 03: Audio Visual Media, NFC and Regional Offices

This programme aims to provide access to information through multimedia content/platforms, ensure the production and dissemination of relevant content towards knowledge based society and to market Namibia as a film destination and develop the local film industry.

Target 1: Number of Videos produced

• The program delivered 351 productions during the period under review, compared to the targeted 55 and Namibian people were informed through broadcast and online platforms.

Target 2: Number of video & film screenings conducted

- The programme had a target of 155, but achieved only 10 regional video/film screenings before the COVID-19 countrywide lockdown. Since gatherings were prohibited by the State of Emergency regulations, staff could not continue with face-to-face video and film screenings.
- Online platforms were available but technical access, usage and ICT literacy is still in its infancy
 in the remote rural areas of the country, and thus online cinema culture could not be enhanced
 to the fullest. However, Screenings were held in the Zambezi region in Kahyangil, Thirty-One
 mile, Imukusi, Ngoma, and Schuckmansberg villages in the Zambezi region.
- About 540 citizens watched the local films. In the Karas region, about 400 residents watched film in the towns of Rosh Pinah, Bethanie, Luderitz, Karasburg and Keetmanshoop.

Target 3: Number of foreign films produced

- The programme targeted 150, but could only achieve 50, falling short of the target by 100 productions. Due to the global pandemic that hit Namibia from March 2020, all planned film productions to Namibia were cancelled. For the month of April 2020 alone, eighteen (18) cancellations were received and no productions were booked until September 2020. Foreign Film productions only started picking up from October 2020 but at a very low pace.
- Due to the covid-19 pandemic and lockdowns, few foreign films were produced in Namibia, thus all international marketing efforts were halted due to a ban on travel. Guidelines were produced for filming during Covid-19 pandemic for local projects, and the MICT assisted with some of the productions with PPE. 1 foreign film production that was issued with film permits was completed.

Programme 04: Coordination and Support

- Performance agreements were developed and implemented.
- Budgeted Vacancies were filled.
- Affirmative action report compiled and submitted.
- Financial and Auditor General Reports were submitted.
- Revenue Inspection was conducted as per Annual Plan, Auditor General requirements and Treasury Instructions.
- Suspense accounts were reconciled and submitted to the Ministry of Finance.
- Stock taking reports were submitted to Treasury.
- IT equipment/software were maintained.
- Internal audit reports were produced.

Capital Projects

- Kavango West Regional and Zambezi Regional offices construction have been completed.
- The Hardap Regional Office construction feasibility and designs have been completed.

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Miscellaneous	10,000	1,186,832	11,868		
Sales of Constitution	15,000	1,910	13		
Sales of Photos	100,000	9,140	9		
Sales of Namibia Review	10,000	210	2		
PA System	250,000	3,000	1		
Total	385,000	1,201,092	312		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	273
Funded	252

VOTE 30: ANTI-CORRUPTION COMMISSION

1. MANDATE OF THE VOTE

The Anti-Corruption Act, 2003 (Act No. 8 of 2003) mandates the Commission to receive or initiate and investigate allegations of corrupt practices, educate the public on the evils of corruption and prevent corruption.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	46,104,000	44,590,498			
Goods and Other Services	14,298,000	12,933,070			
Subsidies and Other Current Transfers	50,000	42,000			
Acquisition of Capital Assets(Operational)	730,000	585,324			
Capital Transfers (Operational)	430,000	413,381			
Operational Budget	61,612,000	58,564,274			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	0	0			
Capital Transfers (Development)	0	0			
Development Budget	0	0			
Total State Revenue Fund Appropriation	61,612,000	58,564,274			
Development Partners					
Grand Total	61,612,000	58,564,274			

3. PROGRAMMES

						2020/21	
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	Investigation of allegations of corruption	01	Conducting Investigations	MD02	22,265,000	20,785,535	93.36
02	Corruption prevention	01	Prevention of corruption	MD03	10,861,000	10,522,099	96.88
03	Coordination, management and support	1 ()1	Development and management of human and other resources	MD01	27,675,000	26,653,646	96.31
04	Security and Risk	01	Security and Risk	MD04	811,000	602,994	74.35
			Vote - Total		61,612,000	58,564,274	95.05

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Investigation of allegations of corruption

- For the period under review, the ACC targeted to deal with 75% of cases received within a timeframe of 12 months. During the reporting period, 120 reports of alleged corrupt practices were received.
- The number of cases reported dropped by 67 cases when compared to the cases reported during the 2019/2020 financial year.
- Of the reported cases, 50 (42%) fell within the mandate of the ACC, 70 cases were closed after due consideration of preliminary investigations as they did not warrant further criminal investigation by the ACC.
- Of the 50 cases earmarked for investigation, 16 (32%) were dealt with while 34 (68%) were carried over to the 2021/2022 financial year.
- Of the 483 backlogged cases, 114 (24%) were dealt with while 369 (92%) were carried over to the 2021/20 22 financial year.
- The ACC referred 35 cases to the Prosecutor-General (PG). Out of 35 cases referred to PG, 5 (14%) were for the 2020/2021 financial year and 30 (86%) were for the financial years 2014/2015, 2016/2017, 2017/2018, 2018/2019 and 2019/2020.
- Overall, 56% of the cases were resolved within 12 months from the target of 75%, resulting in a deviation of 19%.

Programme 02: Corruption Prevention

- The final Anti-Corruption Strategy and Action Plan (NACS) 2016-2019 Evaluation Report findings show that the NACS implementation was successful. Of the total NACS, 75 actions, 70 action representing 93% were implemented while 5 (7%) were not implemented.
- Of the 70 NACS actions implemented, 15 (20%) were completed and recommendations thereof
 paved the way for developing the country's second National Anti-Corruption Strategy and
 Action Plan for 2021-2025.

- 7 Corruption Risk Assessment (CRA) activities were executed, of which 137 public officials were trained. In addition 10 Corruption Risk Assessment Monitoring and Evaluation (M&E) exercise were carried out.
- 15 Ethics and Integrity training were conducted, of which 638 public officials were trained.
- Anti-Corruption awareness for both public and private sector officials were conducted, of which
 660 officials were sensitised on what constitutes corruption.
- Anti-Corruption themes were developed for awareness through social media.

5. NON-TAX REVENUE

Year		2020/21					
Revenue Source	Estimate	Actual	Variance %				
Miscellaneous	20,000	37,541	188				
Sale of Tender Documents	5,000	5,000	100				
Total	25,000	42,541	170				

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	106
Funded	88

VOTE 31: VETERANS AFFAIRS

1. MANDATE OF THE VOTE

Veterans Affairs is mandated to initiate, promote and implement projects and programmes which address the socio-economic needs of the veterans, including keeping the history of the national liberation struggle alive.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21			
Breakdown	Estimate	Actual		
Personnel Expenditure	40,485,877	40,362,209		
Goods and Other Services	21,627,469	21,371,248		
Subsidies and Other	801,689,016	801,689,016		
Current Transfers	801,089,010	801,089,010		
Acquisition of Capital	198,072	198,072		
Assets(Operational)	190,072	190,072		
Capital Transfers	0	0		
(Operational)	U	0		
Operational Budget	864,000,434	863,620,545		
Operational Capital	0	0		
Acquisition of Capital	5 051 566	5 051 565		
Assets (Development)	5,951,566	5,951,565		
Capital Transfers	0	0		
(Development)	U	U		
Development Budget	5,951,566	5,951,565		
Total State Revenue	869,952,000	869,572,110		
Fund Appropriation	009,932,000	009,372,110		
Development Partners				
Grand Total	869,952,000	869,572,110		

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
01	V	01	Financial Assistance for Veterans	MD03, MD04	797,439,016	797,439,016	100.00
01	Veterans Welfare programme	02	Development Planning/Project Management	MD04	5,500,792	5,500,792	100.00
		,	Sub-Total		802,939,808	802,939,808	100.00
			Erection and Perservation of Liberation Struggle Monuments	MD03	450,774	450,773	100.00
	Liberation Struggle Heritage	02 Development Pr		MD03	500,000	500,000	100.00
02		03	Research and documentation	MD03	1,500,000	1,500,000	100.00
		04	Identification and marking of heritage sites	MD03	750,000	750,000	100.00
		05	Erection of tombstones	MD03	1,500,000	1,500,000	100.00
		(Sub-Total		4,700,774	4,700,773	100.00
		01	Capacity Building	MD02	270,835	270,834	100.00
99	Policy Co-ordination and Support Services	02	General Administrative Services	MD02	21,554,706	21,298,486	98.81
		03	Personnel Expenditure	MD02	40,485,877	40,362,209	99.69
		(Sub-Total		62,311,418	61,931,529	99.39
			√ote-Total		869,952,000	869,572,110	99.96

4. PROGRAMS ACHIEVEMENTS (TARGETS AS PROVIDED IN THE CORRESPONDING MTEF)

Program 01: Veterans Welfare Programme

Financial Assistance

(i) Monthly subvention grant

• During the year under review, 16 384 veterans received monthly subvention grant as per section 29 of the Veterans Act, 2008 (Act No. 02 of 2008).

(ii) Improvement Welfare Grant for Ex-Plan combatant veterans

• 6 992 veterans received the improvement welfare grant as per section 32 (2) of the Veterans Act, 2008 (Act No. 02 of 2008).

(iii) Inheritance of monthly subvention grants

• 1 870 beneficiaries received inheritance of monthly subvention grant.

(iv) Individual Veterans Projects (IVPs)

• Due to budgetary constraints coupled with the cumbersome process, the Vote could only process 4 IVPs during the financial year under review. The funding for the IVPs remains an outcry from the veterans of the liberation struggle as the backlog stands at 11 139 IVPs which require funding amounting to N\$2 209 293 444.

(v) Medical and counselling assistance

• Veterans Affairs facilitated the provision of medical assistance to 17 veterans whose treatment could not be managed at State Health Facilities and who also did not have Medical Aid and /or the funds to pay for private medical services. In addition, 96 veterans received direct psychosocial counselling services during the reporting period.

(vi) Education and Training Grant

• This assistance is provided to veterans and dependents to pursue studies at tertiary institutions and vocational training centers. Since the 2016/2017 financial year, no new applications were considered, thus the number of beneficiaries were declining over the years. During the year under review, 4 out of 12 active beneficiaries were funded. Since inception to date, a total number of 1 087 beneficiaries have been assisted under the program.

Program 02: Liberation Struggle Heritage

Identification and Marking of Heritage Sites

• During the year under review, Veterans Affairs completed the fencing of a plot at Onghwiyu in Ohangwena region where 15 PLAN combatants are buried in a mass grave.

Challenges:

• The actual identification, marking and Geo-Referencing of the liberation struggle heritage sites was not completed due to limited funds and the emergence of the Covid-19 pandemic.

Research and Documentation

• The purpose of funds allocated for this activity was to ensure the completion of the publication on the Namibian Liberation Struggle History (Vol. 2) and also to cater for the Validation Workshop and allowances for the High Level Steering Committee members tasked to validate chapters compiled by the Namibian Researchers. During the year under review, 12 chapters for the Publication on the Namibia history project were reviewed by both internal and external editors although these chapters are yet to be validated by the High Level Steering Committee members.

Challenges:

This project could not be completed because the Validation Workshop with both Researchers,
 Editors and members of the High Level Steering Committee could not take place due to limited budget and the Covid-19 pandemic.

Funeral assistance and erection of tombstones

• Although the burial of veterans and erection of tombstones may sound inappropriate to report under achievements, it is imperative to account for expenditure. Families of the deceased veterans were assisted towards the funeral of 546 during the reporting period.

5. NON-TAX REVENUE

Year	2020/21					
Revenue Source	Estimate	Actual	Variance %			
Miscellaneous	10,000	1,161	12			
Parking	2,640	2,910	110			
Sales of Bidding Documents	500	0	0			
Total	13,140	4,071	31			

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
_	
Approved	165
Funded	156

VOTE 32: HIGHER EDUCATION, TECHNOLOGY AND INNOVATION

1. MANDATE OF THE VOTE

The mandate of the Ministry of Higher Education, Training and Innovation is to educate and train Namibians, as well as inculcating a strong research and innovation culture, to attain the set national development goals as enshrined in Vision 2030 and the Harambee Prosperity Plan. These national strategic plans are implemented through the five-year National Development Plans. Namibia's long-term development framework calls for transforming the current resource-based economy to a knowledge-based industrialised economy. In an industrialised economy, a strong research, science, technology and innovation (RSTI) system, underpinned by a high level of skilled and professional workforce are key drivers of success and competitiveness.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Break down	Estimate	Actual			
Personnel Expenditure	50,539,977	46,059,566			
Goods and Other Services	7,872,808	6,897,136			
Subsidies and Other Current Transfers	3,089,015,215	3,088,712,918			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	3,147,428,000	3,141,669,620			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	16,500,000	17,700,000			
Capital Transfers (Development)	62,700,000	62,700,000			
Development Budget	79,200,000	80,400,000			
Total State Revenue Fund Appropriation	3,226,628,000	3,222,069,620			
Development Partners					
Grand Total	3,226,628,000	3,222,069,620			

3. PROGRAMMES

						2020/21		
*P- Cod e	Programme Name	*A- Cod e	Activity Name	*MD in Charg e	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)	
			Policy Coordination	MD01	2,461,132	1,512,677	61.46	
	Policy Coordination	01	Planning & Support Services	MD02	17,200,452	17,100,970	99.42	
			UNESCO Related matters: Liaison & Coordination	MD06	14,085,794	10,584,723	75.14	
		Su	ıb-Total		33,747,378	29,198,370	86.52	
	Vocational Education & Training	02	Vocational Education Training Coordination & Development	MD04	435,699,036	436,202,496	100.12	
Sub-Total Sub-Total			435,699,036	436,202,496	100.12			
	Higher Education	03	Higher Education Coordination & Development	MD03	2,717,485,360	2,717,503,641	100.00	
		Su	l b-Total		2,717,485,360	2,717,503,641	100.00	
	Research, Technology, Science & Innovation	04	Research, Innovation & Training Coordination Development	MD05	39,696,226	39,165,113	98.66	
			ıb-Total		39,696,226	39,165,113	98.66	
		Vo	te-Total		3,226,628,000	3,222,069,620	99.86	

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 99: Policy Coordination

- Developed compliance frameworks.
- Facilitated the implementation of numerous bilateral and multilateral cooperation.
- Ensured regulatory compliance and Training in corporate governance and management.
- Developed quality assurance systems.
- Provided professional development to academic staff.
- Involved employers to enhance relevance of programmes to labour market needs.
- Created a conducive environment for establishment of new private institutions.
- Promoted and facilitated internship programs.

Programme 02: Vocational Education and Training

- A TVET Transformation and Expansion Strategy with a 15-year implementation timeframe has been developed with special emphasis on programme diversification, fit-for-purpose equipment, physical infrastructure refurbishment/expansion and capacity-building for trainers, in all the 14 geo-political administrative regions. Infrastructure expansion/construction projects have already started earlier this year started at Valombola VTC, Nakayale VTC, Okakarara VTC and Kai//Ganaxab Youth Skills Training Centre, while similar expansion projects will be completed at Gobabis VTC and Zambezi VTC. Also, bulk services were completed for new VTCs at Nkurenkuru (Kavango-West), Khorixas (Kunene) and Keetmanshoop (//Kharas).
- 34 920 trainees are currently enrolled for TVET programmes countrywide, of which 16 321 trainees are funded directly by the NTA. The total TVET enrolment figure has increased from 25 137 in 2015 to its current level (38% increase in real terms over the last 5 years). In addition, the NTA has availed in excess of N\$6 million over the last three years to support the training of visually impaired citizens and Sign Language Interpreters as part of its endeavor to make TVET more inclusive.

- Official training provider status has been awarded to 90 TVET institutions, who passed a quality assurance in line with the requirements of the National Qualifications Framework (NQF). In support of the objective of improved curriculum implementation through the upskilling of VET trainers, in excess of 600 individual trainers were benefitting from varying training interventions covering key occupational areas.
- Solid progress is being recorded in fighting societal stereotypes under which TVET career options are labeled as options with low potential for career growth and advancement. A national TVET advocacy campaign, titled 'Live Your Passion', profiled successful TVET graduates (some turned entrepreneurs) as TVET champions, on the national broadcaster and social media platforms. Campaign messages are being consolidated into Digital Video Disks (DVDs) and books for distribution to all schools, primary and secondary.
- To improve the quality of training, a Work Integrated Learning (WIL) Policy for the TVET sector has been approved. The policy is inclusive of RPL, Apprenticeship as well as Industry/Job Attachment (incorporating industry attachment as a credit-rated component of curricula). The WIL programme is being rolled out to scale with 54 employers and 556 apprentices participating thus far. A total of 128 Level 3 trainees from five participating public Vocational Training Centres (VTCs) participated in an Entrepreneurship Coaching and Mentoring Support Programme. Furthermore, TVET graduates are being supported in terms of coaching and mentoring. Unit Standards in Entrepreneurship have been included as a cross-cutting curriculum topic.
- Significant milestones have been recorded with regard to the implementation of the VET Levy, during the year under review:
 - A total of more than 2 800 employers are registered.
 - Approximately N\$1.4 billion had been committed for key priority projects, including the implementation of TVET infrastructure and programmatic transformation and expansion projects.
 - The cumulative amount, approved for training support to trainees, at registered and/or accredited Vocational Training Providers (VTPs) stand at N\$502 million.
 - Advocacy and sensitization campaigns were implemented to ensure increased registration of eligible employers.

- A Compliance Framework was developed, which provides a set of guidelines detailing processes for effective collection of levies.
- A total of 16 977 trainees are benefitting from the Key Priority Grant Allocation.
- The NTA continuously endeavours to be a responsive organisation, through effective engagement and communication with key stakeholders. The following are significant millstones achieved during the reporting period:
 - Ongoing implementation of a Bi-Annual Stakeholder Engagement Plan.
 - Engagement of industry stakeholders and a renewed focus on the work of the various Industry Skills Committees (ISCs). Out-of-cycle meetings with the Warehousing, Transport and Logistics ISC, Wholesale and Retail ISC, Postal Telecommunication ISC and Finance and Business Services ISC, introduced the committees to credible training institutions.
 - Improving the Image of TVET, promoting and leveraging TVET career paths and fighting the societal perception, under which such options are stereotyped as low-status with limited potential for career growth, will remain a priority for the considerable future.

Programme 03: Higher Education

The report on the Higher Education Programme is sub-divided into access, success, policy coordination and quality management, and cooperation.

(i) Access

• UNAM enrolled 30 307 students of whom 64 per cent were female students. Students enrolled in the higher education programmes leading to a qualification in full-time, part-time and distance study modes. Fulltime mode accounted for 74 per cent followed by distance with 18 percent student enrolments. Most students were enrolled in Education, (46 per cent), followed by Economics and Management Science (17 per cent), amounting to 63 per cent of the total combined enrolment. About 8 per cent of students were enrolled in the Science and Engineering & IT. More than half of the students enrolled for Bachelor Honours Degrees (69 per cent), followed by Diplomas (19 per cent). Masters and Doctoral Degrees constituted 6 per cent of the enrolment.

- As a result of COVID 19, access to teaching and learning during this period shifted to online basis. To improve student access to online teaching and learning the university ICT infrastructure was improved as follows:
 - Increased storage capacity of the University ICT platforms thereby enabling it to accommodate sudden growth in the demand of ICT Services.
 - Enabled the University to use the old hardware infrastructure to setup its first Disaster Recovery Site.
 - Improved performance of eLearning systems enabling accommodation of large traffic of online users during online learning and teaching.
 - > Supported the stabilisation of eLearning roll-out across the entire University programmes and courses.
 - > Strengthened the trust in eLearning systems and online learning and teaching and most importantly online exams.
 - Facilitated the enhancement of positive attitudes towards remote and online learning.
 - Helped to create a launchpad for the development and implementation of the University's new curriculum that emphasises digitization of learning and cultivation of 21st century skills in students.
 - Capacitated the University to enable it to deliver its mandate and kept learning open that would have otherwise been threatened by the pandemic.
 - Enabled the University to strengthen the public trust in higher education in general by proving its ability to be resilient to challenges.

(ii) Success

• The progression and repetition rates determine the internal efficiency of an education system. In 2020, 33 per cent of the students were in their first year and 75 per cent had progressed to the second year. The overall progression rates stood at 71 percent for the 2020 academic year. Failure rates for distance students (44 per cent) is higher compared to that of students studying through full-time and part-time mode. The overall failure rate at UNAM during 2020 academic year was 23 percent.

(iii) Policy Coordination and Quality Management

- The University is committed to excellence in teaching, research, innovation, community engagement, and service provision. In seeking to achieve these goals, the University is guided by five interrelated dimensions of quality, namely, fitness of purpose; fitness for purpose; value for money; transformative development of students and staff; and adherence to high standards (including internal and external customer service standards). In fulfilment of UNAM's Vision and Mission, the above-stated five quality dimensions are applicable to the management of all human, physical, technological, information and financial resources at the university. It is against this backdrop that the University has established a dedicated Centre for Quality Assurance and Management's (CEQUAM) to coordinate its quality assurance activities across all levels of its operations.
- In line with the above, the University has in place a robust internal quality assurance system (structure, policy, procedures and tools) assuring the quality of its provisions in full compliance with the requirements of External Quality Assurance (EQA). The Quality Assurance and Management Policy establishes the University's approach to Quality Management. The Policy defines internal quality assurance mechanisms for enhancing the quality of its administrative and academic provisions, while at the same time ensures full compliance with the requirements of External Quality Assurance regulators such as the Namibia Qualifications Authority (NQA), the National Council for Higher Education (NCHE) and professional bodies. It sets out the approach and processes by which UNAM assures its stakeholders of the high quality of its academic and non-academic outputs, as well as all aspects of its educational provision (quality assurance). It also explains how UNAM enhances the quality of its academic and professional service (quality enhancement). The Policy supports the attainment of UNAM's Strategic Plan.
- Furthermore, the University has in place a Programme Development Policy. This policy ensures that all UNAM academic programmes advance the academic project by taking into account the multiple purposes of higher education as well as achieving its vision and mission. The policy contributes to the assurance and enhancement of the quality of academic programmes at UNAM. It affirms that there are plans in place for regular curriculum/programme review so that programmes are responsive to changing disciplinary, educational and social circumstances. This includes ensuring that academic

programmes are responsive to the needs of students, the discipline, economy and the socio-cultural context within which they operate. In line with this Policy, UNAM undertakes programme development and regular reviews that take into account current and future trends in national higher education space such as industry needs, socio-economic needs, graduate employability, globalisation and internationalisation, and the fourth industrial revolution (4th IR). Academic programmes at all levels are geared towards shaping critical, capable, knowledgeable, and skilled graduates who are able to contribute to the social and economic advancement of Namibia, Africa and beyond.

• In addition, UNAM has completed a process of programme viability audit 2020 to determine the viability of its programme offerings with the intention to streamline and rationalise its Programmes. The purpose of Program Viability Audit was to ensure that all UNAM's programmes are responsive to its Vision, Mission and strategic objectives, and the needs of its stakeholders and industry; programme viability and feasibility; and reduction of potential duplications within the institution, as well as with other institutions of higher learning. As a result of programme viability audit process, the University is currently undertaking a comprehensive Curriculum Transformation process. This process is envisaged to complete by the end of September 2021. Once completed, it is envisaged that UNAM programmes will be fully responsive to the current and future industry and public sector needs and demands; national development agenda; Sustainable Development Goals (SDGs); the 4th Industrial revolution; and youth employability skills development through entrepreneurship training and Work Integrated Learning (WIL).

(iv) International and National Cooperation

- The University of Namibia's strategy towards internationalization has been disrupted by forces within the global higher education landscape during the period under review. This has forced the University to take drastic actions to increase its focus on collaborations that impact directly on sustainability, training, research and innovation. There has consequently been a shift in focus from mere partnerships, to agreements that have clear deliverables, timelines and resource implications.
- International Strategic partners of the University during the period under review remain largely the same. They consist of Cardiff University, University of Turku, China University

of Geosciences Beijing, Bremen University, University of Bonn, Stellenbosch University, People's Friendship University of Russia. So far UNAM has signed cooperation with more than 210 institutions across the world. The scope of cooperation includes capacity building, joint research projects, academic programmes, curriculum development, student and staff mobility, supervision of postgraduate students, joint conferences and seminars, material development and exchange.

- Efforts to work closely with industry continued as several agreements between the university and corporate companies were entered into and actioned. The focus remains on skills transfer to upcoming professionals who will one day shape the future of the world of work, the local economy and quality of Namibian life. Collaborations have continued to cover the traditional scope, which is: work integrated learning, capacity building, joint research projects, curriculum development, student and staff mobility and supervision of postgraduate students. This remains a mutually beneficial relationship as industry is accorded apprentices and the opportunity to make input on the training programme for the long term development of the specific industry.
- The scope of work integrated education has remain largely the same during the period under review, with albeit a few challenges brought on by the pandemic. UNAM has formally placed students in more than 70 local and international industries through which students' placement for work integrated education takes place. These organisations are mainly based in Namibia, SADC, Europe and Asia. In country, the Government Ministries remains the largest absorbers of our student trainee attachments.
- Service learning and project based learning in local communities and villages remains an area
 that needs to be strengthen, to ensure that student impacts and application of their knowledge
 benefits the ordinary citizens in the county.
- The Institution has developed close links to industry, communities and society at large through relevant knowledge-sharing and technology transfer activities. Similarly, international networks and partnerships were fostered, thereby giving the Institution a respectable standing beyond local communities. However, the Institution faces multiple challenges. These include the historic low levels of government funding now amplified by COVID-19, the lack of highly skilled Namibians, under-preparedness of school leavers to enter tertiary education, limited

technological readiness to seamlessly migrate to an online environment and the regulatory environment.

- The main challenge facing NUST is its limited financial resources. Historically, funding to the Institution has been inadequate to develop holistic and adequate infrastructure. Also, when the Institution was upgraded to a university, no specific allocation was made, attendant to its status, needs and future growth. As if this was not a significant challenge already, efforts to advance teaching, research and innovation coincide with the country facing lower levels of economic growth, increasing unemployment rates and a growing national fiscal challenge given the current pandemic.
- Funding for parastatals is, therefore, expected to stagnate or even reduce throughout the period of the current University's strategic plan. The Institution's liquidity position is further exacerbated by its inability to increase enrolment statistics during the strategic period, given the fact that household income has been reduced and may even continue to shrink during the next 24 months. The NUST Council will have to make aggressive decisions to ensure the sustainability of the institution. Namibia is a young nation (i.e. since Independence in 1990) with few highly qualified Namibian academics, thus both NUST and UNAM have relied significantly on foreign academics to complement their staffing. This is so while the Namibian Government has demanded the Namibianisation of the higher education sector. This provision makes it difficult for the local universities to attract and retain world-class faculty to transfer higher level skills and advance research, innovation and entrepreneurship in the short-term.
- The under-preparedness of school leavers to pursue higher education in the STEM field, both in terms of quality and level of preparedness, remains a big challenge. This challenge has the potential to increase given the unilateral reforms, with respect to subject choices at AS and A-levels, recently effected by the Ministry of Basic Education, Arts and Culture. The institution remains cognizant that it needs a significant funding injection to enhance its technological infrastructure and the capacity of staff to seamlessly migrate to an on-line environment. COVID-19 exposed the inadequate institutional investment into technology infrastructure and broadband capacity, the resistance of some academic staff to integrate technology into teaching and the inability of students to acquire smart devices.

- Finally, the regulatory environment makes it difficult for NUST to adequately respond to the continuously changing global higher education landscape. Three areas deserve special mention: Firstly, the National Qualifications Authority (NQA) applies rigid and prescriptive guidelines for curriculum development, delivery and assessment and internationalisation. These guidelines limit the capacity of the Institution to innovatively introduce curricula and pedagogical approaches. Secondly, delays with respect to approval of international agreements by the Office of the Attorney General often leads to prospective partners losing interest in new and further engagements, thereby damaging the Institution's reputation and potential income and networks. This is a highly bureaucratic arrangement and a serious impediment to university's efficiency and responsiveness. Thirdly, the bureaucratic rules enforced through the Namibian Research Act by the National Commission on Research, Science and Technology (NCRST), such as the requirement for prior permission for any research work, have a similar constraining and discouraging effect on initiatives among Namibian researchers as well as on international collaboration, all which are important factors for advancing research, innovation and entrepreneurship. All these factors in the operating environment have the potential to significantly affect or retard both the Institution's performance and national competitiveness
- As per the current statistics, female and male enrolment has respectively increased from 5 533 to 5 702 in year 2018 to 6 265 and 6 345 in year 2020. Male enrolment is significantly higher than female enrolment in professional engineering degrees across the years.
- The past 20 years have seen some Capital Expenditure (CAPEX) activity on the Western Campus through the construction of Flagship Faculty Buildings such as the Faculty of Health and Applied Sciences, Mining and Engineering and Architecture Building. These modernised work environments have had measurable positive effect on the respective hosted programs, increasing the quality of their output.
- The opposite is true for the more historic and older Main Campus. The older facilities are not
 only negatively affecting the academic activities but also increasing the operational
 expenditure (OPEX), thereby further jeopardizing the institutions financial and academic
 situation.

- The University will critically look at all further expansion, to ensure that older premises are maximised in terms of their efficiency and density. All CAPEX projects will also be analyzed in terms of their OPEX costs after construction, to establish true feasibility. All CAPEX projects are also evaluated in terms of the value and the relevance they will offer the education sector.
- Key thematic areas worth noting due to predicted priority in CAPEX projects are the following:

Student Hostel and Centre

• NUST is required to prioritize and improve the concept of the Student Centric Campus. This will require the establishment of further hostels and a Student Centre. As most students come from outside the Khomas Region, affordable accommodation needs to be provided by the University. To achieve Vision 2030, degree completion, student success and student throughput are critical factors. A Student centre will be created to actively pursue and promote student's success, team work and responsibility, through an effective academic advising system, the early identification of students that are at risk, enhancing the first year experience, implementing mechanisms to engage students intellectually in academe and creating opportunities for student-faculty participation in research. Amongst many amenities, the Student Centre will consist of the Writing Support Unit, the Mathematics Support Unit and the Early Alert Programme, as well as socially enriching facilities.

Regional Centres and Digitization of Academic Programs

• The general concern to access education in the country remains. NUST is required to develop strategic initiatives that will challenge the status quo, by bringing education to the nation. This will require further digitization of the academic programs through an on-campus Media Centre. The implementation and proliferation of the digitized academic programs is to be supported by the redesigned Regional Centres; offering presence and support without incurring a costly physical footprint.

NUST Campus Consolidation

• The Legacy of two separate City Blocks acting as two physical Campus bodies creates several operational difficulties and additional costs. A major concern is the student safety. The consolidation requires to be prioritized to allow for the benefits to all its occupants of a safe, conducive and controlled campus environment. The consolidation will also avail additional land for development after the internalization of all streets and municipal land, which will be included in the newly developed NUST Masterplan and Spatial Development Program (SDP).

Financial Resources and Expenditures

- Government subsidy declined from N\$503 910 000 to N\$488,000,000 between Year T-2 and Year T-1, at the same time a deficit is expected to be very high at the end of those periods. If a decline in Government subsidy continues NUST's deficit is likely to continue which will add further to financial unsustainability of operations. The Student Funding which is the major budget component reveals an execution rate of 99.8% with the actual disbursements totalling to N\$ 1.402 billion against the budget of N\$1.405 billion. The operational expenses of N\$ 64.8 million denoted a 71.1% execution against the budget of N\$ 91.2 million, which represents a cost saving of 28.9%.
- The demand for financial assistance has put tremendous pressure on state funding. As a result, cash flow challenges have been experienced by all SOEs which depend on budgetary allocation from the government. Funds were disbursed as they were released from Treasury. The Fund continued to seek alternative solutions to the financial constraints, with the aim of creating an avenue to improve access to higher education especially for students from low socio-economic backgrounds who would have been denied access to higher education and vocational training because of their inability to pay.
- Most notably, upon the onset of the COVID-19 pandemic, the Fund responded by giving all students, including those who are not current loan beneficiaries, the opportunity to apply for a laptop and internet device to assist with their online studies.

Programme 04: Research, Technology, Science and Innovation Developing and aligning National STI Policies and Laws

Programme Objectives:

- Increase funding for research and innovation.
- Improve and increase research and publications outputs and capabilities.
- Strengthen sustainable community engagement.

The main activities that fall under this programme are:

- Developing and aligning institutional Policies and Regulations.
- Promoting and managing institutional collaborations.
- Develop institutional Research Capacity.
- Managing research and innovation data.
- Increase membership to professional associations and strengthen research collaborations and partnerships.
- Align research agenda/programme to global research priorities.
- Improve staff visibility on scientific search engines.

Description of the main activities

- Provide advice on the development and alignment of Institutional Policies and Regulations;
- Develop and facilitate implementation of Research Projects; and
- Promote the establishment of bilateral and multilateral research linkages and networks.

Major Achievements

- Align Research Ethics Guidelines.
- Developed structures for the implementation of the Research Ethics Policy.
- Developed platform to aid the institutional visibility of research and publication activities.
- Research and Scientific Production Promote publication in Scopus indexed journals.
- Capacity development on proposal development have been intensified.

5. NON TAX REVENUE

None.

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	162
Funded	144

VOTE 34: PUBLIC ENTERPRISES

1. MANDATE OF THE VOTE

The mandate of the Ministry of Public Enterprises, is to position/reform Namibia's key public enterprises to play their meaningful role in the country's development agenda and to ensure that the public enterprises are well managed and to reduce the financial burden on the State.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	19,216,640	19,162,843			
Goods and Other Services	323,808,060	323,502,455			
Subsidies and Other	465 714 125	550 060 125			
Current Transfers	465,714,125	558,068,125			
Acquisition of Capital	149,175	143,578			
Assets(Operational)	149,173	143,376			
Capital Transfers	0	0			
(Operational)	U				
Operational Budget	808,888,000	900,877,001			
Operational Capital	0	0			
Acquisition of Capital	0	0			
Assets (Development)	U	U			
Capital Transfers	0	0			
(Development)	U	U			
Development Budget	0	0			
Total State Revenue	000 000 000	000 877 001			
Fund Appropriation	808,888,000	900,877,001			
Development Partners					
Grand Total	808,888,000	900,877,001			

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
	Legal, Economic and	03-01	Legal Services	MD03	2,163,351	2,156,108	99.67
01	Financial Advisory Services	03-02	Governance and Financial Advisory Services	MD04	470,145,617	562,493,137	119.64
			Sub-Total		472,308,968	564,649,245	119.55
	Policy Coordination and	99-01	Policy oversight	MD01	9,186,617	9,165,332	99.77
99	Support Services	99-02	Management, Coordination and Support Services	MD02	327,392,415	327,061,924	99.90
	Sub-Total			336,579,032	336,227,256	99.90	
			Vote-Total		808,888,000	900,876,501	111.37

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Legal, Governance and Economic Advisory Services

- Public Enterprises Monitoring and Evaluation System (PEMES) was upgraded into an electronic PEs financial monitoring system (PE-FMS) and being updated on a continuous basis.
- A weighted Governance Scorecard was developed and institutionalised to measure PEs' compliance.
- The Bid to develop the Integrated Performance Management System Framework (IPMS Framework) was awarded to Thrive Consultancy during the year under review and the first draft of the IPMF was submitted to the Ministry for attention and engagement.
- A Request for Expression of Interest (RfEoI) in line with the French Development Agency's (FDA) procurement process and procedures was prepared, in pursuance to procure competent Experts, and to develop international good governance tools, which will also include the upgrade of the weighted Corporate Governance Scorecard.
- The newly appointed PEs' Boards were inducted.
- The Contract for the legal consultant was signed and the legal opinion in terms of the consulting agreement on how to best categorize Public Enterprise designated as such under Schedule 1 of the repealed State Owned Enterprises Act, 2006 (Act No. 2 of 2006) in terms of section 2 or section 42 of the Public Enterprises Governance Act, 2019 (Act No. 1 of 2019) (PEGA) was obtained...
- The draft categorization framework for all public enterprises and draft declaration under section 2 of the PEGA, was submitted and endorsed by the Ministry of Public Enterprises.
- The draft set of regulations required in terms of section 38 of the PEGA for the operationalization of the PEGA have been finalized and submitted to the Ministry for endorsement before stakeholders consultations with public enterprises can be undertaken.
- The draft concept paper on the harmonization of constituent laws of PEs has been drafted and submitted to the Ministry for endorsement before stakeholders consultations with public enterprises can be undertaken.

Programme 99: Policy Supervision and Support Services

- The Public Enterprises Ownership Policy (PEOP) was internally approved by Management. Stakeholders' engagement will be carried out in the 2021/2022 financial year.
- The draft categorization framework for all public enterprises and draft declaration under section 2 of the PEGA was submitted and endorsed by the Ministry of Public Enterprises.
- The Board of Directors Electronic-Recruitment Database System was fully developed, tested.
 MPE's staff members were capacitated and the system was operationalised.
- 10 Boards of Directors were advertised and appointed.

5. NON-TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Miscellaneous	2,000	0	(100)		
Total	2,000	0	(100)		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	50
Funded	38

VOTE 36: GENDER EQUALITY, POVERTY ERADICATION AND SOCIAL WELFARE

1. MANDATE OF THE VOTE

Ensure gender equality, poverty eradication and socio-economic development of targeted groups.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	214,661,800	212,259,895			
Goods and Other Services	323,012,710	308,850,935			
Subsidies and Other Current Transfers	4,849,488,490	4,837,051,799			
Acquisition of Capital Assets(Operational)	0	0			
Capital Transfers (Operational)	0	0			
Operational Budget	5,387,163,000	5,358,162,628			
Operational Capital	0	0			
Acquisition of Capital Assets (Development)	25,674,000	2,592,215			
Capital Transfers (Development)	0	0			
Development Budget	25,674,000	2,592,215			
Total State Revenue Fund Appropriation	5,412,837,000	5,360,754,843			
Development Partners					
Grand Total	5,412,837,000	5,360,754,843			

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01-01	Support Services	MD01	8,939,000	8,827,066	98.75
01	Policy, Planning and Support Service	01-02	Coordination and Support Services	MD02	154,233,200	144,252,157	93.53
	support service	01-08	Planning and Review	MD08	29,326,000	6,931,072	23.63
		Sub	-Total		192,498,200	160,010,295	83.12
		02-05	Implementation and popularization of the CCPA and coordination of the National Agenda for Children.	MD05	16,345,000	15,247,714	93.29
02	Child Care and Social Protection	02-06	Social Safety Nets (Social Assistance, P/E Programmes and Food Provision)	MD06	4,987,671,700	4,976,851,651	99.78
		02-07	Social Inclusion of Disability Affairs	MD07	18,928,000	18,367,660	97.04
		02-09	Social Inclusion of Marginalized Communities	MD09	98,343,500	93,027,630	94.59
		Sub	-Total		5,313,786,400	5,263,504,949	99.05
1 1174	Support Communities, Early Childhood Development and Special Programme	03-04	Promote and Support Community Development initiatives, Early Childhood Interventions and Special Programme initiatives	MD04	78,912,000	77,708,869	98.48
Sub-Total Sub-Total		5,392,698,400	5,341,213,818	99.05			
	Promotion of Gender Equality and Empowerment of Women	04-01	Facilitate Gender Mainstreaming at all levels and Empowerment of Women	MD03	20,138,600	19,541,025	97.03
		Sub	-Total	•	5,412,837,000	5,360,754,843	99.04
		Vote	e-Total		5,412,837,000	5,360,754,843	99.04

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Policy, Planning and Support Services

- Support services were provided to the Ministry to ensure efficient and effective service delivery.
- Improved service delivery and reporting through continuous training workshops for staff members.
- Maintained ICT systems to ensure that the Ministry's network infrastructure is upgraded and operational.
- Prudent financial management and control maintained.
- The Social Protection Policy was approved by Cabinet in March 2021. The Policy aims to build a comprehensive social protection system to address the life cycle risks and vulnerability, to ensure that no one is left behind as the country develops.
- Through technical support of OPM-IT, the Ministry is in the process of finalising the development of the Integrated Management Information System (IMIS) for social protection programme, to be linked to the National Population Register (NPR) and other Government and private databases.
- The Ministry has contracted a consultant, with financial support from the EU, to develop an
 Integrated Beneficiary Register (IBR), an interoperability layer to warehouse data on social
 protection beneficiaries of different programmes.
- The Food Bank Monitoring, Zero Hunger Implementation and the Blueprint Implementation Reports for 2019/2020 were compiled to provide status update on the implementation of various interventions of the Ministry.
- Renovations of House No. 13, 15 and 16, as well as street lighting at Namibia Children's Home were completed.
- Rehabilitation of Boundary Fence and plumbing works at After School Centre were completed to ensure safety of children.
- Renovations of Mariental Gender-Based Violence (GBV) (electrical works) and civil works at Rundu GBV Shelters were completed.

Programme 02: Child Care and Social Protection

- The Data to Action Plan for Violence Against Children based on Violence against Children survey was finalised.
- A total of 156 Survivors of Gender-Based Violence, Violence against Children and Trafficking in Persons were accommodated at the various shelters.
- 23 Residential Child Care Facilities (RCCFs) were subsidized.
- 55 children in need of care were placed in RCCFs which brings the total number of children to 580.
- 289 children were placed in foster care to ensure legal care and protection by caregivers which brings to the total cumulative number of 8 974 children.
- A total number of 44 children were adopted into new families.
- A total number of 264 children in conflict with the law were diverted from criminal trial proceedings.
- 3 146 children were dealt with in terms of custody and guardianship.
- The Day of the African Child and Day of Namibia Child were commemorated and celebrated through Social Media due to COVD-19 restrictions. Through the celebration and commemoration children were sensitised on their rights and responsibilities.
- 182 children from After School Centre and the Namibian Children's Home were integrated into schools and families.
- Psychosocial support services were provided to 2 579 children in all 14 regions.
- The mandatory periodic report on the African Charter on the Rights and Welfare of the Child was compiled, awaiting validation and approval by Cabinet.
- Namibia Children's Home procedure manual was developed and finalized.
- National Agenda for Children Review Report for 2018 to 2020 was finalized and disseminated.
- With the funding from the Global Fund, capacity building was conducted for staff members and stakeholders including key service providers on Child Care and Protection Act, 2015 (Act No.3 of 2015) as well as issues relating to the prevention of HIV, promotion of children rights targeting Adolescent, Girls and Young Women while strengthening the monitoring and reporting of these programs.

- Child Marriage Study to describe the state of child marriages was launched after approval by Cabinet.
- Street children strategy was finalized and approved by the Management of the Ministry.
- Child Protection and Case Management Guidelines for children during COVID-19 were developed and disseminated to the service providers.
- Regulations for Social Workers` response during COVID-19 lockdown were gazetted.
- A total number of 237 712 old aged and persons with disability benefitted from social grant which represents 98% coverage of the Old Age and 74% of persons with disability.
- 92% of Funeral Benefits claims for social pension beneficiaries were disbursed through the Social Security Commission.
- A total number of 334 260 orphans and vulnerable children benefitted from social grants.
- The Ministry attained 45% progress in the implementation of Integrated Management System.
- 10 173 Households and 42 604 registered beneficiaries from extremely poor households were assisted through Food Bank Programme in all 14 regions.
- Food Bank Beneficiaries' review and assessment were conducted in all 14 regions and successfully migrated data to Scope for Khomas Region beneficiaries.
- 85 marginalized students were expected to graduate from different training institutions such as UNAM, NUST, IUM, and VTCs. However, only 23 students submitted their academic records.
- 65 Students with Disabilities were approved to benefit from the Students Educational Support Programme.
- 200 individual persons with disabilities were supported with items such as assistive devices, feeding items, toiletries under the Individual Support Programme at the value of N\$350 000.00.
- A total number of 601 Persons with Disabilities were identified/assessed, referred, and got access to services such education, health, employment and social grants.
- 33 housing units were constructed in the Kavango West Region (Nkurenkuru Town Central Ext. 5, and Siurungu and Mayara villages) for the destitute Marginalized Communities families that benefited over a 100 people within the 33 households.
- The White Paper on the Rights of the Indigenous People was developed and submitted to Cabinet for its consideration.

- 254 students registered at various tertiary institutions were assisted with tuition fees, accommodation, and monthly stipends.
- A total number of 1 372 of learners enrolled at various schools have been transported to and from hostels in all 10 Regions during school holidays and out-weekends.
- 29 004 marginalized communities` households were supported with food through the Special Feeding Programme (cooking oil, fish tins, beans, and maize meal) for five months.
- Support for burial services was provided to 289 marginalized community members who died to ensure that they are accorded dignified funerals.

Programme 03: Support Communities, Early Childhood Development and Special Programme

- 13% of children 0-4 years had access to ECD programmes and services.
- The National IECD Framework was popularized through the Right-Start Campaign on ECD conducted via social media and community based approaches.
- The Ministry provided monthly subsidy to 1 307 ECD Educarers from 981 ECD Centres in all the 14 regions.
- The Ministry supported 72 IGA beneficiaries with materials and equipment to establish or expand their income generating activities (50 women and 22 men).
- Established 14 Women in Business Association Committees, the committee members were trained and exposed to business opportunities.

Programme 04: Promotion of Gender Equality and Empowerment of Women

- The Gender Status Index improved from 0.797 (79.67%) to 0.809 (80.9%). Namibia scored 65.1 in the gender parity dimension, in the 2020 IIAG Report (based on 2019 assessment).
- Held the third Gender Advisory Committee (GAC) Meeting, National Gender Permanent Task Force and National Implementing Cluster Meetings.
- Regional GBV and Human Rights Clusters were established and functional in 13 regions.
- A total number of 25 845 community members were reached (9 600 males and 16 245 females) during the commemoration of International and National Days; awareness meetings on GBV, HIV/AIDS, male engagement and Trafficking in Persons.

- Capacity building was conducted for traditional leaders, media practitioners, and Health Extension Workers (HEW) on GBV and Trafficking in Persons.
- GBV materials were developed and translated into local languages.
- The Nationhood, National Pride (NNP) GBV campaign was launched in collaboration with the Ministry of Information Communication and Technology, and the Ministry of Sports, Youth and National Service.
- Regulations for the implementation of the Trafficking in Persons Act, 2018 (Act No.1 of 2018) were finalized.
- Compiled and submitted the Annual USA Report on TIP via MIRCO and Namibia maintains TIER 1 status.
- A total number of 1 057 key stakeholders were trained on Standard Operational Procedures (SOPs) and the National Referral Mechanism (NRM) on TIP.
- Strengthened the capacity of 48 (male 13 and female 35) focal people across OMAs on Gender Responsive Budgeting (GRB).
- Conducted GRB analysis of OMAs plans and budgets for the 2020/2021 financial year on 15 votes on the Medium Term Expenditure Framework, Budget Estimates and Annual Work Plans.
- 37 Members of Parliament (MPs) were coached and mentored on democratic processes;
 participation, overseeing functions and gender related issues as well as Gender Responsive
 Planning and Budgeting.

5. NON TAX REVENUE

Year	2020/21				
Revenue Source	Estimate	Actual	Variance %		
Renting of Halls	200,000	140,069	70		
Miscellaneous	100,000	5,860,358	5,860		
Private telephone calls	0	900	100		
Total	300,000	6,001,327	2,000.44		

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	1130
Funded	842

VOTE 37: AGRICULTURE AND LAND REFORM

1. MANDATE OF THE VOTE

The mandate of the Ministry of Agriculture and Land Reform is to promote sustainable production, productivity and diversification of agricultural sector towards food security and the sustainable management and utilization of land and water resources.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21				
Breakdown	Estimate	Actual			
Personnel Expenditure	648,095,404	628,195,749			
Goods and Other Services	222,207,109	201,280,110			
Subsidies and Other					
Current Transfers	109,230,478	106,541,624			
Acquisition of Capital	0	0			
Assets(Operational)	0	U			
Capital Transfers	0	0			
(Operational)	U	U			
Operational Budget	979,532,991	936,017,483			
Operational Capital	125,925,005	119,780,838			
Acquisition of Capital					
Assets (Development)	131,956,004	131,266,832			
Capital Transfers					
(Development)	100,000,000	105,539,835			
Development Budget	357,881,009	356,587,505			
Total State Revenue					
Fund Appropriation	1,337,414,000	1,292,604,988			
Development Partners					
Grand Total	1,337,414,000	1,292,604,988			

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01-01	Veterinary Services	MD03	299,703,109	299,134,635	99.81
		01-02	Agricultural Research	MD04	134,840,151	128,937,757	95.62
01	Agriculture	01-03	and Extension	MD05	194,963,236	195,154,396	100.10
		01-04	Agricultural Engineering Services	MD06	109,509,717	109,020,680	99.55
			Sub-Total		739,016,213	732,247,468	99.08
02	Land Reform and	02-01	Resettlement and Regional Programme	MD10	56,491,776	62,188,181	110.08
	Resettlement	02-02	Land Reform	MD11	140,659,923	139,190,983	98.96
Sub-Total			197,151,699	201,379,164	102.14		
	Land	03-01	Valuation and Estate Management	MD12	14,712,964	13,132,271	89.26
03	Management	03-02	Land Survey and Mapping	MD13	32,257,674	27,814,264	86.23
	C	03-03	Centralized Registration	MD14	15,517,630	13,198,116	85.05
			Sub-Total		62,488,268	54,144,652	86.65
		99-01	Policy Supervision	MD01	6,931,071	6,428,397	92.75
	Supervision and	99-02	Support Services	MD02	277,170,194	252,358,213	91.05
99	Support Services		Planning	MD07	41,613,090	34,708,477	83.41
			Information Technology	MD08	13,037,465	11,333,650	86.93
		99-05	Emergency Relief Services	MD09	6,000	4,968	82.80
	Sub-Total				338,757,820	304,833,704	89.99
			Vote-Total		1,337,414,000	1,292,604,988	96.65

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Agriculture

Target 01: Percentage animals vaccinated against priority common infectious diseases

• Sub Target: Control of trans-boundary animal diseases FMD and CBPP

- ➤ Out of the total cattle population of 1 160 000 in the NCA, 986 000 were targeted for FMD vaccination of which 736 951 cattle were vaccinated, representing the vaccination coverage of 74.7%. Of the 986 000 cattle targeted for vaccination against CBPP, 771 290 were vaccinated, making up a coverage of 78.2% in the entire NCA.
- ➤ A total of 83 398 pets (dogs and cats) were vaccinated out the 178 500 of the targeted population, making up the coverage of 46.7%.

• Sub Target: NCA FMD and Lung Sickness Freedom Projects (7 FMD & 8 CBPP Free)

- ➤ FMD and CBPP OIE Endorsed Control Programmes were implemented, which are road maps for achieving FMD freedom in the protected zone and the whole NCA for CBPP.
- > Freedom Zone for FMD in 3 regions was attained and Lung sickness in 8 regions in NCA was maintained.
- ➤ A total of 59 007 cattle were tagged in the NCA.

• Sub Target: Animals and Farms inspections

- ➤ 100% FMD free status in the FMD free zone were maintained.
- Namibia maintained freedom from Foot and Mouth Disease (FMD), Lung-sickness (CBPP) and Peste des petits ruminants (PPR) south of the VCF and Negligible Risk Status for Mad Cow Disease (BSE) for the whole country.
- Livestock at 194 farms were inspected routinely.
- ➤ At auctions, 225 290 cattle were inspected.
- At auctions, 130 290 sheep inspected.

- At auctions, 87 842 goats were inspected.
- A total of 101 344 cattle were inspected before export.
- A total of 344 785 sheep were inspected before export.
- ➤ A total of 60 482 goats were inspected before export.
- ➤ A total of 1 571 community visits in the NCA and 480 communities south of the Veterinary Cordoned Fence were done and were 194 farms inspected.

Target 02: Increase the tonnage of seed production and yields of sorghum, pearl millet and maize both under irrigation and rain fed conditions

- The Directorate of Agricultural Research and Development harvested 17 tonnes of foundation and 62 tonnes of certified seed.
- 471 new seed growers were capacitated with seed to increase tonnage.

Target 03: Percentage of farmers supported through advisory services

- 57% of the farmers were supported through advisory services.
- A total of 74 790 farmers (37 800 female and 36 990 male) were supported out of the total of 130 896 farmers.

Target 04: Number of research projects conducted to mitigate climate change to improve animal and plant adaptability

- 1 crop improvement project was conducted, using six different staple crops to develop varieties for drought resistance and high yielding.
- The second project is the conservation of plant genetic resources which is ongoing.
- The third project is conducting research to identify crops to be used for crop diversification through the introduction of new crop varieties.
- The fourth project under the support of the International Atomic Energy Agency (IAEA)/FAO, the Directorate received technical, materials and capacity building for the implementation of the mutagenesis with the view to develop mutant lines of cowpea, maize, sorghum, pearl millet and groundnuts. The project also supports the improvement of plant nutrition, soil fertility and water management.

• The livestock research continues with the conservation of well-adapted breeds. One such project is looking at the DNA profiling of the Sang/Nguni cattle in the Northern Communal Area. The second project under livestock research is wood biomass project conducted at Omatjene Research Station and Farm Arcadia. Investigation of the practices for wood biomass harvesting for the restoration of rangelands have been undertaken.

Target 05: Average percentage in the shares and tonnage of locally produced horticulture, meat and grain products

• The percentage of 47% has not improved since the 2019/20 financial year due to the impacts of drought on the agriculture sector.

Target 06: More hectares of land to be developed under irrigation schemes to enable Namibia to produce food through the year.

 A total of 5 670 ha under irrigation were maintained through the refurbishment and rehabilitation and the Ministry is in the process of developing an additional 1 600 ha for Katima Liselo Irrigation Project. Fencing is 100% completed and de-bushing is 90% completed.

Programme 02: Land Reform and Resettlement

Target 01: Number of previously disadvantaged Namibia resettled

• The total number of previously disadvantaged resettled was 29 for the 2020/2021 financial year and 5 399 since inception.

Target 02: Number of hectares of Land Acquired

- The Ministry had a target to acquire 31 250 hectares of farmland for the 2020/2021 financial year. The Ministry over achieved this target and acquired 41 288.9306 hectares of farmland.
- A total of 10 farms were acquired in Otjozondjupa (4), Omaheke (1) Hardap (1), Kunene (3) and Oshikoto (1) regions.

Target 03: Percentage of Integrated Regional Land Use Plans (IRLUPs) developed

• The Ministry Planned to complete Omusati IRLUP 100%, however, only 40% could be achieved because the contract with the consultant came to an end and it was not renewed.

- For the Oshana IRLUP, the Ministry advertised and awarded the contract to Urban Dynamics. However, the contract was yet to be scrutinised and signed by AG. Progress was at 20%.
- For the Oshikoto IRLUP, the Terms of Reference for were completed and approval was still pending. Progress was at 20%.
- For Ohangwena IRLUP, the Terms of Reference were completed and approval was still pending. Progress was at 20%.
- The Bid for the Capacity Building for regional Council was advertised, awarded and the contract was signed in December 2020. Work towards the first deliverable commenced in February 2021. Completion stood at 20%.

Target 04: Number of Hectare designated Land developed

• The development of 290 000 ha commenced with the drilling and rehabilitating 40 boreholes in Kavango East, Omaheke and Otjozondjupa regions, awaiting installations of pipelines, water tanks, taps, troughs in 2021/22 financial year.

Target 05: Number of land titles issued under the Flexible Land Tenure System

- A total number of 988 Land Hold Tittles were issued to the beneficiaries of Freedom Square, Gobabis Municipality on the 5th March 2021.
- A total number of 117 Land Hold Titles were issued to the beneficiaries of Onawa, Oshakati Town Council on the 13th November 2020.

Programme 03: Land Management

Target 01: Percentage progress toward completion of the nationwide

• The Ministry planned to erect 24 First Order Geodetic survey monuments under the Nationwide Integrated Geodesy project to reach the 64% completion stage. Allotted funds were however not sufficient to undertake planned tasks, construction material and supplies as well as power tools were procured to enable future in-house execution.

Target 02: Percentage coverage of revised fundamental datasets

• The target of 89% performance as set by the Ministry was achieved. Surveying hardware and software worth N\$41 1908.00 were procured under the DNFGD to enable effective and

efficient land parcel data collection and dissemination, and to align with modern practices in the profession. Acquired apparatuses include components of the Continuously Operating Reference Stations (CORS) and master control station, a Global Navigation Satellite System (GNSS) receiver capable of centimeter level Precise Point Positioning (PPP) for remote surveying was also acquired in addition to receiver node licenses for installation of new CORS countrywide. A server and surveying related software were also procured in addition to other goods and supplies to record an expenditure rate of 98%.

Target 03: Percentage progress toward digitization of Cadastral Information CIS

 No activities took place under this project since funds were verimented to support the fight against the unfortunate outbreak of FMD and locust invasion.

Target 04: Percentage of preparedness to defend Namibia's extension of its continental shelf beyond 200m

• The target for this project was to achieve a level of 99% preparedness to defend Namibia's claim of an extended continental shelf margin beyond the default 200 nautical miles at the United Nations once called upon by the Commission on the Limits of the Continental Shelf (CLCS). During the period under review, the GeoCap Software license and associated ESRI components were acquired.

Target 05: Percentage progress made towards defence of Namibia's Claim

• The planned capacitation of members of the Continental Shelf defense team through international engagements and workshops did not take place due to COVID-19 related travel restrictions and lockdowns worldwide. An expenditure of 70% was recorded for this project.

Target 06: Percentage of Deeds documents registered against the lodged

• A total of 26 153 Deeds documents were lodged and registered.

Programme 99: Policy Co-ordination and Support Services

Target 01: Number of law, policies and strategies developed and reviewed

 The Ministry produced the final draft Namibia Drought Policy. Incorporation of comments from stakeholders finalized and the document was submitted to OPM (AWLR Disaster Risk Reduction Strategy).

Target 03: Percentage compliance with statutory requirements vital for optimus performance by the Ministry

- 72.23% compliance with statutory requirements vital for optimus performance was achieved. Target 04: Average percentage of MAWLR management information system developed, integrated and maintained
- MAWLR AMIS Agricultural Management Information System development is 100% complete and regularly populated and maintained.

Target 05: Percentage key business processes re-engineering implemented

A 60% readiness of Regional Councils is still unknown pending the Generic readiness
assessment reports by MURD. However, a self-assessment done in February 2021 suggested
that readiness towards Devolution of MAWLR functions to Regional Councils can be
estimated at 60%.

Target 06: Percentage of Budget Executed

• Vote 37 was allocated with the appropriation of N\$1 337 414 000 and the expenditure was N\$1 292 604 988 with the execution rate of 97%.

5. NON-TAX REVENUE

Year 2020/21				
Revenue Source	Estimate	Actual	Variance %	
Miscellaneous	800,000	5,699,672	712	
Lost equipment and stores	1,000	1,130	113	
Ministerial fines	2,000	38,576	1,929	
Lease/Letting of State Land and Building	51,316	383,757	748	
Sales of stock and Farm Produce	5,000,000	633,964	13	
Veterinary & Clinical Services	700,000	903,048	129	
Performance Testing Fees	2,000	2,250	113	
Sales of Furs and Wool	50,000	22,769	46	
Grazing Fees	2,000	3,120	156	
Meat Hygienic Services	60,000	2,413,770	4,023	
Registration Fees on Remedies, Feeds and Fertilizers	120,000	1,375,889	1,147	
Hides & Skins	1,000	160	16	
Ploughing Services	2,645,000	2,129,843	81	
Planting Services	60,000	40,087	67	
Seeds & Fertilizers	615,000	1,313,290	214	
Auction Fees	900,000	500	0	
Sales of Water & Electricity: Employees	0	62,467	100	
Laboratory Testing Fees	840,000	761,934	91	
Permit Fees	1,727,000	7,405,366	429	
Sales of Maps	200,000	121,774	61	
Deeds Fees	4,500,000	7,466,298	166	
Survey or General	0	44,329	100	
Game and Game Produce	10,000	342	3	
Commission Fees	0	230	100	
Investigation Fees: Surveyor-General	1,600	2,207,538	137,971	
Total	18,287,916	33,032,103	181	

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	4,353
Funded	2,559

VOTE 38: WATER

1. MANDATE OF THE VOTE

The mandate of the Ministry of Agriculture, Water and Land Reform is to promote sustainable production, productivity and diversification of agricultural sector towards food security and the sustainable management and utilization of land and water resources.

2. FINANCIAL RESOURCES - STANDARD EXPENDITURE SUMMARY

Year	2020/21		
Breakdown	Estimate	Actual	
Personnel Expenditure	170,159,700	162,222,850	
Goods and Other Services	7,468,651	3,492,364	
Subsidies and Other Current Transfers	107,530,280	107,484,818	
Acquisition of Capital Assets(Operational)	0	0	
Capital Transfers (Operational)	0	0	
Operational Budget	285,158,631	273,200,033	
Operational Capital	4,574,520	3,110,752	
Acquisition of Capital Assets (Development)	679,443,849	676,935,324	
Capital Transfers (Development)	0	0	
Development Budget	684,018,369	680,046,076	
Total State Revenue Fund Appropriation	969,177,000	953,246,109	
Development Partners			
Grand Total	969,177,000	953,246,109	

3. PROGRAMMES

					2020/21		
*P- Code	Programme Name	*A- Code	Activity Name	*MD in Charge	Budget Allocation as per corresponding Appropriation	Actual Expenditure	Budget Execution rate (%)
		01-01	Water Resource Management	MD01	48,659,820	42,483,509	87.31
01	Water		Water Supply and Sanitation Coordination	MD02	847,001,180	837,246,600	98.85
	01-0	W1-U3	Water Supply Security Programme	MD03	73,516,000	73,516,000	100.00
		St	ıb-Total		969,177,000	953,246,109	98.36
		Vo	te-Total		969,177,000	953,246,109	98.36

4. PROGRAMMES ACHIEVEMENTS (TARGET AS PROVIDED IN THE CORRESPONDING MTEF)

Programme 01: Water

Target 01: Number of Infrastructure, e.g. Earth dams, canals to be constructed

• Contractors could not access the site due to heavy rainfall. The funds were transferred to the regions to procure materials for in-house rehabilitation of Water Points.

Target 02: Percentage of access to portable water by rural communities

- 80 Water Points were rehabilitated.
- 136 Boreholes were drilled.
- 112 Boreholes were installed.
- 278 Short pipelines were constructed.
- 2 577 Private off Takes (POTs) were constructed.
- Ondangwa-Omuntele WSS -12KM pipeline with 7 wp's from Akumbi-Onamutenya under drought relief were completed.

Target 03: Percentage of reduction of households practicing in open defecation countrywide.

1 191 Sanitation facilities were constructed.

Target 04: Percentage of reduction of households practicing in open defecation countrywide

- Coordinated the identification of beneficiaries, construction of sanitation facilities and implementation of community led total sanitation.
- Construction of Sanitation Facilities and sensitisation of communities on the negative effects of Open Defecation
- Construction of sanitation facilities, eradication of bucket system in some local authorities, sensitisation of communities on negative effects of Open Defection
- 2 269 households were sensitized.
- 5 001 households were triggered on the negative of open defecation.
- 1 092 sanitation facilities were constructed by the communities through CLTS.

- 81 sanitation facilities were handed over to the communities through RC's.
- 552 sanitation facilities were constructed through MURD and handed over.
- 1 National WATSAN forum meeting was held.

Target 05: Percentage of Budget Executed

Vote 38 was allocated with the appropriation of N\$969 177 000 and the expenditure was N\$953 246 109 with the execution rate of 98%.

5. NON-TAX REVENUE

Year	2020/21		
Revenue Source	Estimate	Actual	Variance %
Miscellaneous	1,000	1,180,944	118,094
Lost equipment and stores	500	0	0
Ministerial fines	500	2,470	494
Auctions	1,000	0	0
Sale of Water & Electricity: Employees	29,000	500	2
Sale of Water	10,000	42,066	421
Meter Linkage and Rental Fees	363,000	1,842,510	508
Total	405,000	3,068,490	758

6. HUMAN RESOURCES CAPACITY

No of Staff	2020/21
Approved	1,256
Funded	880



Republic of Namibia

ISBN:978-99945-0-156-4