Namibia Futures



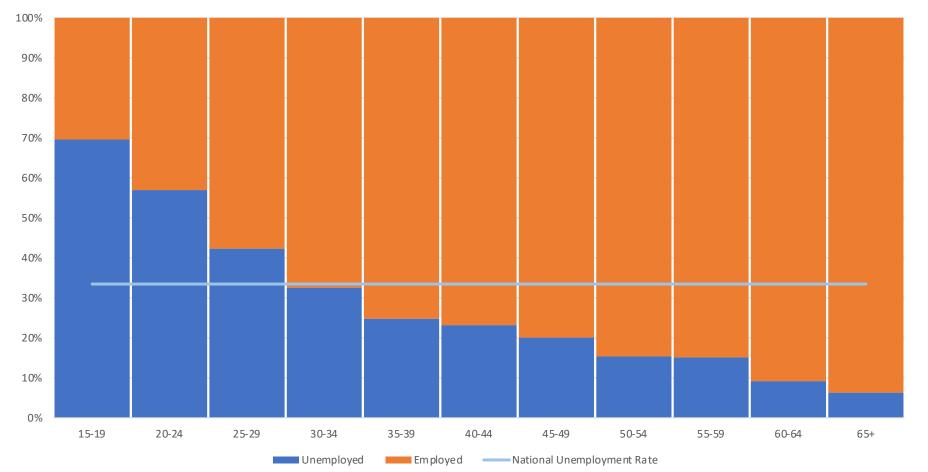


Will 90% of Namibians* be in gainful employment by 2030?

*economically active population



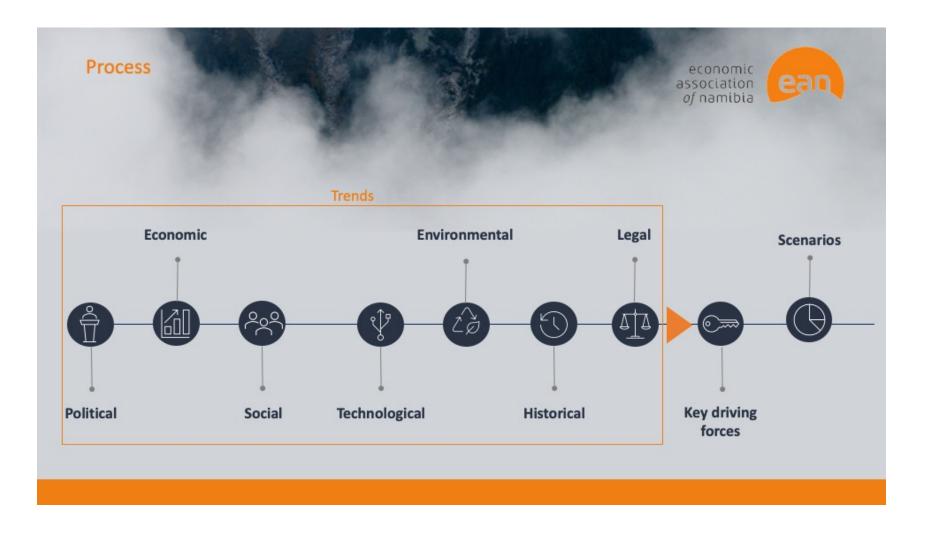
Current situation



2018 Namibia Labour Force Survey



Process



Ranking



Relative driving force impact

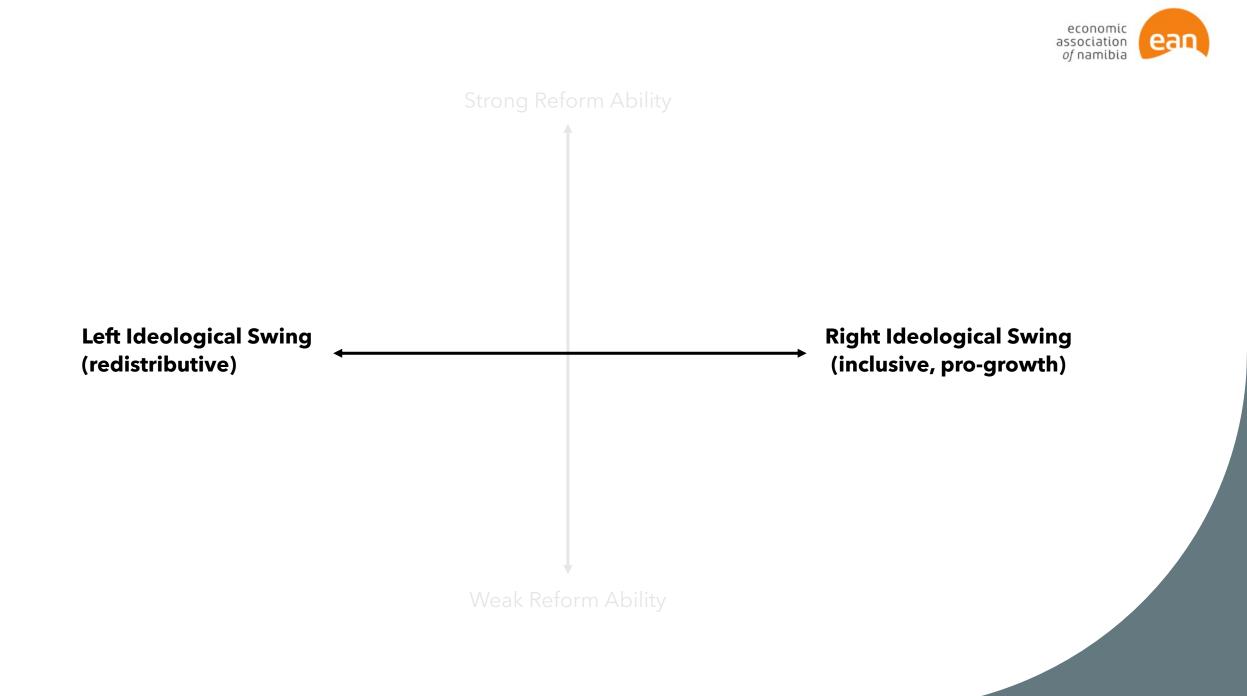
- Ranked from greatest to least

- 1. Ability to reform
- 2. National psyche
- 3. Left/Right ideological "battle" (inclusive growth vs. redistribution)
- 4. Youth aspirations
- 5. Skills
- 6. Debt trap
- 7. Regional head/tailwind
- 8. Oil discovery
- 9. Natural Disaster
- 10. Currency peg
- 11. Internal vs. external locus of control
- 12. Green development

Relative driving force uncertainty

- Ranked from greatest to least

- 1. Left/Right ideological "battle" (inclusive growth vs. redistribution)
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Strong Reform Ability Weak Reform Ability



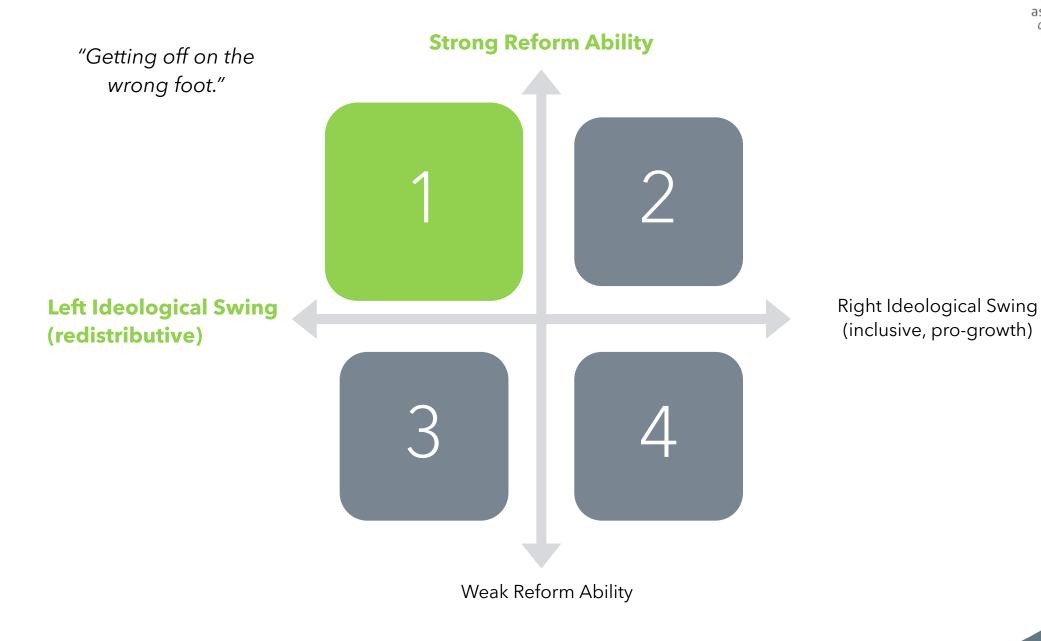
Right Ideological Swing

(inclusive, pro-growth)

Strong Reform Ability Left Ideological Swing (redistributive)

Weak Reform Ability





"Getting off on the wrong foot."



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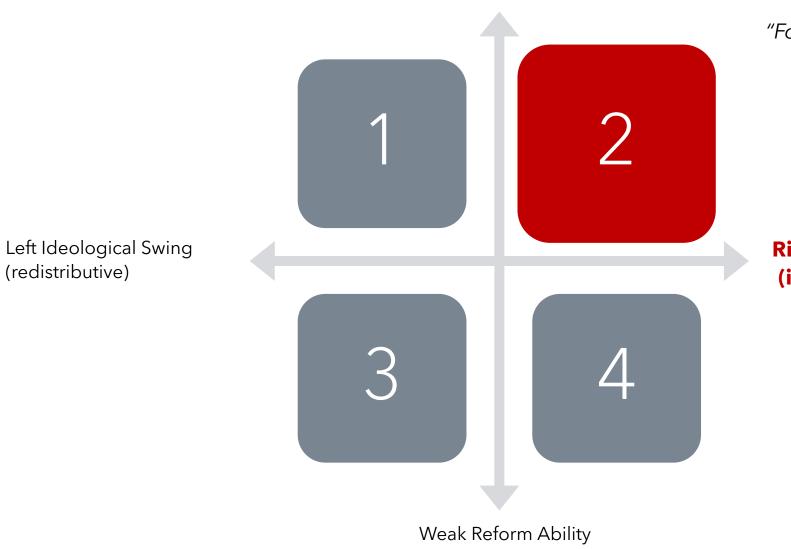
- New leader quickly grows in popularity amongst the largely unemployed and frustrated youth
- Incompetence and malfeasance are punished, while those reluctant to the sudden change of pace are replaced.
- Rapid decision making, cadre deployment.
- Capacity of the state improved to effect new changes.
- Encroachment on civil liberties.

Economic Developments

- Nation's extractive industries are nationalized.
- Discomfort with the nationalist and redistributive rhetoric sees foreign investment initially slow before drying up.
- Country's large domestic savings pool repatriated. Initially, this drives economic growth in the short-term, until the funds are fully repatriated.
- To direct growth and investment, the state takes a larger and more hands-on role in the economy, eroding the private sector.
- The lack of catalytic capital in the country sees domestic value addition decline and unemployment start to rise again.
- The state finds increasing justification and means to seize private savings 'for the sake of the people'.
- The country quickly erodes her hard currency reserves -> eventual loss of currency peg.
- Loss of the fixed exchange rate results in rapid inflation.



Strong Reform Ability



"Foot on the accelerator."

Right Ideological Swing (inclusive, pro-growth)

"Foot on the accelerator."



- Emergence of a leadership unincumbered by ideology and blind political affiliation.
 Shift to inclusive, pro-growth policy.
- Will to reform has been translated into definitive and decisive action.
- Leadership surrounds themselves with a small set of action-focused and experienced advisors and begins implementing key reforms.
- Reduction in bureaucracy and increase in state efficiency .
- Material reduction in the size of the civil service.
- Capacity of the state improves gradually.
- State is refocused on core areas of public service provision and equality of opportunity.
- Domestic sources of revenue increase over the years, and with a leaner and more efficient state, budget deficits are reduced materially and any concerns around a debt trap are erased.

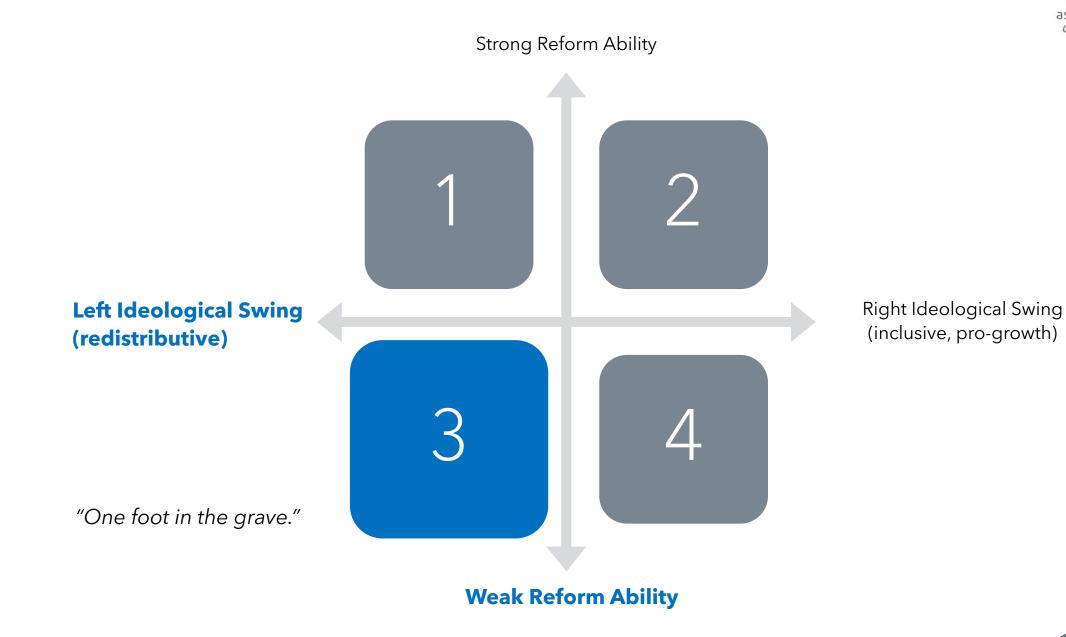
Developments

Economic

- Pro-growth policy agenda stresses grassroots, local and foreign investmentled economic growth, and employment creation.
- Scrapping of a series of policies that allow government a strong say in the business decisions of companies.
- 4 critical reforms: reduced exchange control regulations, change in work permit regime, competitive tax regime, redistribution outside of tax system done away with.
- This garners investment from the region and then the world.
- Change in investor sentiment has resulted in a markedly improved economic performance.
- Increasing employment and improved service delivery, create a widespread belief in a materially better, shared future.
- The rapidly growing economy presents opportunities for many, including entrepreneurs and skilled workers.

^oolitical Developments





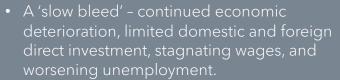
"One foot in the grave."



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- Despite the many promises and commitments to reform, the state and related institutions are unable to do so.
- Attempts to introduce some reforms are watered down through consensus-seeking and protection of vested interests.
- Policy slides slowly to the left.
- Policy discussion and direction are dominated by (superficial) redistribution and state-led activity.
- Inequality worsens and the future seems less and less likely to bring the desired progress, seeing radical and immediate solutions become overwhelmingly popular.
- With an ineffective state and unrelenting perceptions of corruption, the ruling party's support diminishes.
- Support is lost to more radical parties, advocating for immediate solutions through widescale redistribution of finite existing wealth.

Economic Developments



- These drive ever-widening inequality, which had already been exacerbated by the COVID-19 recession.
- Despite greater efforts to sell the country, the business climate remains unchanged or worse on the ground, and investors are not fooled for long.
- Perilous erosion of property rights through left leaning policy.
- The ineffective state apparatus and cronyism allow rent seekers to take advantage of increased state control. This repels foreign investment, accelerating the economic decline.
- With large expenditure requirements and dwindling revenues, the state must turn to the country's sizeable private savings pool to sustain itself and then eventually goes to the East for bailouts.





"Foot off the breaks."



- The country remains in policy limbo, without clear direction.
- Any true reform is thwarted by ideological elements that see redistribution and government control of the economy as a requirement to remedy injustices of the past.
- As a result, public services are still slow and inefficient, hindering any real progress in the living conditions of the many.
- Cronyism and nepotism are widespread and, combined with conflicting ideologies of the ruling class, result in few decisions being taken.
- If decisions are made, large government structures slow or hinder any real changes
- Growth is hampered by a reluctance of government to introduce meaningful accountability and civil service reform.
- Constrained by its finances and the change in policy approach, government has gradually reduced its involvement in the commercial parts of the economy.

Economic Developments

- A slight easing of the business and investment climate driven by necessity as much as desire.
- Policy begins taking a somewhat more inclusive, pro-growth stance.
- Has resulted in some progress in building a stronger, more investor friendly economy.
- The resultant growth, although in positive territory, has been lacklustre.
- Although the business environment is relatively freer, opportunities are not in abundance.
- This has restricted the ability for industry to create sufficient jobs to increase employment levels significantly.
- Reliance on inward investment and stricter controls on expatriating wealth allow for management of hard currency reserves, thereby managing to maintain the peg, but at a cost to investor confidence, foreign investment, and greater economic growth.

Indicative timeline



